

# Levelling up through better performance and value

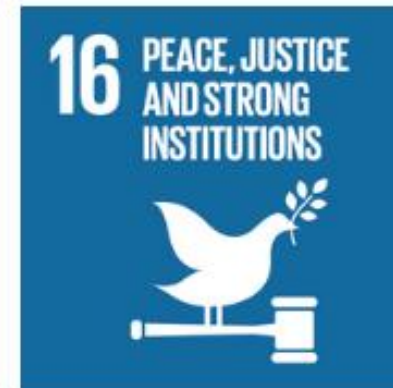
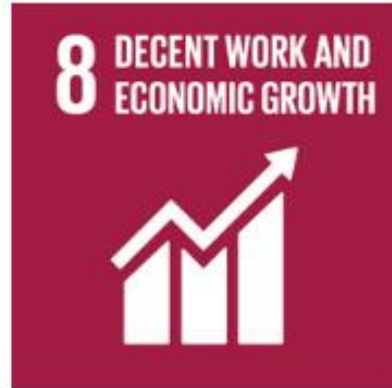
APSE Future Focus Seminar  
22 June 2023

Jeffrey Matsu  
Chief Economist, CIPFA

The Chartered Institute of  
Public Finance & Accountancy



# 2030 Agenda for Sustainable Development





# Performance Tracker 2022

Public services after two years of Covid

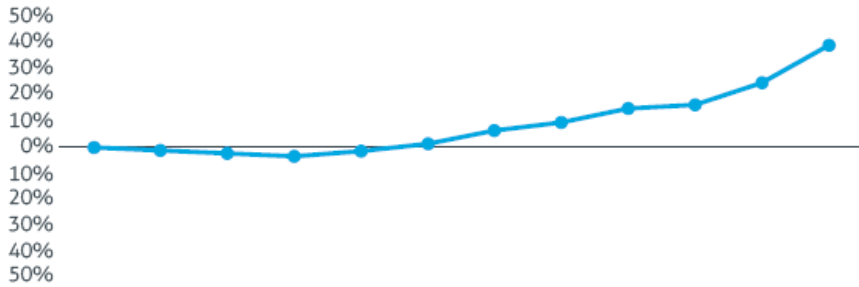


# Service RAG ratings

Service	Performance on the eve of pandemic vs 2009/10	Ongoing direct impact of Covid on working practices	Current performance vs 2019/20 performance	Funding adequate to return performance to 2019/20 level	Workforce adequate to return performance to 2019/20 level
General practice	Red	Amber	Amber	Amber	Red
Hospitals	Red	Red	Red	Red	Red
Adult social care	Red	Amber	Amber	Red	Red
Children's social care	Amber	Green	Green	Red	Amber
Neighbourhood services	Amber	Green	Amber	Red	Amber
Schools	Green	Green	Amber	Red	Amber
Police	Amber	Green	Amber	Green	Green
Criminal courts	Amber	Amber	Red	Red	Red
Prisons	Red	Amber	Red	Red	Red

