Preparing the Workforce of the Future

Dawn Squires
Head of Parks, Estates & Open Spaces
Royal Borough of Greenwich
September 2019

dawn.squires@royalgreenwich.gov.uk



Preparing the Workforce of the Future

- Setting a workforce development action plan
- Participating in the Apprenticeship Scheme and the National Graduate Development Programme
- Participating in the Greenwich Local Labour Programme (GLLP)
- Investing a cross our parks team



Setting a workforce development action plan





Setting a workforce development action plan





Participating in the Apprenticeship Scheme and the National Graduate Development Programme



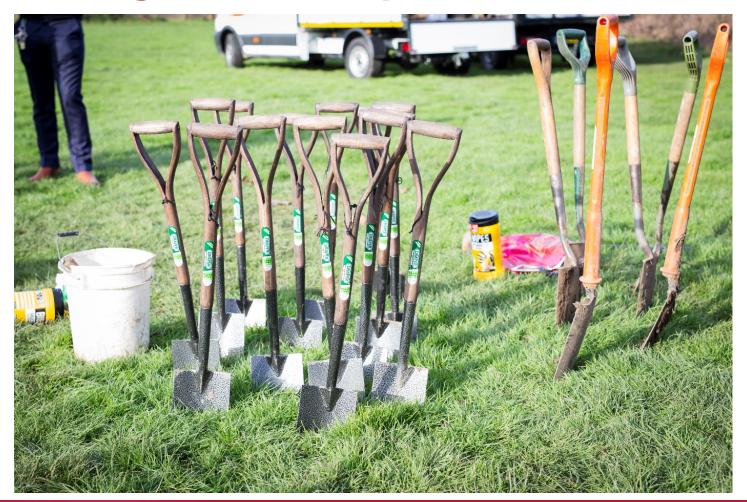


Participating in the Greenwich Local Labour Programme (GLLP)





Investing across our parks team





Investing across our parks team





Investing across our parks team

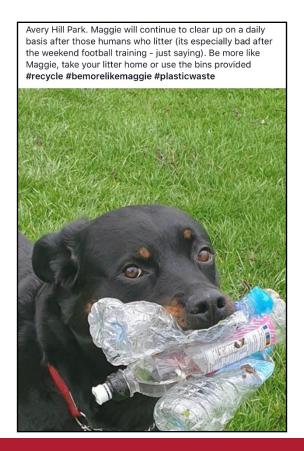




Investing a cross our parks team

Avery Hill's Litter Picking Pup

A post on Facebook by the owner of Maggie the Rottweiler gained some positive attention. Maggie helps to keep the park clean and tidy on her daily walks.





Preparing the Workforce of the Future

Dawn Squires
Head of Parks, Estates & Open Spaces
Royal Borough of Greenwich

Any Questions?

dawn.squires@royalgreenwich.gov.uk





Local Authority Climate Emergency Declarations

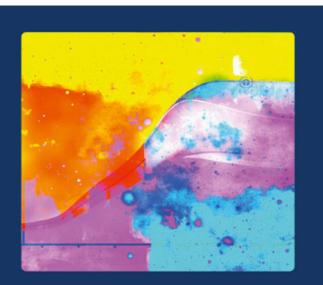
The background, purpose, examples, benefits and challenges of declaring a Climate Emergency

Charlotte Banks
Energy Research and Project Officer
APSE Energy



Background









Global Warming of 1.5 °C

An IPCC special report on the impacts of global warming of 1.5 °C above pre-industrial levels and related global greenhouse gas emission pathways, in the context of strengthening the global response to the threat of climate change, sustainable development, and efforts to eradicate poverty.







Purpose





- Has your Council declared a climate emergency?
- A major motivator for declaring a Climate Emergency is to galvanise support for the climate change agenda and set a clear target by which the council and/or locality will be carbon neutral
- In emergency situations dealing with the problem becomes a top priority, people temporarily set aside business-as-usual and focus intently on determining the safest course of action and doing whatever is required to deal effectively with a threat
- It will empower communities, encourage other councils to follow suit and generally help all of us treat the climate crisis as the emergency that it is
- Greenpeace not noll Two-thirds of people in the UK recognise there is a Climate Emergency GREENPEACE







- You will all have been through the process of producing a strategy for your services Parks and Open Spaces essentially but the same is true of all strategies and plans
- A Climate Emergency strategy brings all the work together guides decision making, provides a pathway from point A to point B, advertises intent, sets the topic within the wider context of the council
- There needs to be a link to other policies in the council such as asset management plans, treasury mgmt. or investment plans, service plans for individual services, fleet management plans, corporate plan, the local plan
- All of these are linked across the Council and are related to the energy and climate emergency agenda
- Engagement, ideas
- Short, medium and long term

Local Authority Case Studies





Lancaster City Council

- Tree planting is one of the big things
 Lancaster and Winchester are looking at as part of carbon offsetting
- This meets other aims such as opportunities to promote walking and cycling within woodlands, education and working with schools, growing biomass, getting different groups engaged with planting
- However, how much carbon does a single tree absorb?

