REIMAGINING CASTLEFIELD VIADUCT



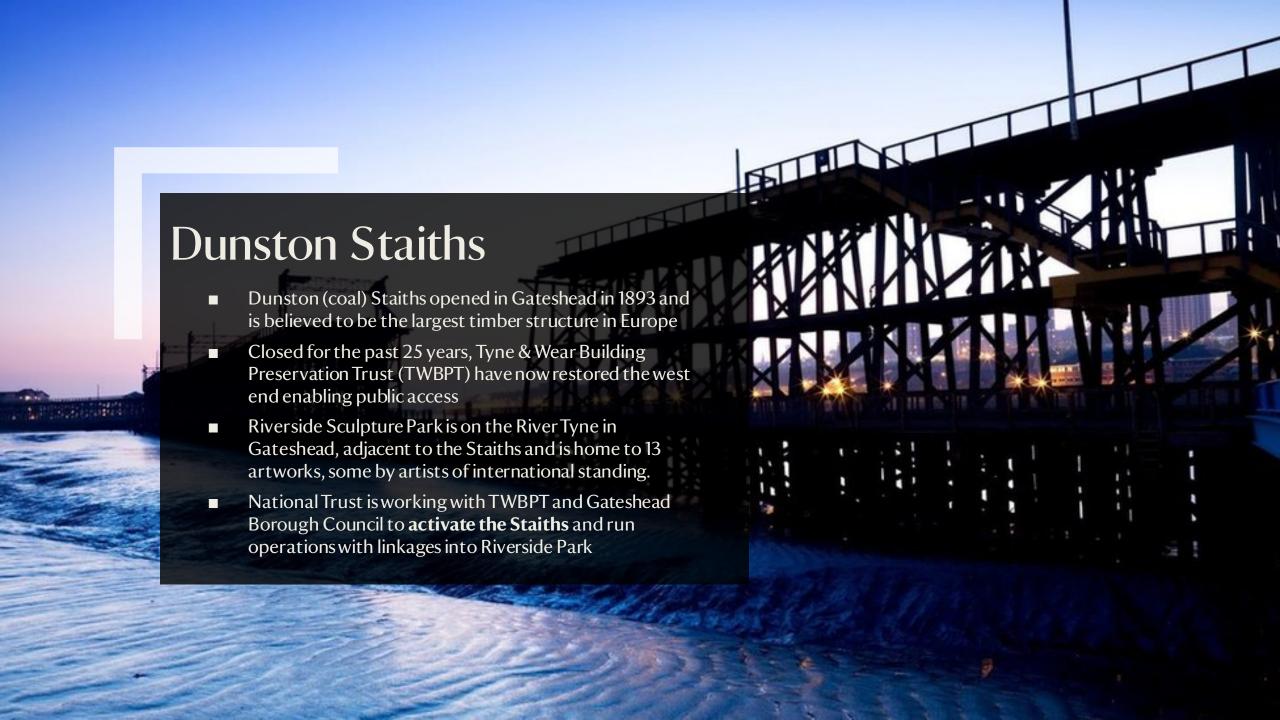


18TH JANUARY, 2022



National Trust

- Independent charity formed 125 years ago
- Charitable purpose to deliver benefit to the nation through history, nature and beauty
- National Trust Urban Places Strategy "Address unequal access to nature, beauty and history where people live"
 - We will work with others to increase access to parks and green spaces in, around and near urban areas, so eventually everyone can easily reach places of quiet with wide open skies
 - We'll share our skills and develop new ways to protect cherished local heritage sites, working with the communities that care about them
 - We will work in new places in towns and cities growing our partnerships