# Change in public services spending since 2009/10 (real terms)

General practice



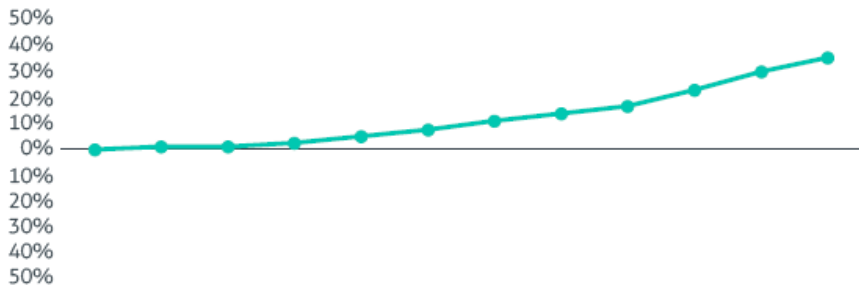
Hospitals



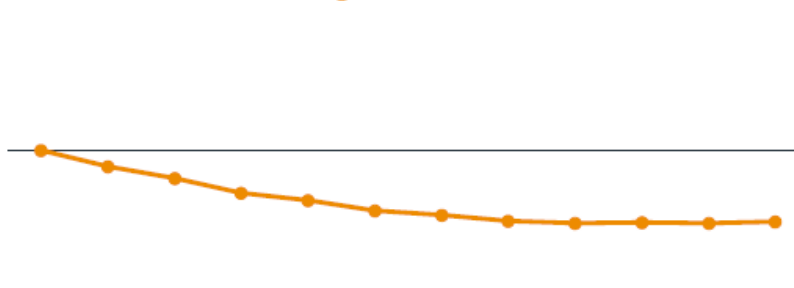
Adult social care



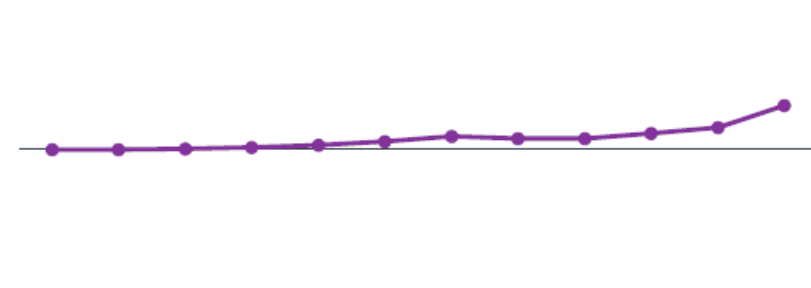
Children's social care



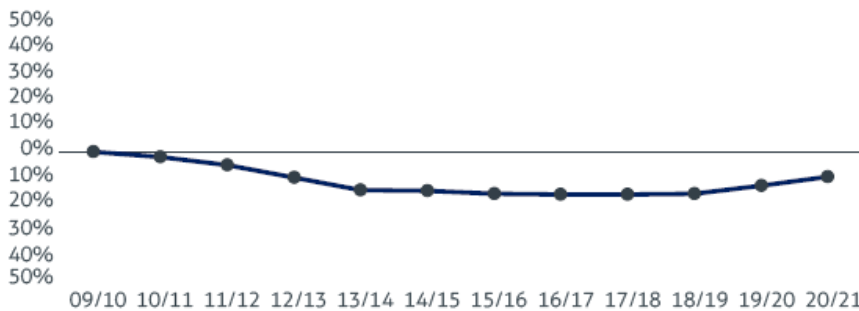