Nottingham City Council

- 2028
- Most ambitious carbon neutrality target
- Already met energy strategy targets two years early
- This progress has been driven by a combination of the council's programme of renewable energy projects and a reduction in the city's energy demand, alongside substantial political backing

Manchester City Council

- One of the first authorities to declare a Climate Emergency
- Net zero carbon city by 2038
- Plan developed by the Council's Climate Change Board with input from the University of Manchester's Tyndall Centre
- Plan introduces a science-based 'carbon budget' for the city that caps total emissions at 15 million tonnes from 2018-2100





Clear Action Plan

- Supported by and embedded in the local authority as a whole
- Point A to point B, milestones
- Project management skills, communication
- Political risk
- Asset review

Local Authority Activity

- Fleet
- Clean Air Zones, charging infrastructure
- Energy Use
- Procurement
- Behaviour change
- Industries

Renewable Energy

- Generation
- Local authority assets
- Economic and social opportunities
- Energy efficiency too!





Consultancy Support

- Has your council declared a climate emergency?
- Do you have a plan to address it?
- Do you have the staff, capacity and expertise to put your plan into action?

APSE Energy was established to help inform and support local authorities in exactly this kind of situation

Climate Emergency Handout

• This handout outlines the help that APSE Energy can provide to local authorities around the climate emergency agenda







APSE Energy Publications







declarations, targets and action plans



elp local authorities ency challenge

How APSE Energy can h meet the climate emerg apse energy

How ECO3 funding can benefit local auth A simple guide to the Government's ECO scheme for en

Discussion



- 1. Has your council declared a Climate Emergency?
- 2. Has your authority set a carbon neutrality target?
- 3. Do you have a plan in place in meet this target?







Contact Details

Charlotte Banks, Energy Research and Project Officer, APSE Energy

Email: cbanks@apse.org.uk

@apseevents @apsenews

Association for Public Service Excellence

3rd Floor, Trafford House Chester Road, Manchester M32 ORS

> telephone: 0161 772 1810 fax: 0161 772 1811

web: www.apse.org.uk





GB 11409





GB 11132





Bristol and Bath Parks Foundation

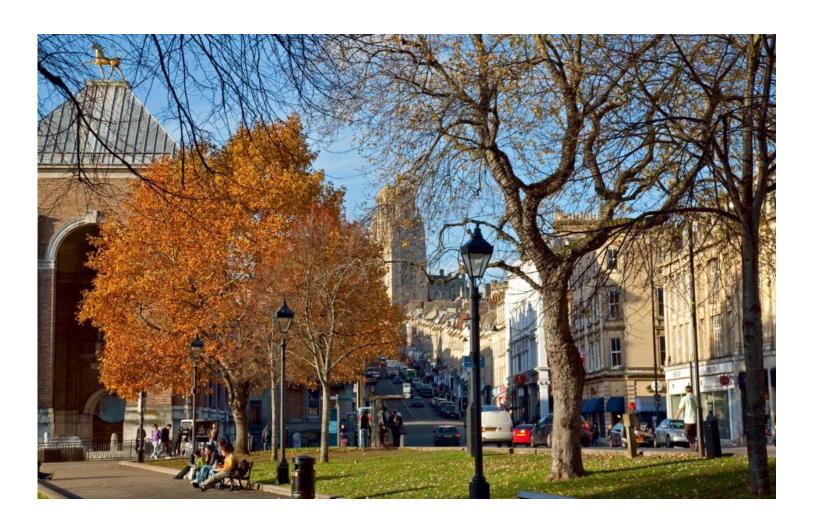
Richard Ennion
Bristol City Council



Share story of how & why we created a parks charity

Some key decisions along the way

What next?



Context



Why are there no park charities?



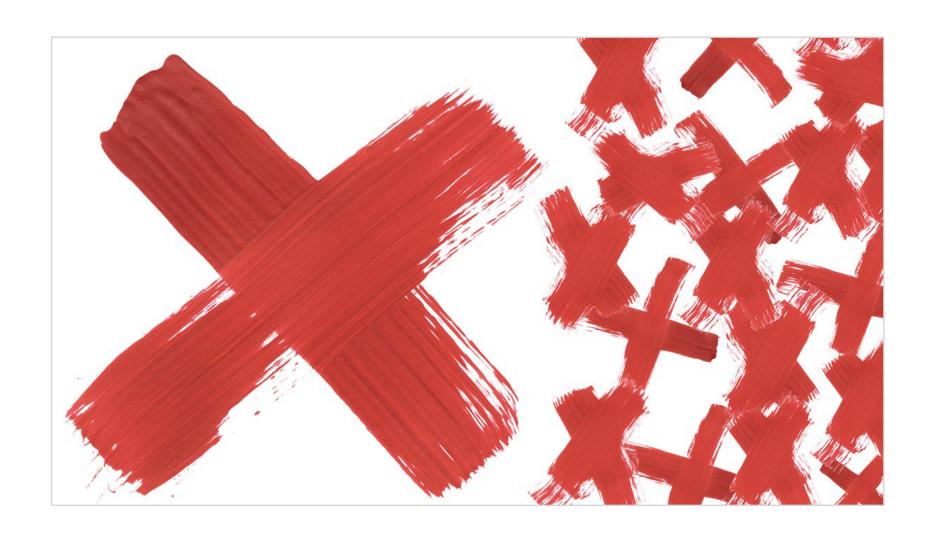
The Partnership



Construction site



Is this useful?



