



Liverpool
City Council

The IT for a Smart City Revolution

Matt Dive

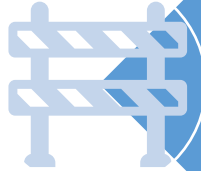
**Business Intelligence & Systems Manager
Liverpool Street Scene Services Ltd.**

The presentation will provide an overview of LSSL's digital transformation journey, it will cover:

- Where LSSL started
- Drivers for Digital Change
- Progress made so far
- Underground Refuse Systems & Fill Sensor Technology
- Future Opportunities



Where we started – Outdated Collection Methods & Outdated Technology



Poor Infrastructure



Pen & Paper Rounds & Processes



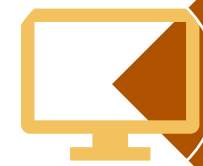
Waste Presentation Issues



Limited Business Intelligence & Unoptimised Rounds



Resource Intensive Collection Methods



No InCab System



Inefficient Schedules



Poor Response Times & Poor KPI Performance

Why go Digital? The Drivers for Change in a Refuse & Recycling Service

Local Authority Budget Pressures

Best Value & Doing More with Less

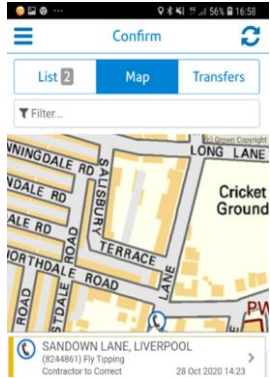
Changing Customer Expectations

Climate Emergency

Enabled by New Technologies & Opportunities

Digital Transformation Progress within LSSL

Over the past 6 years, LSSL has introduced a number of IT systems and innovative technologies in order to improve business intelligence, achieve emissions targets, streamline operational delivery and increase customer satisfaction.



2017

2018

2019

2020

2021

2022

LSSL commenced the roll-out of the Confirm Connect mobile working solution.

Confirm Connect introduced an end-to-end digital job flow process across all service areas. This replaced the previous paper-based approach, removing double-handling and significantly improving customer response times.

LSSL utilized Webaspx's route mapping & round optimization software to digitize and redesign its street cleansing service.

Rebalancing and sequencing the rounds allowed LSSL to generate operational efficiencies without reducing cleansing frequencies.

LSSL implemented Bartec's Collective 'InCab' software on its Refuse & Recycling service.

Collective enables LSSL to offset unjustified missed bin enquiries, reducing the high costs associated with return visits and provides live telematics and round status data allowing operational supervisors to remotely manage their crews.

LSSL introduced the Confirm Workzone job scheduling application. Workzone enables LSSL's operational supervisors to schedule work to teams based on real-time location and capacity data.

LSSL also adopted an agile working approach to meet the challenges of the COVID19 pandemic.

LSSL implemented SafetyFirst's iAuditor solution in order to digitize its safety inspection and toolbox talks process.

Creation of a digital monitoring suite in the refuse collection depot to enable supervisors to track crew progress throughout the working day.

