

# APSE Parks, Grounds and Streetscene Advisory Group

24 August 2016

- Legal requirements

Section 89 subsection (1) of Environmental Protection Act 1990 = it shall be the duty of each local authority to keep clear of litter etc any relevant road for which it is responsible.

Section 89 subsection (2) stated that the Secretary of State shall have responsibility for management of litter on any trunk road which is a special road or any relevant highway or relevant road for which he is responsible.

- Current model

Trunk Road Network management and maintenance is governed by contracts from Transport Scotland. They are delivered by Operating Companies except for the management of litter and sweeping of carriageways.

- The local authority position  
Consultation with Transport Scotland indicated that the preferred path for local authorities was for the full responsibility for litter management to rest with Operating Companies.
  
- Problems with current arrangements
  - Difficulties coordinating grass cutting schedules
  - Planting schedules for shrubs and trees
  - Night time working requirements can be difficult/costly
  - Additional training time/costs to ensure compliance with Operating Companies safe systems of work
  - Unclear to the general public who to direct litter complaints to
  - 3 Operating Companies vs 32 Local Authorities (all with different resourcing and methodology)
  - No access to CCTV to help deliver enforcement of littering offences
  - Failure to sweep/clear litter timeously incurs additional costs

# Member feedback on any other managers' forums/ focus groups

- Scottish Bereavement Benchmarking Group
  - Scottish Government Burial & Cremation Bill
  - Greenspace Scotland Park Managers Forum
  - APSE Process Benchmarking
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- Are there any others members of the advisory group would like to add to this list?

- 16-31 Dog fouling: Issues and local authority best practice
- 16-28 Climate Change and Renewable Energy: State of the Market 2016
- 16-22 Sports and Leisure: State of the Market 2016
- 16-21 Brexit implications for local government
- 16-20 Zero Waste Scotland communications toolkit for tackling litter
- 16-16 Making Things Last: A Circular Economy Strategy for Scotland
- 16-15 Parks and Green Spaces: State of the Market 2016
- 16-12 Budget 2016: What it means to local Councils
- 16-09 Street Cleansing: State of the Market 2016

# Research

[www.apse.org.uk](http://www.apse.org.uk)

## Municipal Energy:

Ensuring councils plan, manage and deliver on local energy



## Sustainable local government finance and liveable local areas

Can we survive to 2020?



## Park Life, Street Life:

Managing demand in the public realm



## Homes for all

Ensuring councils can deliver the homes we need



## APSE Scotland Solar PV Toolkit

Suitable for roof and ground-mounted projects



## Working at the frontline of austerity

The Ensuring Council and Workforce Planning



## The final piece of the jigsaw

Elected members, everyday politics and local democracy in Scotland



## The engine of the council?

Evaluating frontline productivity in local government



# Latest Research (1)

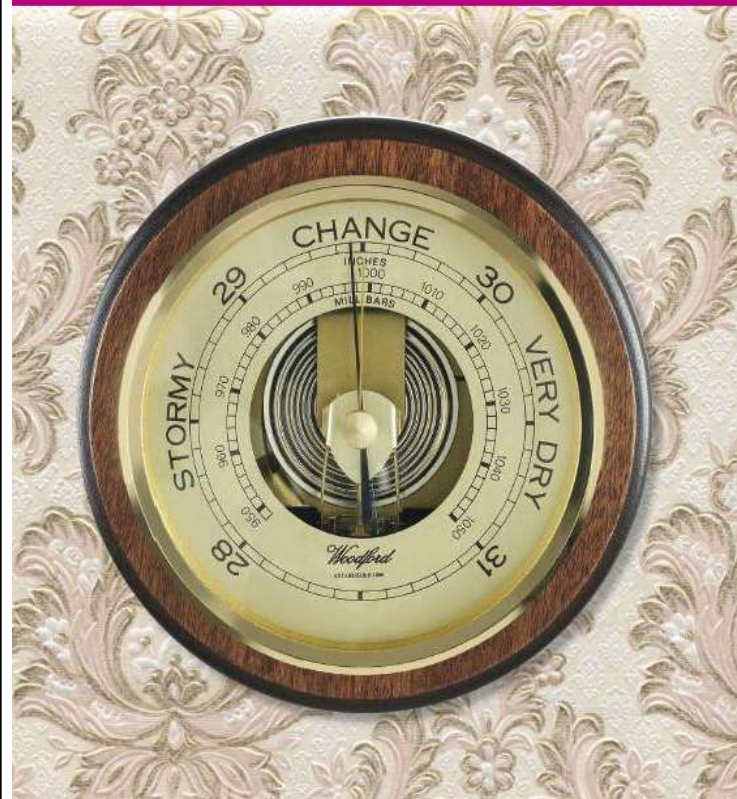
## Sustainable local government finance and liveable local areas – Can we survive to 2020?