What it isn't



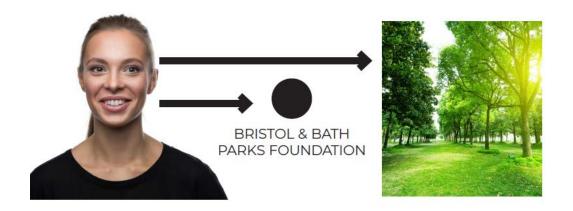
Key decisions 1

- Charitable purposes
- Independent Board
- Adding value not substituting

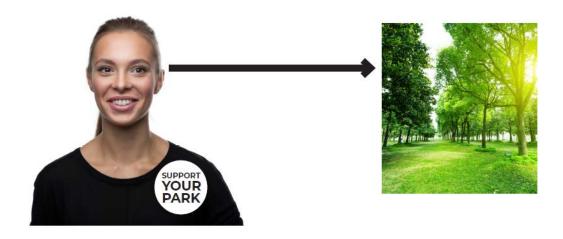


Key decisions 2

- Brand identify
- Trustees
- Governance



Brand architecture Option 2: Product & endorsement



Brand Architecture: Your Park



www.bbpf.org.uk



www.yourpark.org.uk
Your chance to make
parks better

Brand Architecture: focus on the Park





Trustees

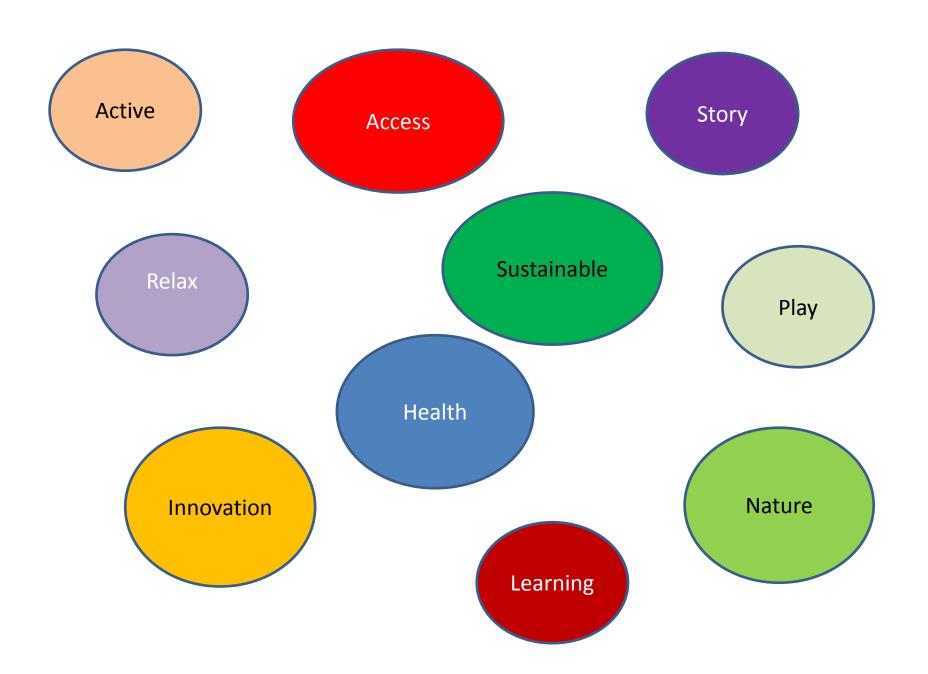




Key decisions 3

- Soft launch
- Project based funding model
- Business planning approach













Thank you



membership resources

State of the Market 2019 Parks and Green Spaces Results and Comments









Why do parks matter?

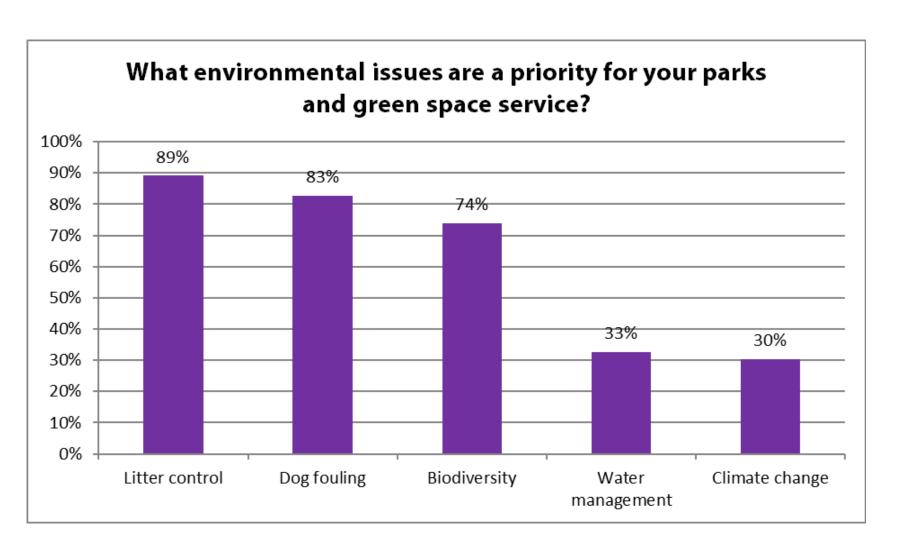
- Increased recognition of importance of parks to mental, physical and social well-being of the nation.
- Ever increasing environmental value of parks, the enhancing biodiversity and contributing to natural capital.
- Increasing economic value of parks being recognised in regeneration projects, new build and promoting tourism.
- 37 million people more than 57 per cent of the UK population regularly use parks in the UK (Heritage Lottery Fund House of Commons Communities and Local Government Committee Session 2016–17)