Neighbourhood services



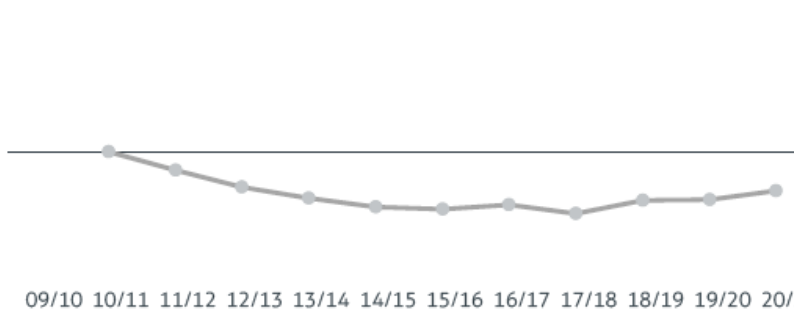
Schools



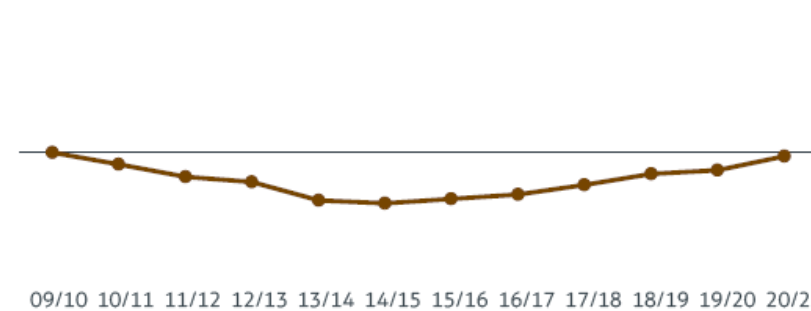
Police



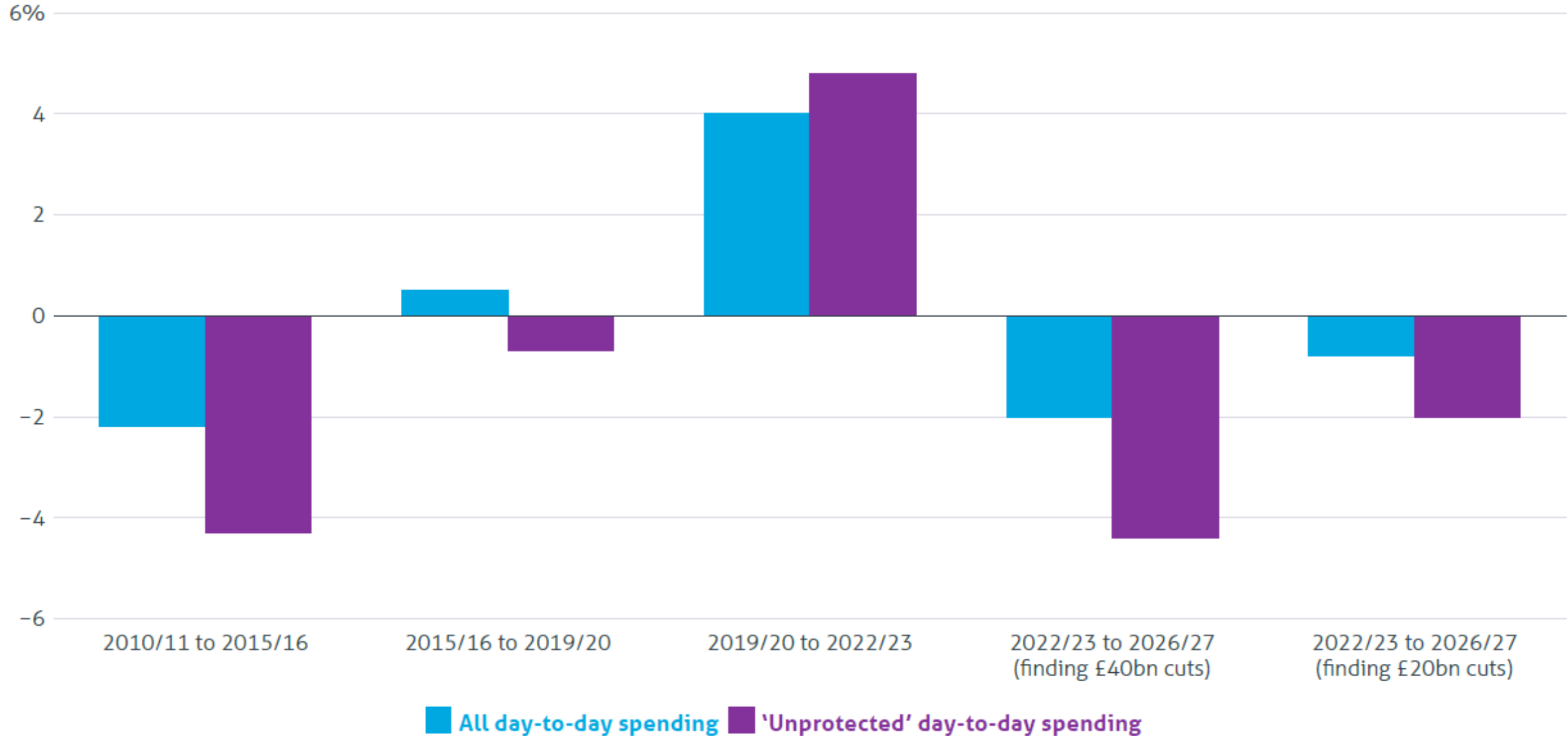
Criminal courts



Prisons



# Average annual change in real day-to-day departmental spending since 2010





# Redux: 2010s 'austerity' measures

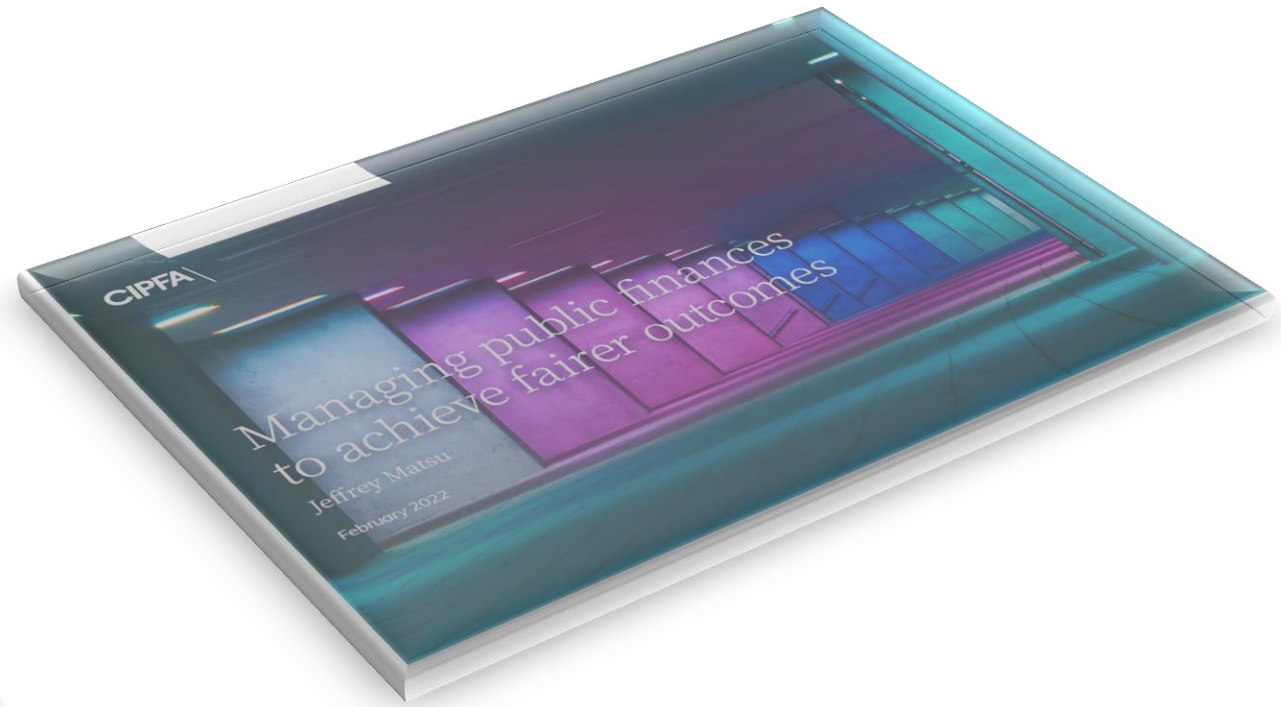
1. Holding down wages
2. Cutting staff
3. Pushing staff to work harder
4. Cutting public service capital spending
5. Cutting preventative and early intervention services in favour of acute and statutory services
6. Reducing scope of services
7. Finding new revenue sources for services