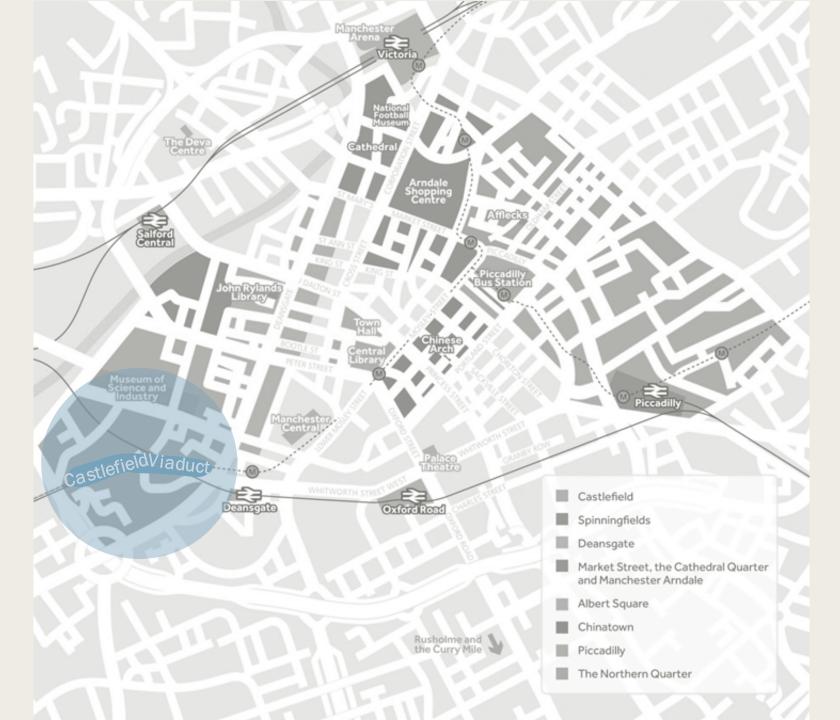


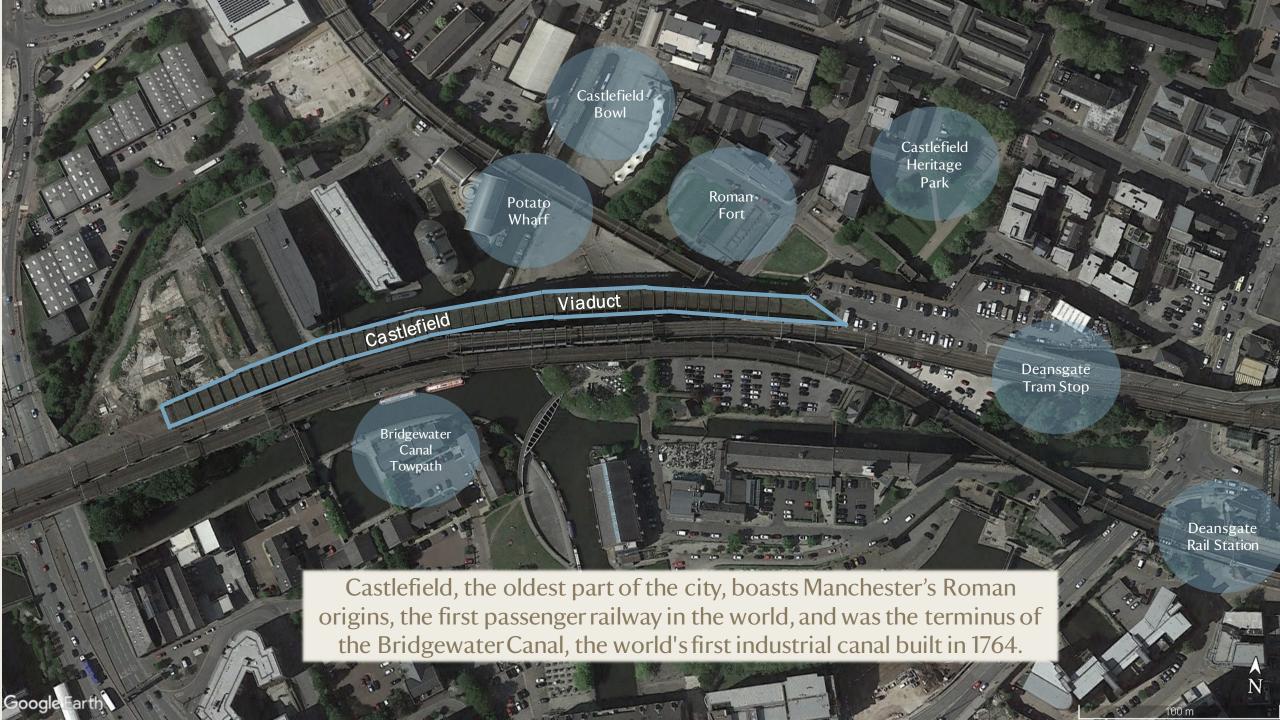


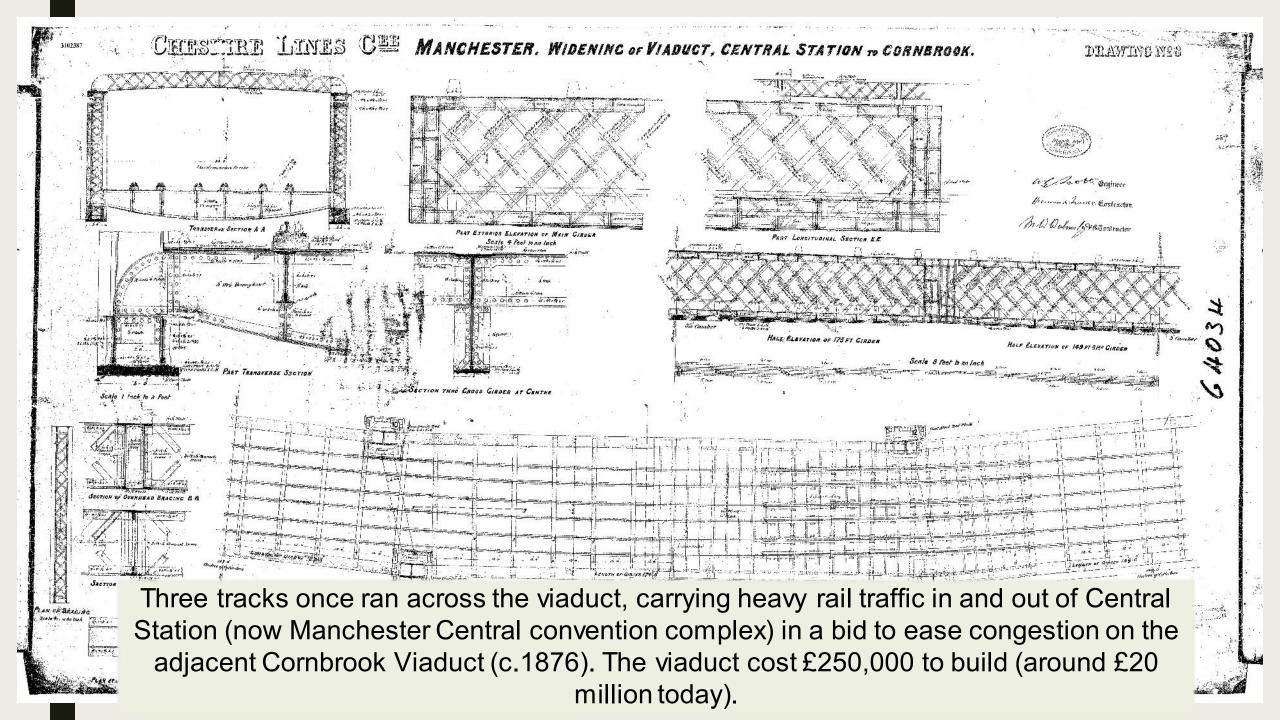


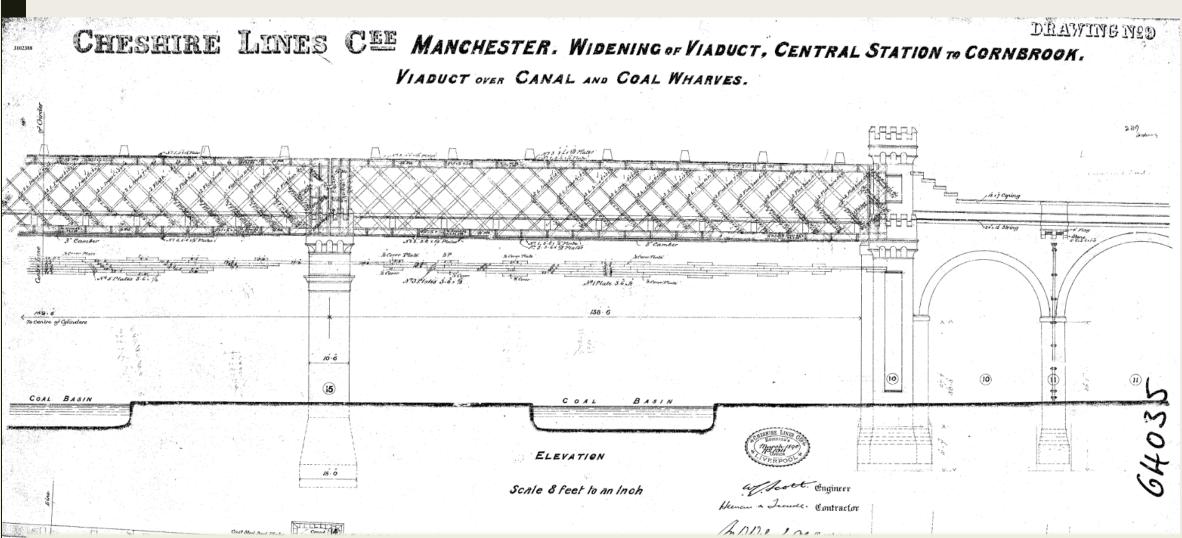