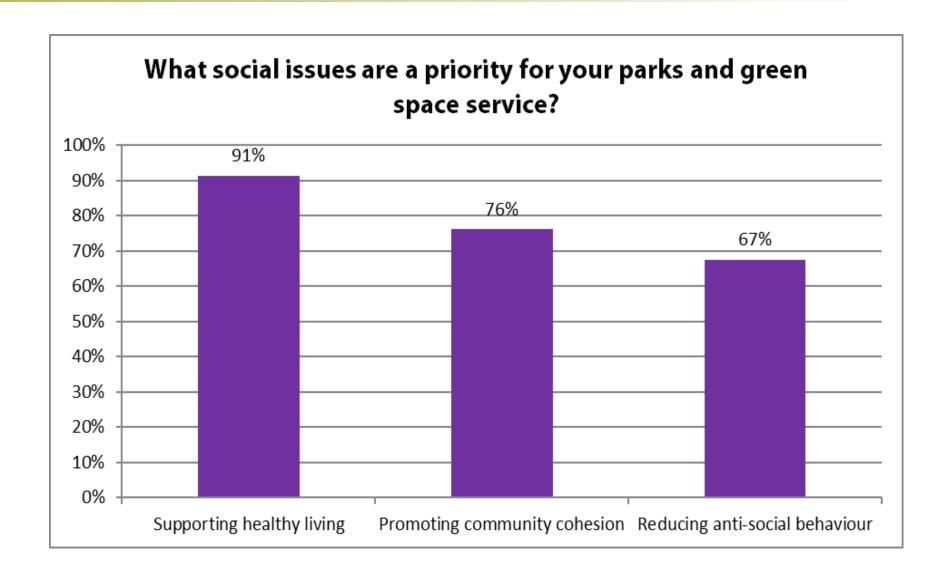
State of the Market in Parks and Green Spaces 2019

арѕе

mePlease give your opinion on the following statements

Answer Options	Agree strongly	Agree	Disagree	Disagree strongly	No opinion
The squeeze on public sector resources is affecting parks and green spaces disproportionately to other service areas	52%	30%	11%	0%	7%
Reductions in funding has resulted in a withdrawal of maintenance from some land and an increase in unmaintained land	52%	33%	15%	0%	0%
Lack of investment in parks and green spaces will have health and social impacts	87%	13%	0%	0%	0%
There is a clear link between parks/play provision and levels of crime/anti-social behaviour	35%	43%	9%	0%	13%
There's a limit to the extent to which volunteers can be involved in delivering parks and green space services	67%	31%	2%	0%	0%
The public should get free access to all parks	72%	22%	2%	2%	2%







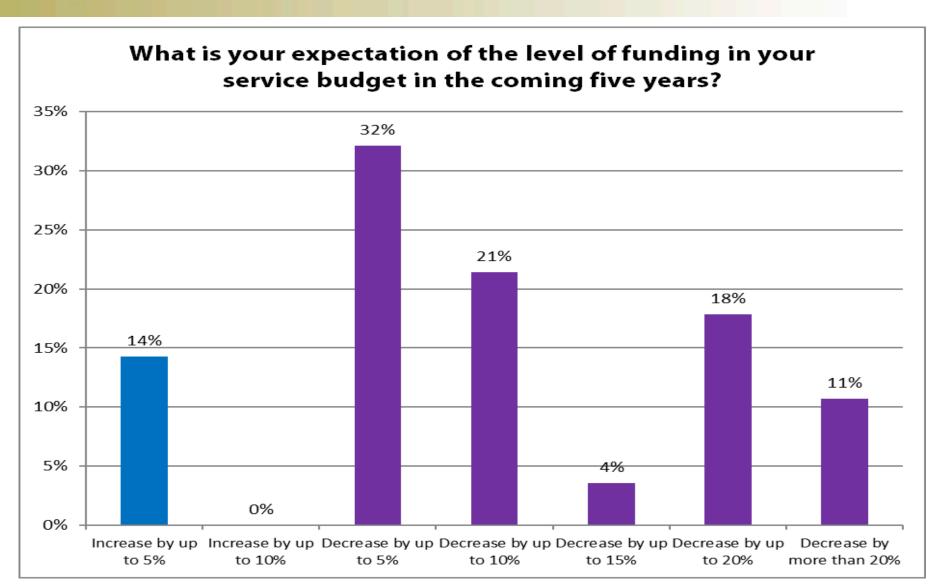
How do you expect the parks and green space budget to change over the next year?