By 2020, the combined current and capital spending by UK local government will be lower than at any time since before 1948, finds new research from APSE and New Policy Institute. The report reveals that many of the things which local authorities in the UK have taken for granted for decades will be gone by 2020. The research found that whilst recent settlements mean the more deprived authorities will not see significant further decreases in funding by 2020, a new dimension of inequality is opening up according to how strongly an authority can grow its business rate income.

## Sustainable local government finance and liveable local areas



Can we survive to 2020?



# Latest Research (2)

[www.apse.org.uk](http://www.apse.org.uk)

## Working at the frontline of austerity: The Ensuring Council and Workforce Planning (FREE)

This research looks at **APSE's** Ensuring Council model through the prism of workforce planning.

Ultimately, this report argues that effective workforce planning can help to future-proof public service delivery by opening up a collective dialogue about the future shape and scope of public service, and the role of local employees and communities. It can improve the flexibility and resilience of local authority responses to the changing demands of communities and local businesses, as well as ensuring that support is provided at times of crisis or emergency.



## Working at the frontline of austerity

The Ensuring Council and  
Workforce Planning





# Latest Research (3)

## The engine of the council? Evaluating frontline productivity in local government

In a research collaboration between Public Intelligence and APSE, this report explores the ways in which frontline services in UK local government have increased productivity in recent years. This research looks at how local government managers have managed to increase productivity to help struggling services, rather than just reduce service provision. This report builds on the unique insights provided by APSE Performance Networks data, and combines this data with original case study research to explore how frontline services across the UK are facing up to the productivity challenge.



## The engine of the council?

Evaluating frontline productivity in local government



# Upcoming research...



# Advocacy

- APSE Representative on the Executive Committee of Scottish Waste Industry Training, Competency and Health & Safety forum (SWITCH)
- Steering Group for Code of Practice on Litter and Refuse – Zero Waste Scotland/Scottish Government
- New study on officers, elected members and community groups underway. Planned for the Autumn and Spring political party conferences (University of Edinburgh / De Montfort University)
- SOLACE/Improvement Service – Adoption of Roads Performance Networks cost per km PI

- Now have 62 local authority members (11 in Scotland)
- APSE Energy have completed the Scottish Solar PV toolkit, available now by request
- Phil Brennan is the new Head of APSE Energy
- 10 APSE Energy briefings have been released this year
- 2 upcoming events – **‘Solar Car Ports – A Practical Workshop and Guided Tour’** and **‘Local Authority Day’** at Clean Energy Live 2016
- APSE Energy consultancy support is available – Contact [pbrennan@apse.org.uk](mailto:pbrennan@apse.org.uk) / 0161 772 1810

# Solutions

- ▶ Solutions can provide consultancy support across the full range of council services, but in particular front line services.
- ▶ Solutions can provide help and expertise within a number of areas, the main ones including:-
  - Efficient use of resources
  - Income generation
  - Demand side measures
- ▶ Branching out across the Interim Management side, with several new Associates now joining, specialists in Roads & Highways, Bereavement Services, Building Maintenance, Facilities & Leisure and Parks and Open Spaces. For any Interim requirements, please contact Emma Taylor, Client Coordination Officer - 0161 722 1810 or [etaylor@apse.org.uk](mailto:etaylor@apse.org.uk)