Location



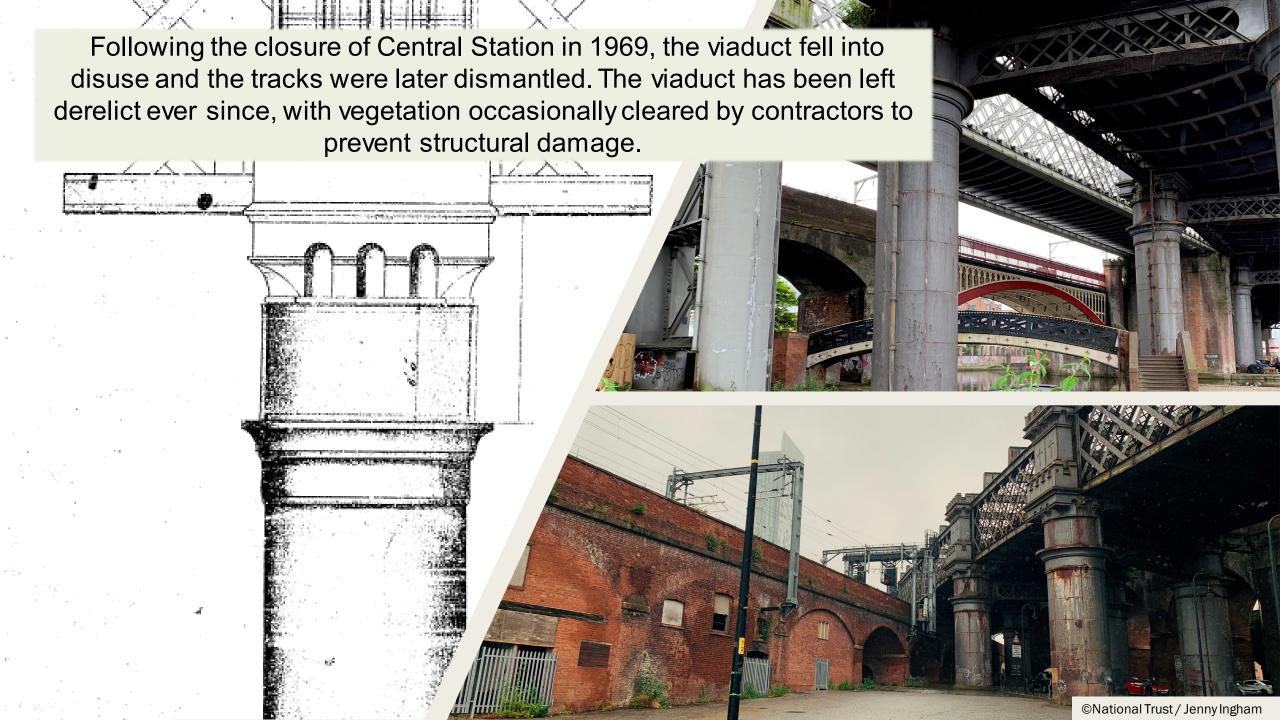








Predominantly wrought iron/steel, the remaining lattice structure is 330m in length, comprising eight spans. Behind decorative castellations, bearing plates support the heavy end posts of 16 trusses, the longest of which reaches 53m. It is listed as Grade II.