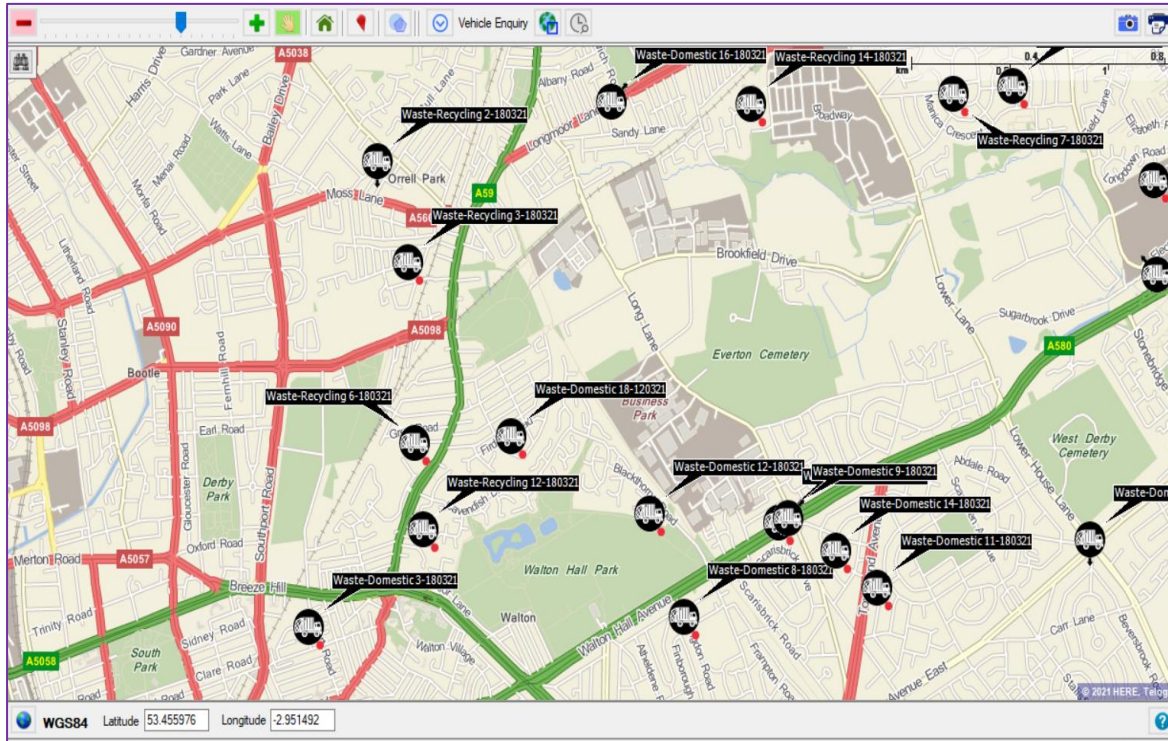
Launch of LSSL's new website

In the process of implementing a fleet management system to oversee everything from daily vehicle checks to repairs and maintenance.

Introduction of the on-demand 'text to collect' clinical waste service.

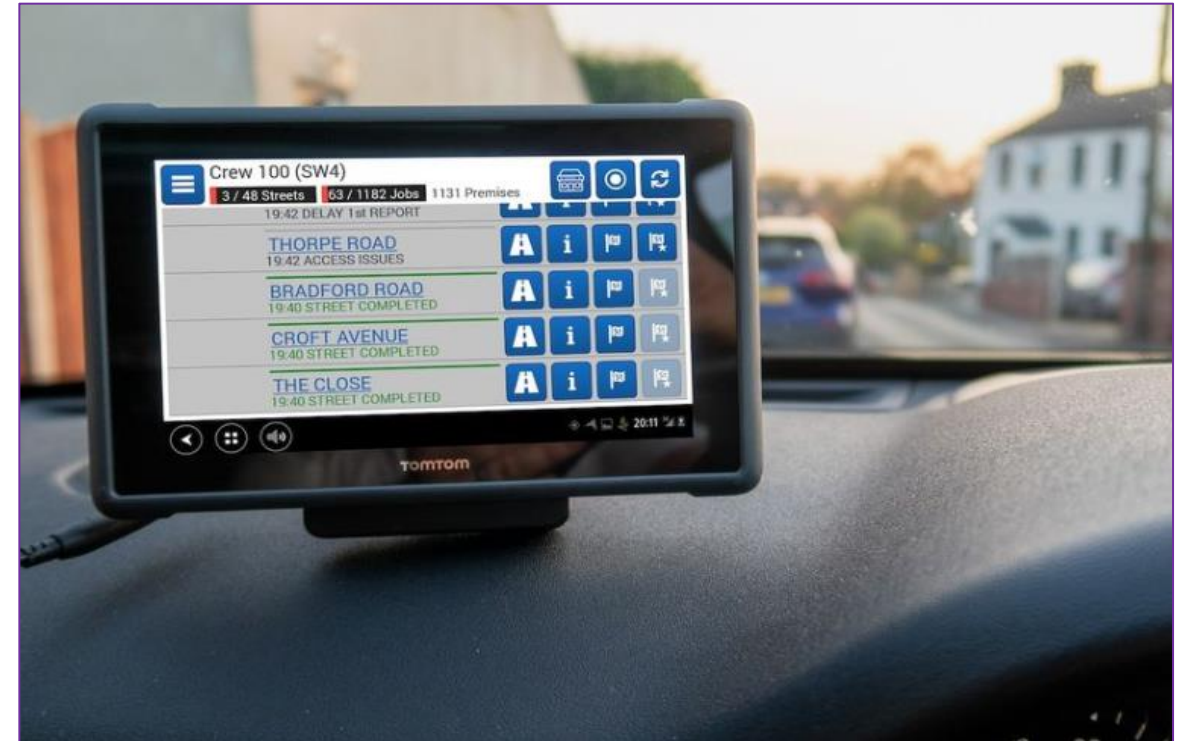
Underground Refuse Systems & Fill Level Sensors

How InCab Technology Supported the Alleyway Programme



From the monitoring suite, supervisors can:

- Track the crews with live & historical snail trail data
- Access live round completion updates
- View maps & optimise rounds
- Push out messages, notifications and jobs to crews



From their InCab units the crews can:

- Navigate round their patches
- Evidence the bins they have emptied
- Report defective containers and fly tipping next to bins for quick resolution by support teams
- Do away with paperwork