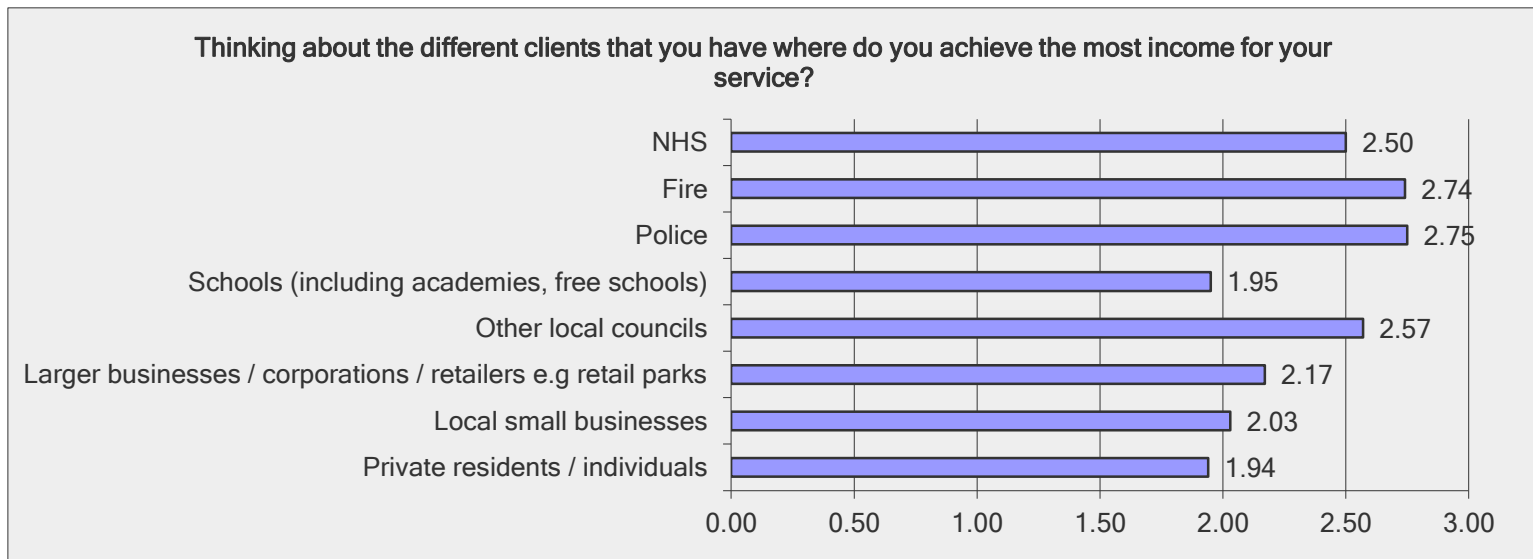
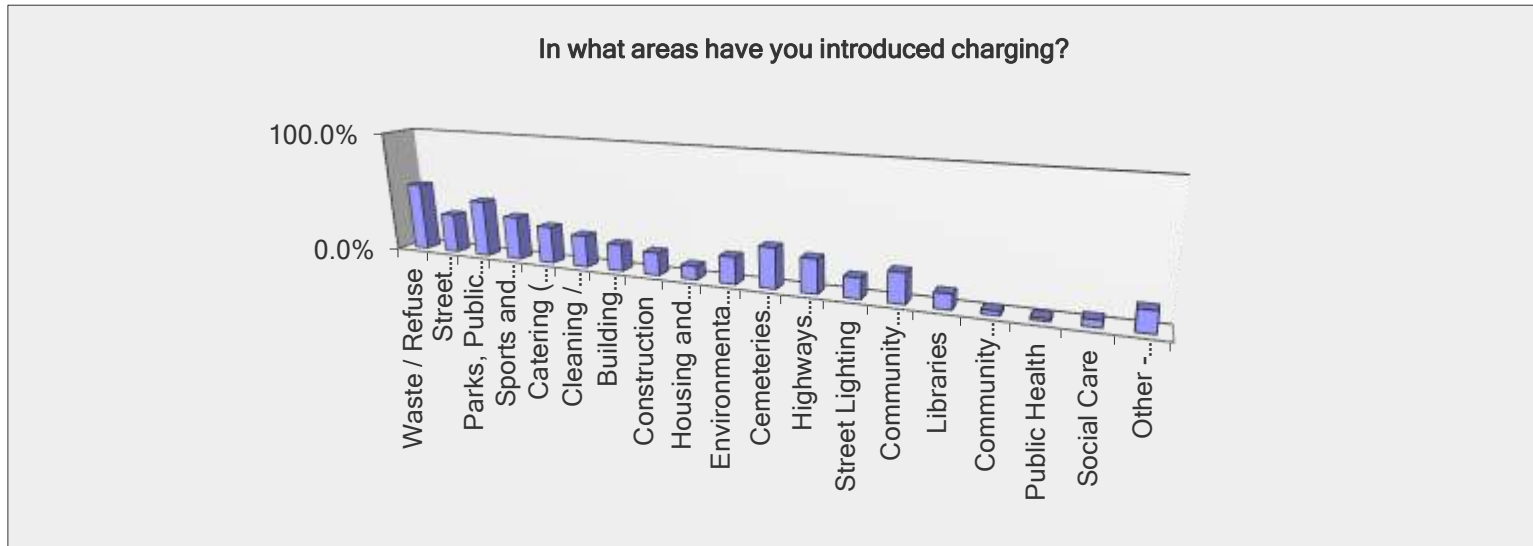
# Training Events

