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APSE Performance Networks Trend Analysis

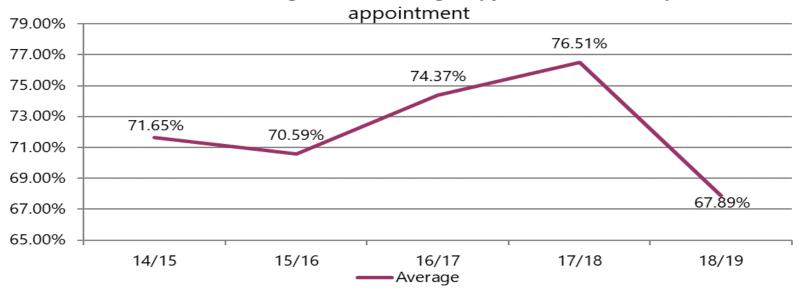


Cost

| Percentage breakdown of building maintenance costs | | | | | |
|--|------------|------------|------------|------------|------------|
| Area of operation | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
| | % of total |
| Operational employees | 33.93% | 29.60% | 31.48% | 32.64% | 28.54% |
| External/sub -contracting | 27.51% | 27.25% | 26.80% | 26.36% | 26.64% |
| Non -operational employees | 9.01% | 14.43% | 15.39% | 13.73% | 19.22% |
| Material | 15.63% | 15.34% | 13.77% | 14.85% | 13.61% |
| Vehicles | 4.74% | 4.53% | 4.20% | 4.81% | 4.35% |
| CECs | 4.81% | 4.09% | 3.75% | 3.25% | 3.98% |
| Other direct expenditure | 2.58% | 2.78% | 2.92% | 2.56% | 1.83% |
| Tools and equipment | 0.72% | 0.71% | 0.66% | 0.79% | 0.81% |
| Property portfolio | 0.91% | 1.11% | 0.88% | 0.80% | 0.79% |
| Training | 0.15% | 0.18% | 0.15% | 0.21% | 0.23% |
| Total | 100% | 100% | 100% | 100% | 100% |

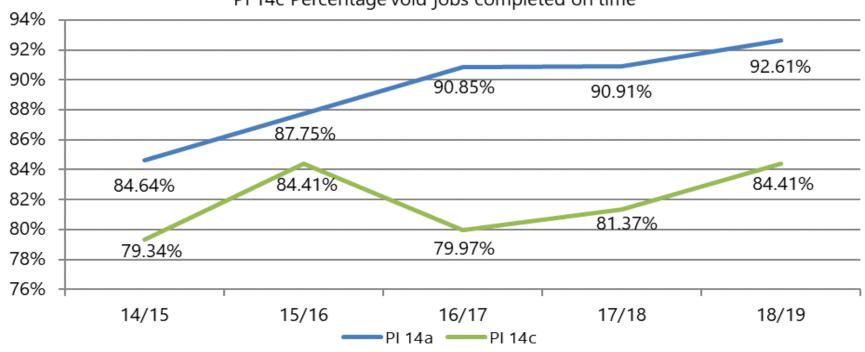
Productivity

PI 01a Percentage of non-emergency jobs undertaken by

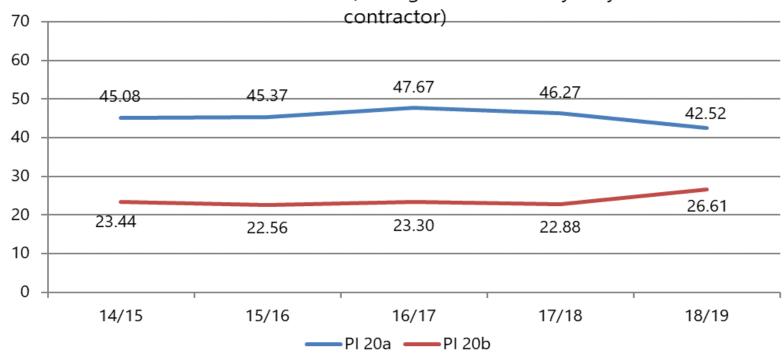


Quality

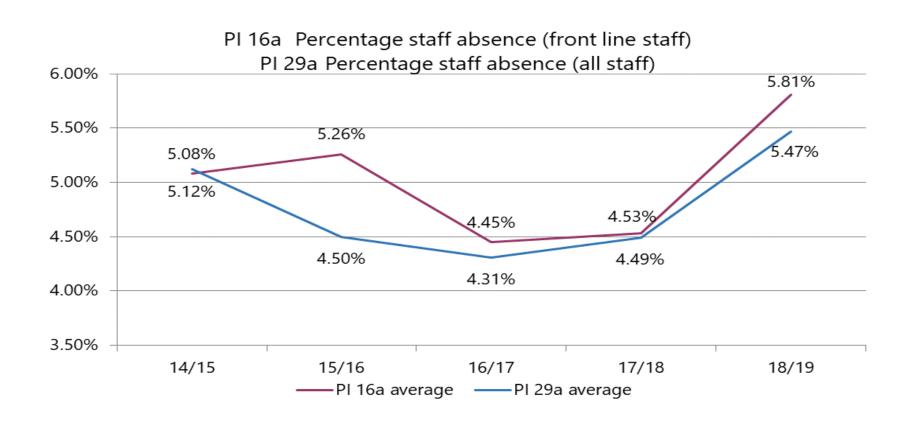
PI 14a Percentage day to day jobs completed on time PI 14c Percentage void jobs completed on time



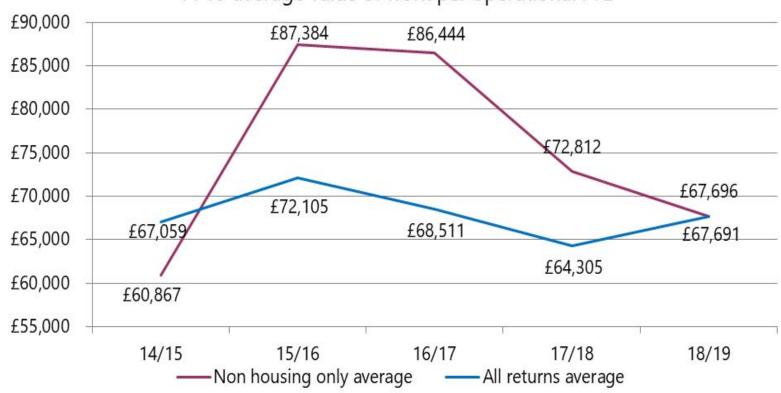
PI 20a average re-let time for local authority dwellings PI 20b Voids turnaround (average number of days keys with



Staffing



PI 10 average value of work per operational FTE



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