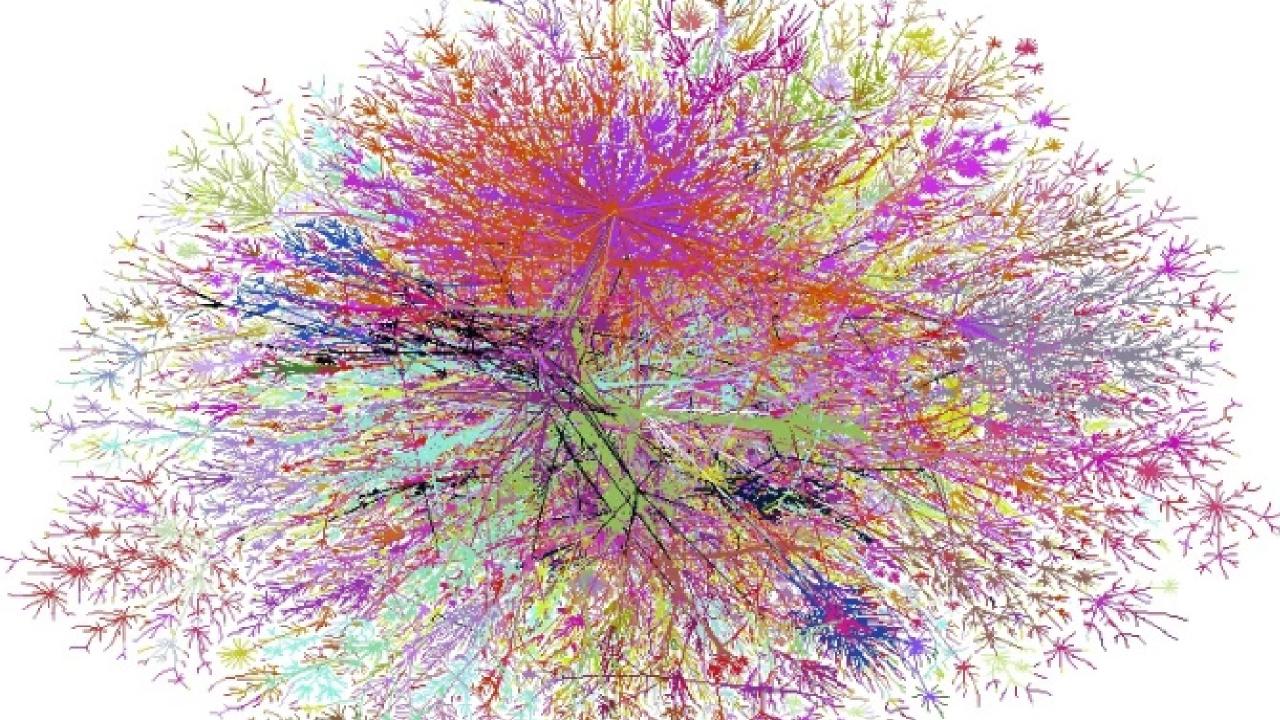




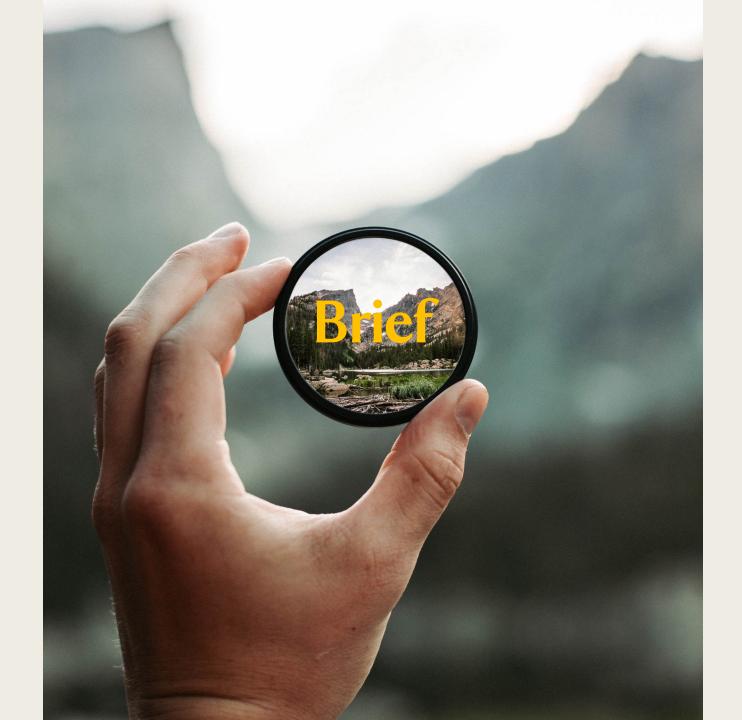


In 2010, a de-scaling operation (with some painting) was undertaken to help prevent corrosion, and further works were carried out in 2012/13 to remove other potentially hazardous debris but the viaduct remains closed and is not delivering any public benefit despite huge potential.





Clarity



Vision

Working in partnership, reimagine Castlefield viaduct as an iconic urban re-use destination providing nature, culture and greenspace amenity for the local community and attracting visitors from further afield, all whilst respecting the heritage fabric of the listed structure and complementing existing sustainable plans and initiatives in the city.