Managing contractors safely	30/09/2016	Glasgow
Marketing your local authority services to business customers	05/10/2016	Glasgow
Developing and Managing Service Level Agreements	06/10/2016	Glasgow
Awareness of drugs and alcohol for managers and supervisors	17/11/2016	Glasgow
Recruiting volunteers (Good practice for local authorities)	23/11/2016	Glasgow
Emotional Resilience	08/12/2016	Glasgow
Supervisory Skills for Team Leaders in Frontline Services	14/12/2016	Glasgow
Event Management	31/01/2017	Glasgow

# Seminars

APSE Annual Seminar	Derry/Londonderry, 7-8 September 2016
APSE Energy Solar Carports and EV Charging Event	Nottingham, 21 September 2016
APSE Parks and Open Spaces Seminar	London, 23 September 2016
APSE Alternative Fuels and Transport Compliance Seminar	Leeds, 30 September 2016
<b>APSE Energy 'Local Authority Day' at Clean Energy Live</b>	Birmingham, 6 October 2016
APSE Solutions Market Engagement Event	Manchester, 14 October 2016

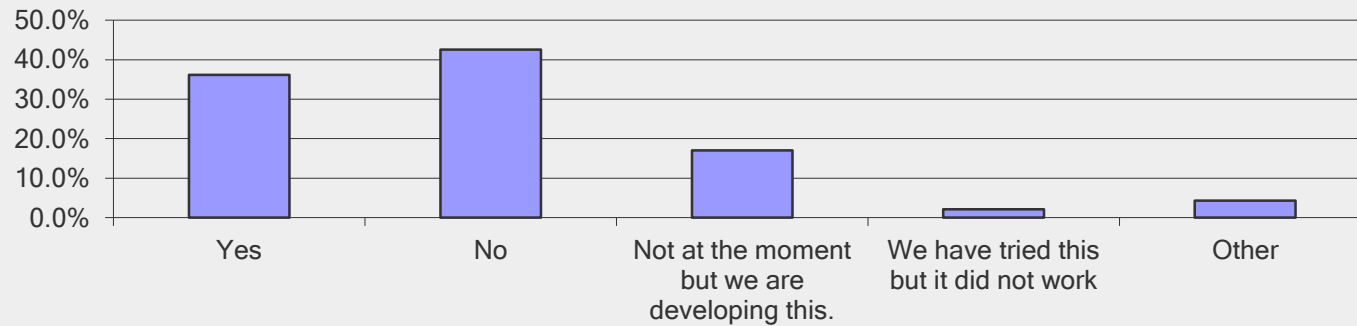
# Commercialisation



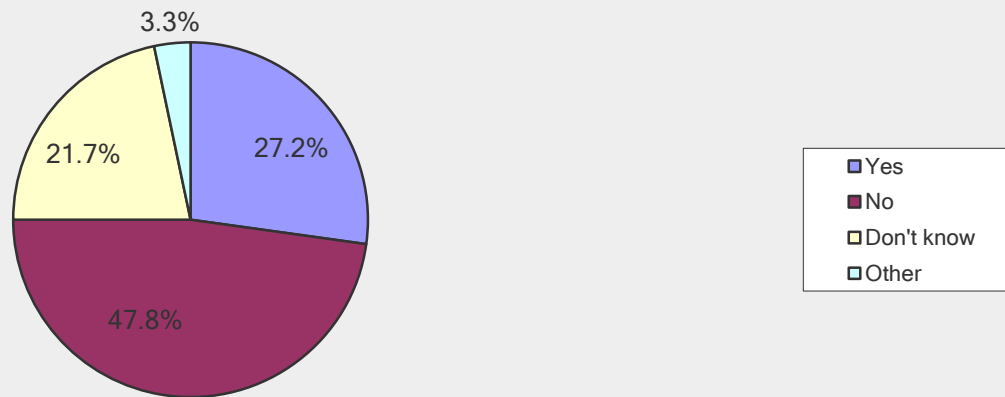


# Commercialisation

Do you have a dedicated team, officer or committee exploring commercialisation, income generation and trading matters in your local authority ?