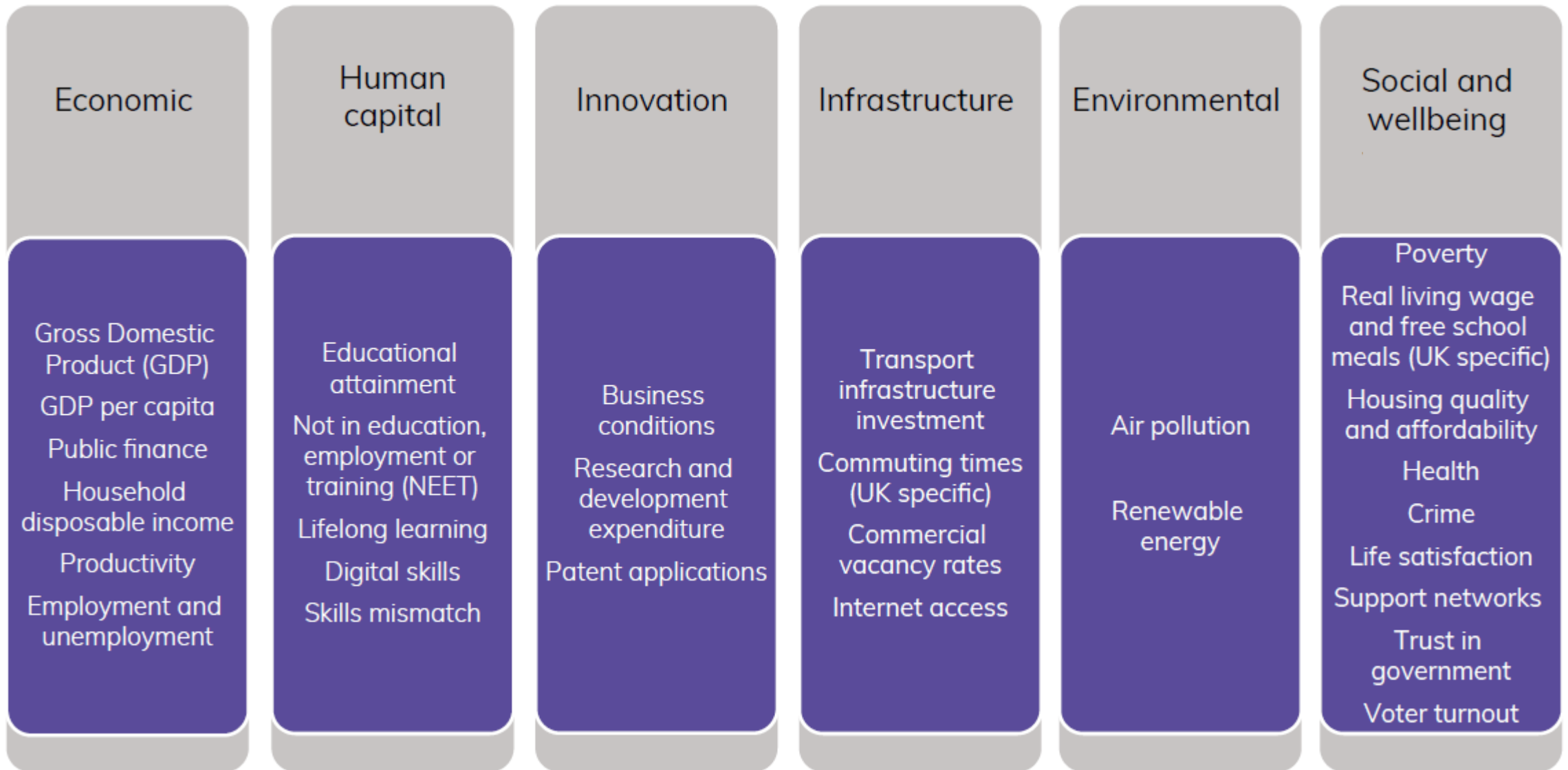
# LEVELLING — UP —

Levelling Up the United Kingdom  
Executive Summary





# Start with a clear vision and strategy



How to use the GO Lab-CIPFA VfM Toolkit


Watch Later Share


  **GOVERNMENT  
OUTCOMES  
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**CIPFA\**

## Value-for-Money Toolkit

GO Lab, University of Oxford, in collaboration with the  
Chartered Institute of Public Finance and Accountancy  
(CIPFA)

 @ukgolab

 golab.ox.ac.uk

*August 2021*

Watch on  YouTube

golab@ox.ac.uk

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**Health and Social  
Care -  
13th March**

**Education, Skills and  
Training -  
10th July**

**Housing and  
Homelessness -  
August (Date TBD)**

**Crime, Justice and  
Rehabilitation -  
September (Date  
TBD)**

**Interim Report  
Launched -  
September**

**Liverpool Regional  
Sprint -  
October**

**Northumberland  
Regional Sprint -  
November**

**Rotherham Regional  
Sprint -  
December**

**London Regional  
Sprint -  
January 2024**

**Final Report  
Launched  
February 2024**

# Levelling Up Commission - Education Skills and Training Inquiry Session

Chaired by  
Former Shadow Minister for Social Care  
and Mental Health  
Paula Sherriff

10<sup>th</sup> July 2023 14:00 – 16:00

SKILLS





CIPFA\

Thank you

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The Chartered Institute of  
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