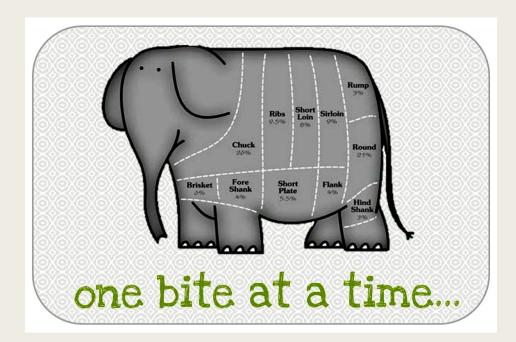








Phased Approach



Phase One

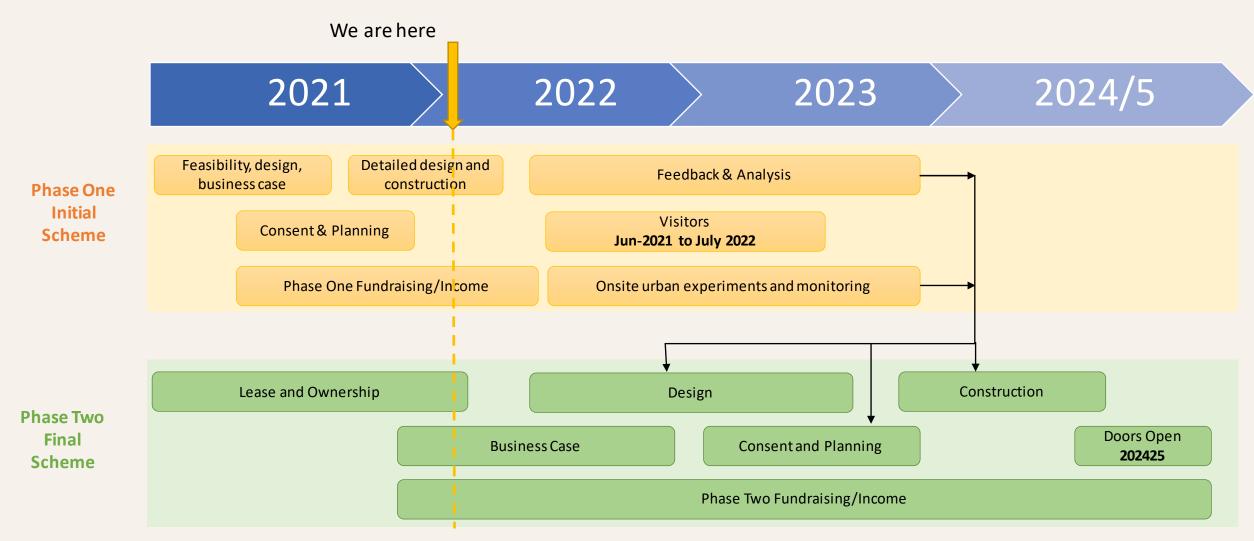
- Twelve Month Temporary Park
- Summer 2022 to Summer 2023
- Engage, Learn, Inspire, Entertain, Energise



Phase Two

- More permanent solution
- Informed by Phase One
- Doors Open 2024/25

Headline Programme





Ph1: Overview

- Construct a safe, temporary destination on **50**% **of the viaduct deck**, including **partner plots** for others to activate;
- Invite up to **40,000 people** to the site through **pre-booked (free to book)** tours across 12 months with
- Allocations reserved for underrepresented communities and groups to ensure diversity of views are captured;
- Provide an **inspiring**, **informative and joyful experience** for visitors through high quality programming, horticulture and design;
- Undertake **robust learning and evaluation to directly inform Phase Two** design, programming and target audience, underpinned by rich visitor, community and stakeholder engagement;
- Hold **three themed events per month** welcoming up to 50 visitors, complimented by 'off site' outreach to underrepresented communities in the city;
- Hold community and partner takeover events and use volunteers on site throughout;
- Have a strong online digital presence reaching over 100,000 people;