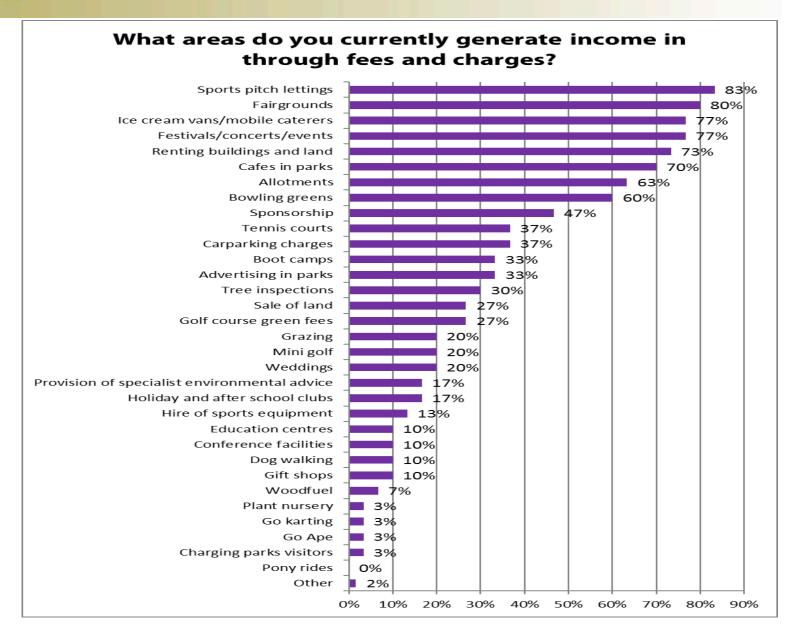


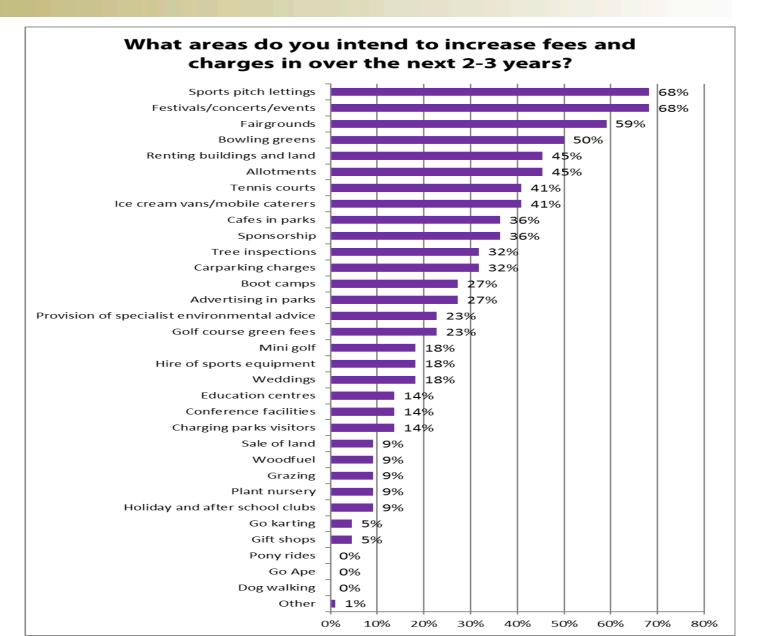


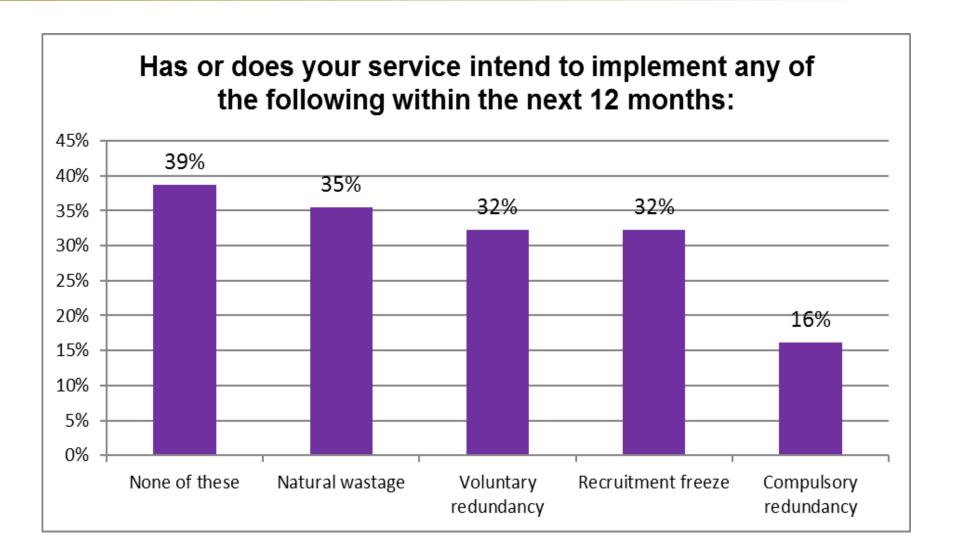
Revenue expectations



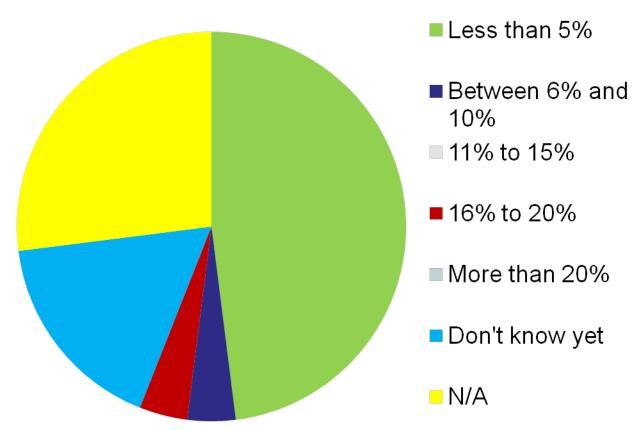