Key Benefits Achieved So Far:

- **End-to-end digital job flow process, over 40k jobs now assigned and completed electronically each year, including damaged bins, bin deliveries and fly tipping.**
- **70k bins electronically reported by the crews as non-presented or contaminated each month, reducing the number of return visits and supporting APSE top quartile performance for missed bins**
- **Round reduction & optimisation – contributed towards 2.75m of efficiency savings passed back from LSSL to LCC**
- **Most recently, 12k Clinical waste journeys removed annually through the introduction of an on-demand solution reducing overspend.**

Next Steps - Underground Refuse Systems & Fill Sensor Technology



Underground bins installed in 7 locations

Sensors are fitted to the underside of the column inside the bins and are sealed to protect the device from liquids

They work on ultrasonics to take a 360° reading and communicate data back via the mobile phone network

Fill level readings are taken every 20 minutes and data returned every 12 hours unless containers start rapidly filling

URS – Key System Benefits

Rather than visiting on a predetermined schedule, the sensors will tell us how full the bins are currently and then use historical data to predict how quickly they will fill to capacity. This provides the following benefits:

- Maximising the capacity of the containers and number of collections**
- Avoiding overflow**
- Removing the time and cost of handling missed collection complaints**
- Releasing operational hours to deploy staff on other tasks**
- Reducing collection miles driven, fuel consumption, vehicle wear & tear**
- Providing proof of collection**
- Accurate waste volume reporting and recycling performance data**
- Asset tracking**
- Automated collection route planning and optimisation**

How we use URS – Alerts & Urgent Work

Overview

Alerts



No alerts

Everything is OK

Urgent containers

Today

0

Tomorrow

0

In 2 days

0

Fill level

Year

Past year ▼

Content type

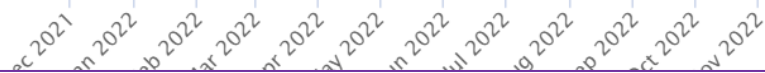
All ▼

Deviation

Yes ▼

100 %

0 %



Collections

Year

Past year ▼

Content type

All ▼

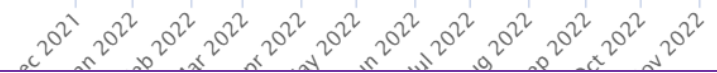
Mode

Volume ▼

200 m³

100 m³

0 m³



The system displays a Dashboard displaying any bins in urgent need of collection

The system highlights collections due today, tomorrow and in 2 days based on current fill level and historical data

It also shows collections made per day and volume of waste collected

How we use URS – Map of Sites

Sites 5

Sort by: Date when full FILTER

Show fill up rate + ADD SITE

Moss Grove Moss Grove, Liverpool, England	42% 54%	6 days
Arundel Units Arundel, Liverpool, L43RS	30% 24%	9 days
Leopold Leopold Road, Liverpool, L7 8SP England	59%	10 days
Maria Road Maria Road, Liverpool, L91EQ England	33%	14 days
Battenberg Battenberg Street, Liverpool, L7 8RS England	29% 25%	19 days

The map displays the following site locations in Liverpool:















- Moss Grove (North of the city)
- Arundel Units (North of the city)
- Leopold (North of the city)
- Maria Road (North of the city)
- Battenberg (South of the city)

The system displays a map of all assets with a sensor fitted

It shows the current fill level at each site split between residual and recycling bins

It also shows when we will need to visit each site based on the current fill level and historical data