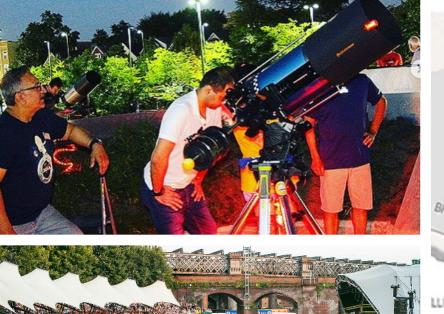


















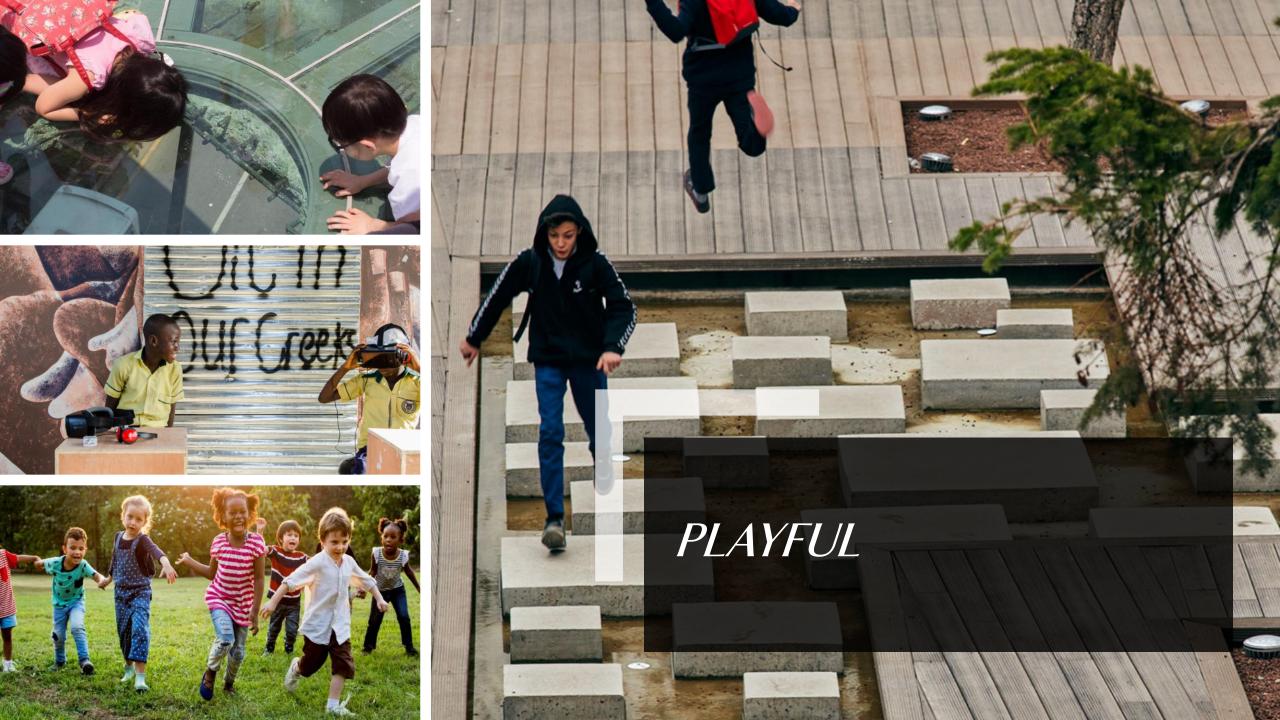


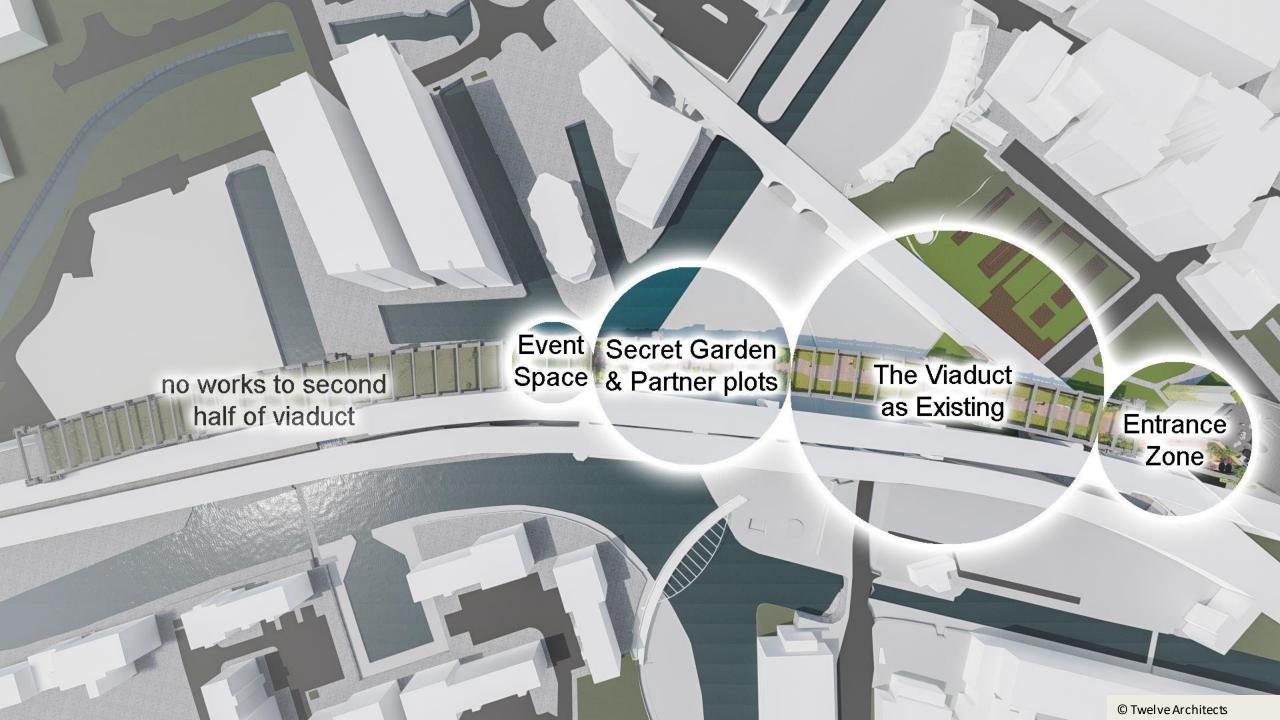














Ph1: Benefits

- The overwhelming benefits of Phase One relate to de-risking delivery, providing a fundraising platform and improving the final quality of Phase Two proposition
- Co-creation and design 'coalition of willing'
- There will be limited quantifiable public benefit for the estimated 40k visitors and 100k online hits
- Temporary jobs and volunteer ops will be created for the duration of Phase One
- The project will be a useful case study for use in advocacy work relating to the benefits of heritage asset re-use and urban greening





Ph2: Overview

- Provide a long term **new**, **cultural**, **heritage and greenspace amenity** at the heart of Manchester serving diverse communities within the city;
- Be a destination **shaped by and serving the local community** delivered by a broad and diverse partnership;
- Welcome over **500,000 visitors a year** to an accessible and inspiring destination free to all with no pre-booking required;
- Be an **exemplar urban heritage re-use** project of national significance that delivers social, economic and environmental benefit;
- **Protect a Grade II listed structure** at risk of decline and loss;
- Increase biodiversity and **celebrate nature** within the city;
- Be a **green travel hub** and stepping stone, encouraging increased travel by walking and cycling;
- Have a strong online digital presence reaching over 1m people per year;
- Consider **physical improvements to immediate context** e.g. Roman Gardens, space under the viaduct, active travel

Ph2: Forecast Benefits



Health & Wellbeing



Active Travel



Biodiversity & Nature



