



APSE Northern Region – Rebuilding from within



Thursday 4 June 2026

Liverpool Town Hall, High Street, Liverpool,
Merseyside, L2 3SW



Programme

10.00 Registration and coffee

10.30 Session One

Welcome by the Chair

Journey to insourcing – A political and officer perspective

- History of service delivery in Liverpool
- Progression to insourcing
- Implementation, building capacity and what next?

CLr Liam Robinson, Leader, Liverpool City Council and Nicola Butterworth, Corporate Director, Neighbourhoods and Housing, Liverpool City Council

Bringing a Household Waste Recycling Centre in-house

- Making the case
- Dealing with legals, and logistics
- Benefits to the community and council

Sam Barstow, Director for Communities and Street Scene, Rotherham Borough Council

Audience question and answer session

11.00 Coffee and Networking

11.30 Session two

What the first year of insourcing looks like

- Delivering a high performing strategic asset management team
- Embedding Estates, Facilities Management, Building Services and Capital Programmes teams into the council
- Turning round the service

Justin Clough, Assistant Director, Corporate Property Services, Bolton Council

An in-house leisure service

- Overcoming the challenges of running leisure centres
- Utilising the facilities to support corporate priorities
- Supporting the community to live healthier lifestyles

Tim Hicks, Health and Wellbeing Facilities Manager, East Riding of Yorkshire Council

Audience question and answer session

APSE Update

Vickie Hacking, Principal Advisor, APSE

12.30 Networking and Lunch

13.00 Close



Booking Information

About the Seminar

This **APSE Northern Region** event brings together expert speakers to share practical insights on insourcing and delivering high-performing in-house local authority services.

Free for APSE Northern Region members.

Delegate Packages The delegate fee covers attendance, delegates' documentation and lunch/refreshments.

What's included?

The delegate fee covers attendance and delegates' documentation.

APSE Northern Region Members Delegate Fee:	FREE OF CHARGE
APSE member delegate fee (Non-Northern Region)	£199 + VAT per person
Non member delegates fee:	£299 + VAT per person
Commercial delegates:	£432 + VAT per person

[CLICK HERE TO BOOK NOW](#)

CANCELLATION & REFUND POLICY: Reservation is a contract. Substitution of delegates is acceptable any time in writing by email to **MButterworth@apse.org.uk**. Cancellations must be made in writing at least 10 working days before the event and will incur a 20% administration fee. No refunds can be given for cancellations received less than 10 working days before the event or for non-attendance. In the unlikely event of cancellation by the organisers, liability will be restricted to the refund of fees paid. The organisers reserve the right to make changes to the programme, speakers or venue should this become necessary.

Venue

Liverpool Town Hall
High Street,
Liverpool,
Merseyside,
L2 3SW

Getting to the venue

Parking

Follow the postcode L2 3SW on your sat nav. There are several car parks nearby:

- [Victoria Street](#)
- [NCP Rumford Street](#)
- [NCP Moorfields](#)
- [Q-Park Dale Street](#)

By train

The nearest train stations are Moorfields (5 minute walk) and James Street (5 minute walk).

By bus

The nearest bus stop is Castle Street (1 minute walk) and the nearest bus station is Liverpool ONE (10 minute walk).

For help planning your journey on public transport, visit the [Merseytravel website](#) or [Google Maps](#).