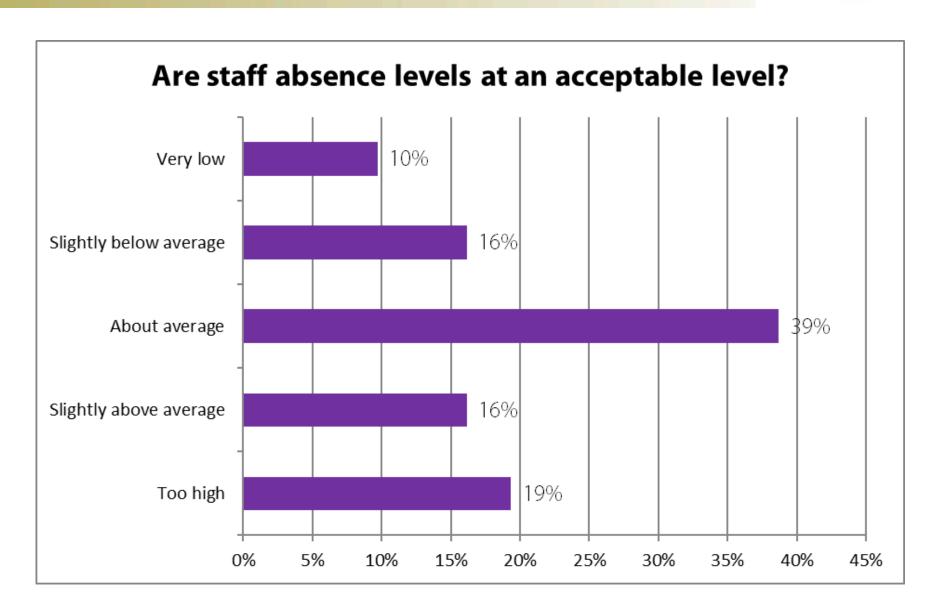




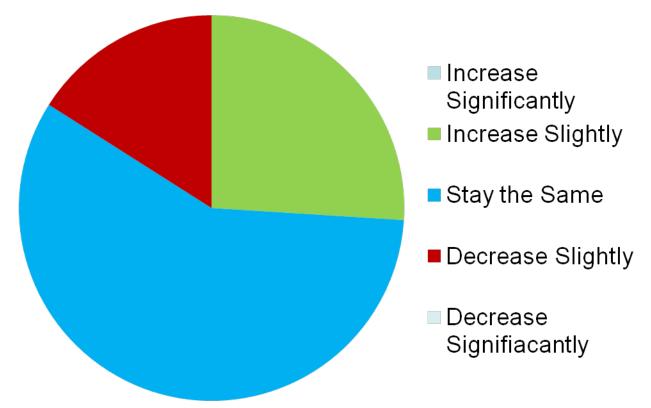
If your service area is subject to workforce reductions, what percentage of staff do you expect to lose from the service?