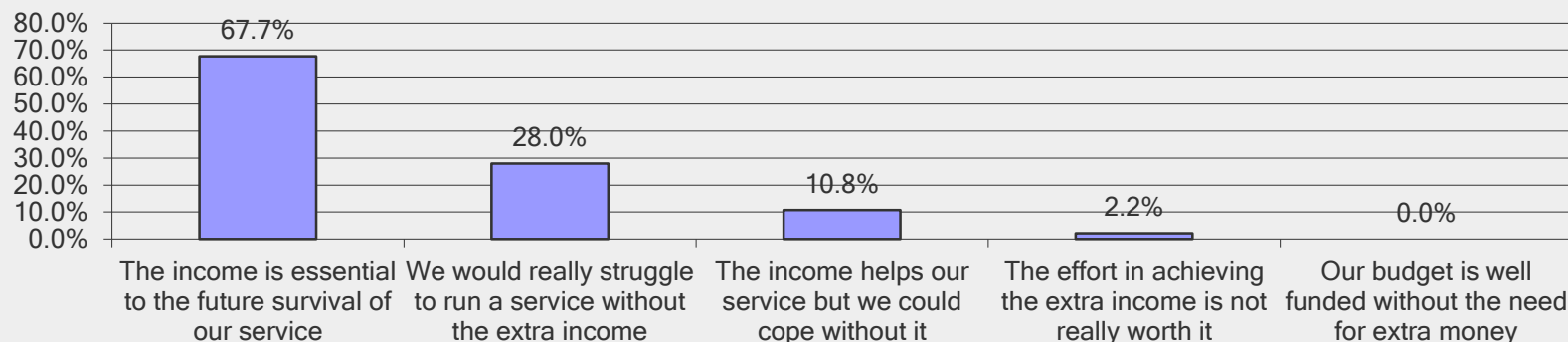


Have you explored commercial opportunities from major investments such as housing, hotels, cinema complexes, entertainment venues and so forth?

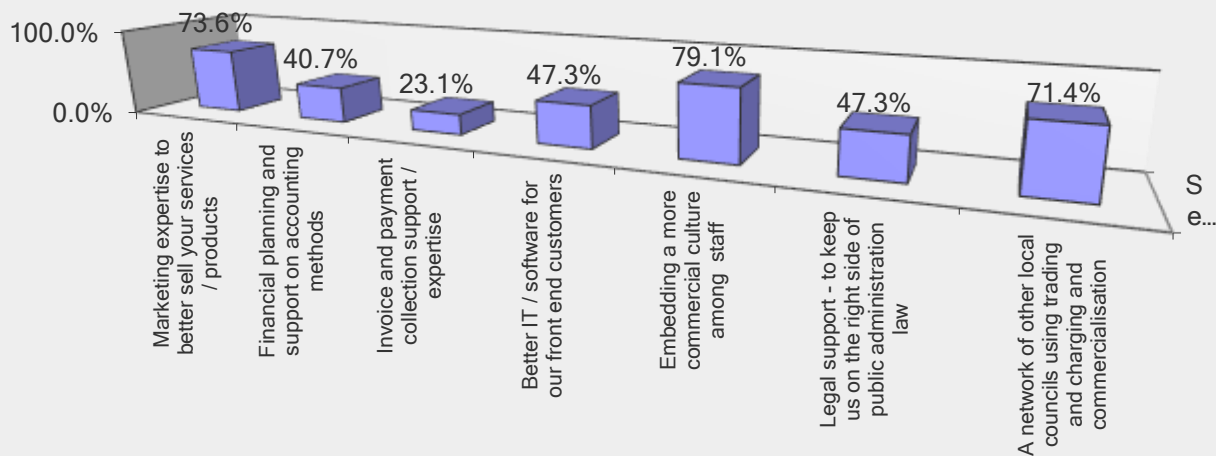


# Commercialisation

How do you rate the need to generate extra income through charging, trading or investment to the future of your service?



What support would help you achieve your service and income goals?



# National Commercialisation topics/ discussions

- Nottingham City Council: An Exemplar Study in Income Generation
- Getting your marketing and digital content right in a commercial environment
- Making the business case for a charging or trading strategy
- Income from insurance? What are the possibilities for local councils?
- Using your legal powers for income generation
- Winning tenders and securing future business
- Income from charging and third party sources

# New Scottish Commercialisation advisory group

- ▶ Following success of national group and agreement at the recent Scottish AGM a new Commercialisation advisory group has now been set up
- ▶ Advisory group Chair is Cllr Archie Dryburgh & Secretary Ronnie Dempster both from D&G Council
- ▶ The first meeting of the group is scheduled to take place on Thursday 29<sup>th</sup> September 2016 within the central belt
- ▶ Should you wish to receive information on this group please let me know
- ▶ Free for all APSE Scotland members (elected members and officers of our member authorities)

## Contact details

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