How we use URS – Overview of Historical Collections

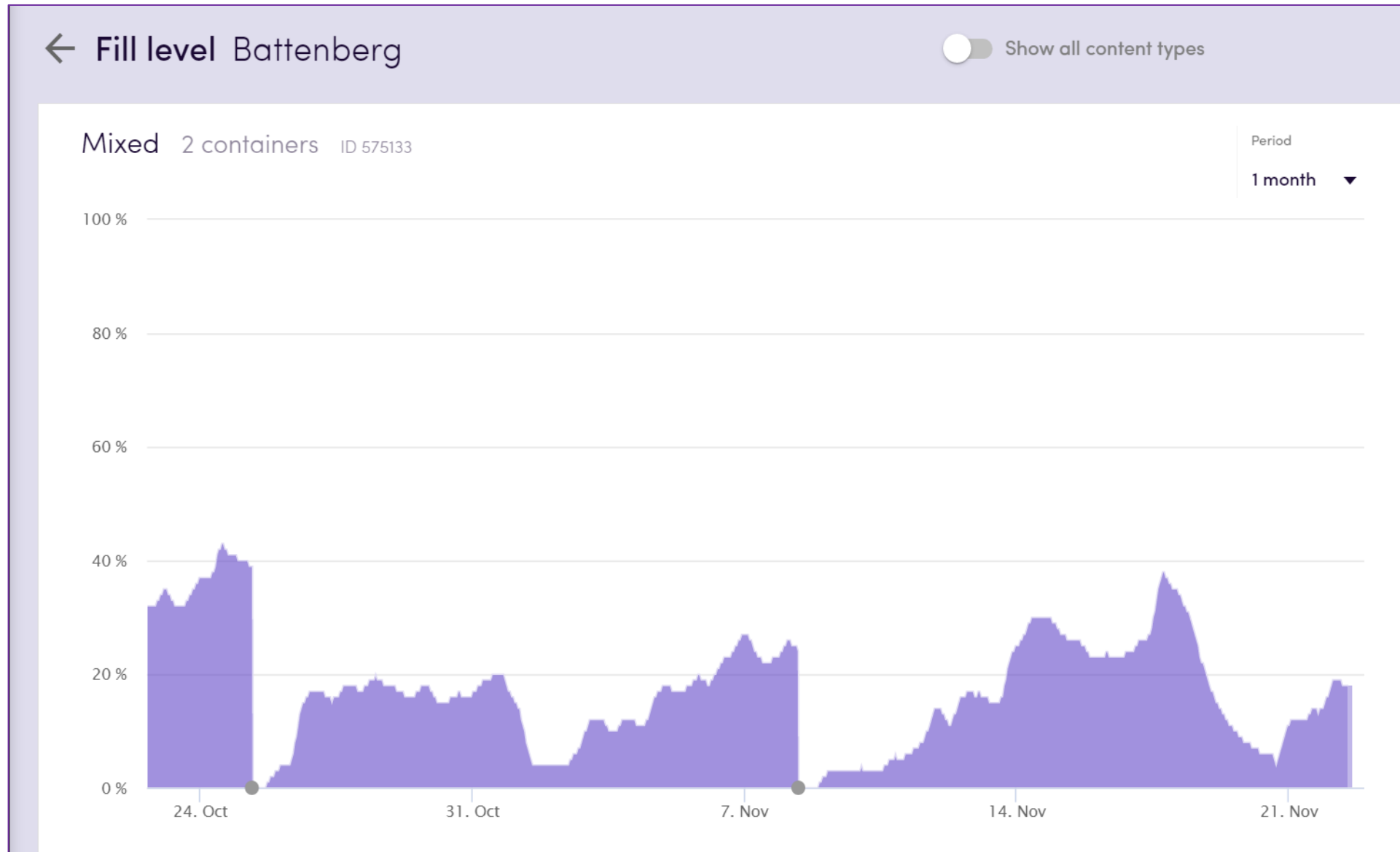
Collections					
					Content type
					All
COLLECTIONS					
SITE	CONTENT TYPE	VOLUME	WHEN	BEFORE VISIT	PLAN
Battenberg	 Recyclables 2 containers	3.9 m ³	2 hours ago Nov 22, 2022 1:23 PM	 46%	
Maria Road	 Mixed 3 containers	4.4 m ³	7 hours ago Nov 22, 2022 8:56 AM	 36%	
Arundel Units	 Mixed 4 containers	6.5 m ³	7 hours ago Nov 22, 2022 8:33 AM	 44%	
Moss Grove	 Mixed 3 containers	2.5 m ³	8 hours ago Nov 22, 2022 7:43 AM	 34%	
Leopold	 Mixed 3 containers	5.3 m ³	a day ago Nov 21, 2022 10:32 AM	 60%	
Moss Grove	 Recyclables 1 container	3.1 m ³	a day ago Nov 21, 2022 9:27 AM	 63%	
Battenberg	 Recyclables 2 containers	2.8 m ³	3 days ago Nov 19, 2022 2:14 PM	 66%	

The system displays an overview of all collections that have taken place recently

It provides a date and timestamp of when each collection happened

It highlights the volume of waste collected and how full the bin was before the collection took place

How we use URS – Fill Level Reports



The system creates a fill level profile for each site showing how quickly the bin fills up

It also shows how full the bin was when emptied.

We are still getting used to the system but this site is routinely only 25%-40% when we empty meaning we could be going much less frequently!

URS – Future Opportunities

We are only at the start of our journey with URS technology but are beginning to identify future opportunities e.g. Access Control Systems. These provide the following benefits:

- Residents are provided with a unique access card/fob
- The back-office can control who is able to use the bins and which bins they can access
- Resident deposit behavior is captured, allowing us to identify good and bad disposal habits
- Potential to target residents with low levels of recycling participation with communication campaigns
- Opening times for each site can be set and we have the ability to lock the unit when full