Community



Culture & Heritage



Learning



Regeneration



Tourism



Green Jobs

500,000 p.a. visitors supporting local tourism and economy

Circa £8m value per year physical and mental health visitor benefits

30FTE volunteer opportunities 10FTE new permanent jobs 10FTE temp construction jobs

Reuse of an asset with millions of tonnes of embodied carbon



1. Funding – Smorgasbord

Traditional Fundraising

- Major donors
- Trusts and Foundations
- Corporate Partnerships
- Grants (applications to relevant government agency or public grant funding schemes; Support for other government funding approaches)
- Public Fundraising

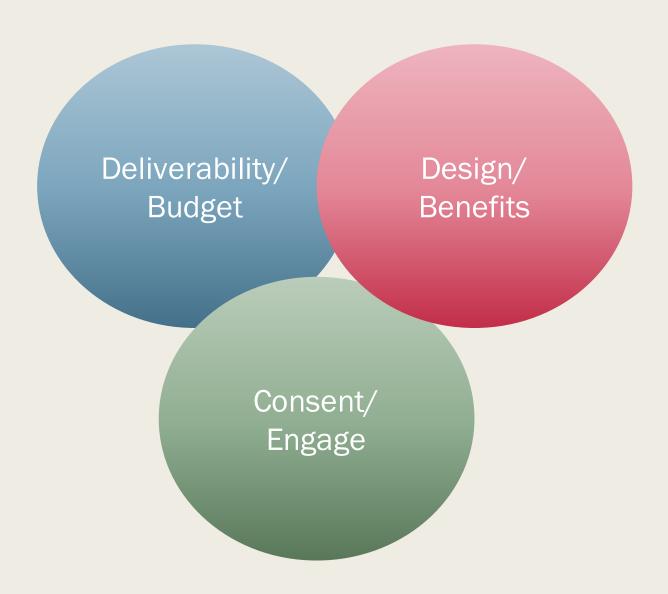
Other Income

- Innovative finance
- Bonds
- Developer finance
- Payment for public goods
- Biodiversity net gain payments
- Revolving Infrastructure Funds
- Structural financing
- Commercialisation

Advocacy & External Affairs

- Policy influencing
- Political intelligence
- Political relationships
- Senior government relationships
- Government Funding:
 Direct government
 agency engagement
 (Pitch to central government & LAs
 (MCC/GMCA)

2. Iteration - Hold the Ambiguity



3. Partnerships – Quid pro quo









Historical Railways Estate

Our job is to keep safe more than 3,200 former railway structures across the length of Great Britain.



Questions

Case Study Inspiration



Promenade Plantée, Paris

https://www.britannica.com/place/Promenade
-Plantee

Camden High Line

https://www.camdenhighline.com/

New York High Line

https://www.thehighline.org/

Hudson River Park

https://hudsonriverpark.org/

Philly Rail Park

https://www.therailpark.org/

Bennerley Viaduct

https://www.bennerleyviaduct.org.uk/



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