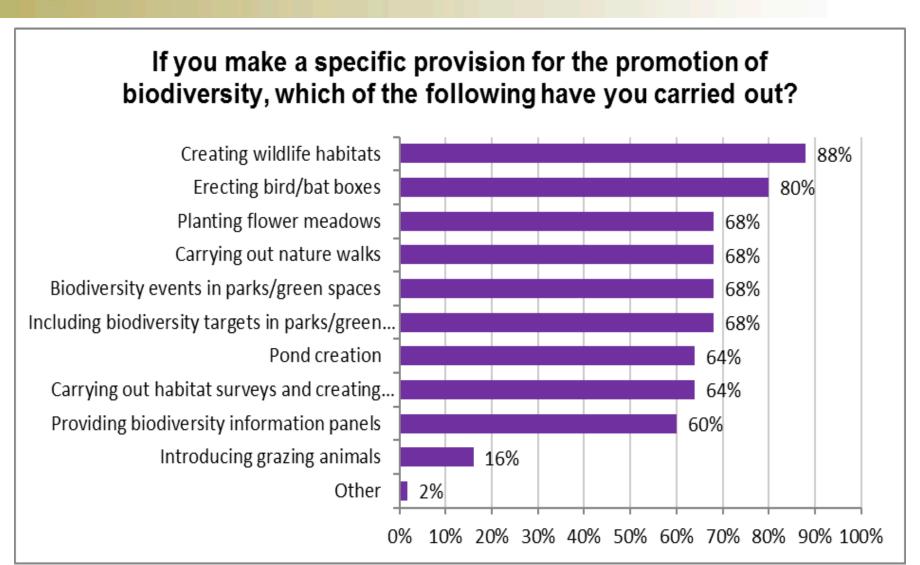


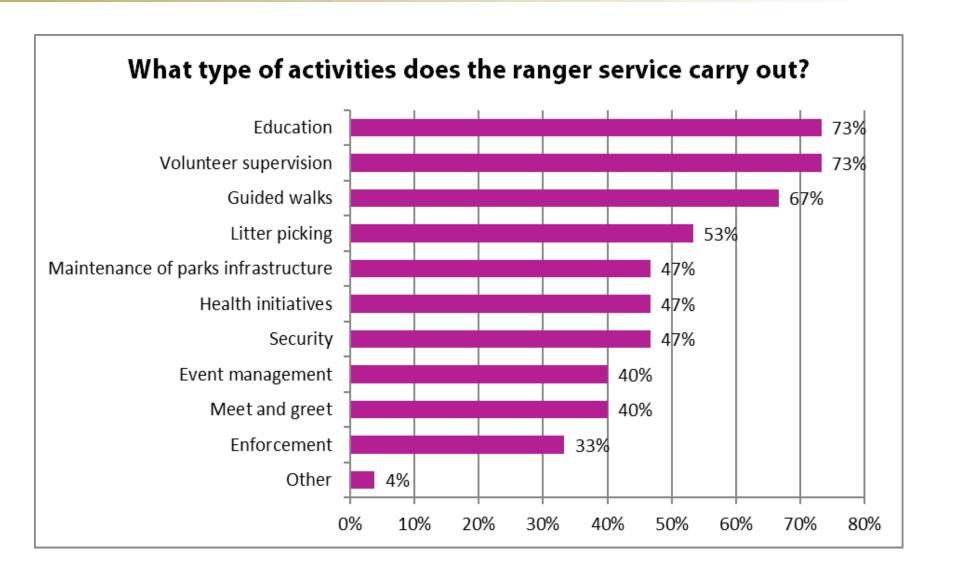


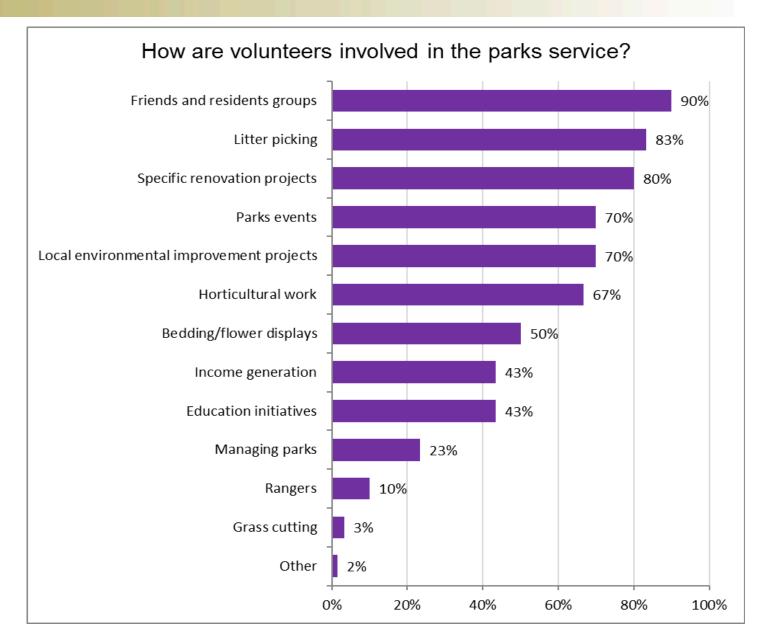


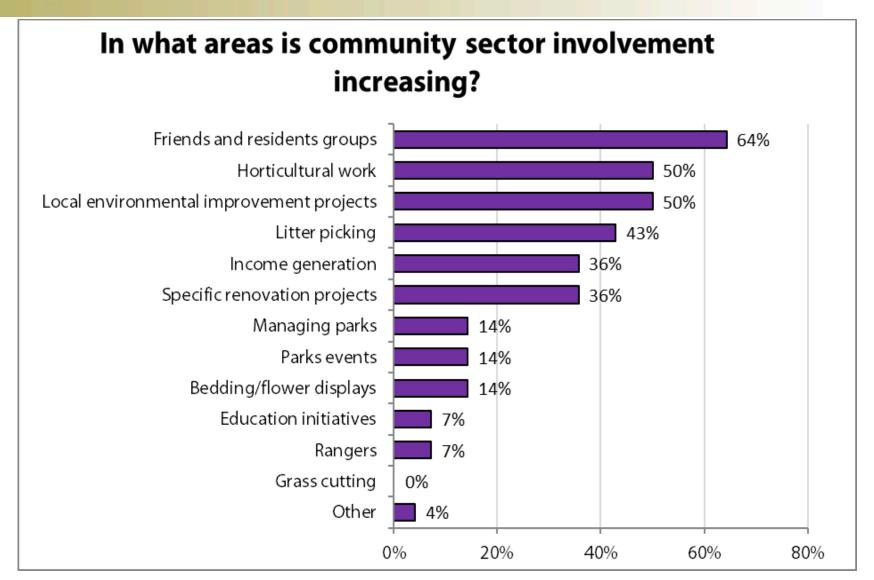
Overall how do you expect the total number of formal parks (including playgrounds) to change over the next year?







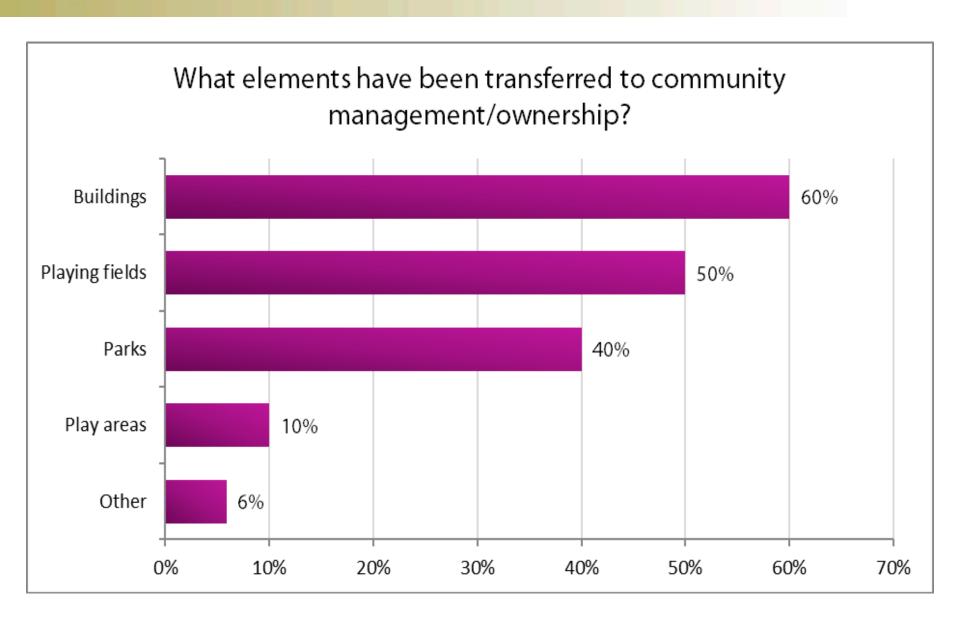


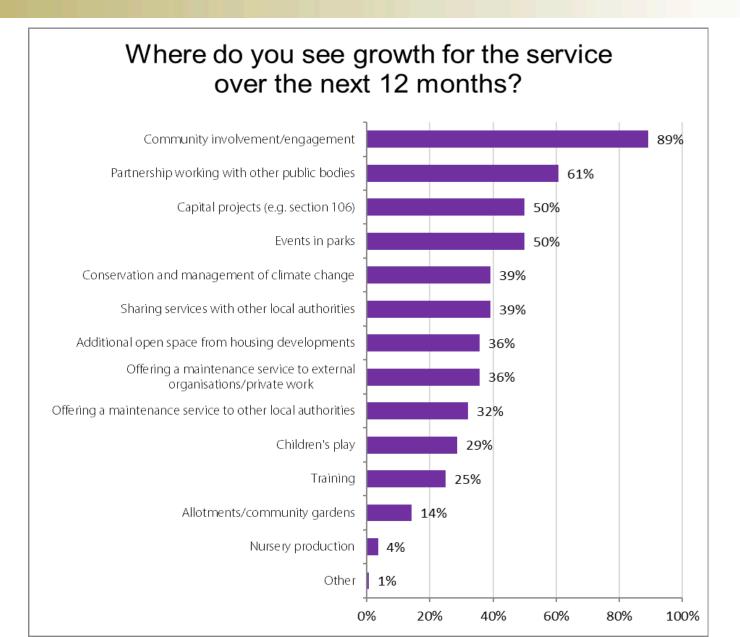


During the past 2 years whether your council transferred any of its parks assets to community management/ownership

33% said yes, a rise of 10% on 2018

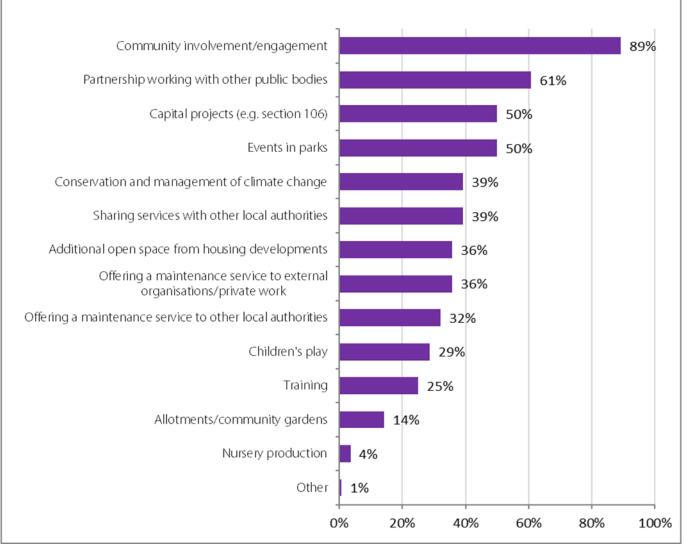
27% said their council is looking at this a 2% fall on 2018).





membership resources

Where do you see growth for the service over the next 12 months?



Closing Comments

- Continued pressure on parks more self-funding, partnerships and transfer of assets are options which are being continually explored.
- The growing need to recognise the value of our parks and greenspaces both to public wellbeing and health and also to our local economies.
- Parks continue to provide innovative ideas on future management models and income generation opportunities.
- local authorities are continuing to deliver Innovative work, as part of their desire to maintain cleaner, greener and safer parks and green spaces, in spite of the impact of austerity.



Contact details Abi Ademiluyi Principal Advisor

Email: aademiluyi@apse.org.uk











LOCAL SERVICES LOCAL SOLUTIONS

NEW MUNICIPALISM

Delivering for local people and local economies