

Growing Northern Roots: Delivering Social, Economic and Environmental Benefits from Urban Green Space

Anna da Silva, CEO



CHALLENGES to traditional parks funding:

- > Austerity
- Exacerbated by Covid
- And Cost of Living Crisis

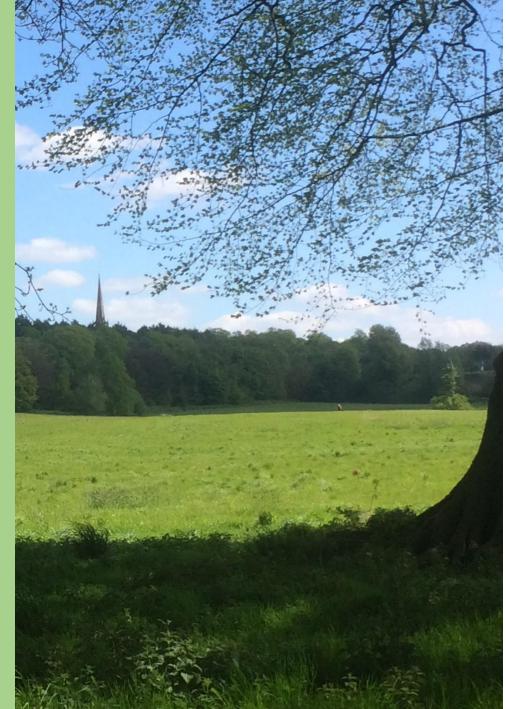
OPPORTUNITIES

- Growing evidence re the importance of urban greenspace to health, community cohesion, ecosystem services
- New funding in response to this evidence
- Enhanced and accelerated by Covid

The Context?

"Urban green space is a necessary component for delivering healthy, sustainable and liveable cities. Urban green space interventions can deliver positive health, social and environmental outcomes for all population groups, particularly among lower socioeconomic status groups. There are very few, if any, other public health interventions that can achieve all of this."

WHO, 2017





Since 2016 l've lead two major urban green space projects:

RHS Garden Bridgewater, 154 acres in Salford

- First new RHS Garden in 20 years
- First urban Garden
- Significant support from Salford Council



And...

Northern Roots, 160 acres in Oldham

- UK's largest urban farm and eco park
- Instigated by Oldham Council

Two very different organisations and business models, but they have much in common:

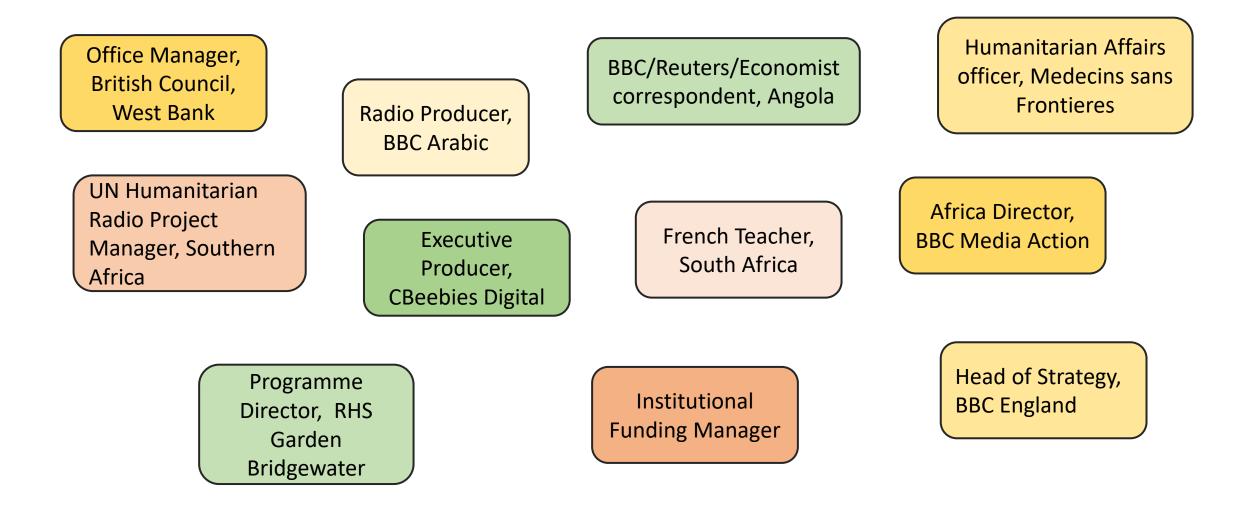
- Two areas of neglected green space on fringes of GM, close to diverse, deprived urban communities
- Both seeking to deliver similar environmental, economic & social outcomes
- Both seeking to harness similar sources of funding
- And requiring similar skills

Northern Roots – the UK's largest Urban farm and Eco Park

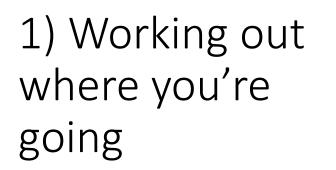




I'm not a horticulturalist, farmer or ecologist..



What steps and skills are involved in delivering these projects?



- Understanding your audience and context: demographics and economics
- Setting strategy: developing logic models, setting targets
- Understanding your progress: monitoring and evaluation

	11	-	*	Submit signed form to bank	1 day	Fri 01/05/20	Fri 01/05/20		Lee W	alsh[5%]	
	12	~	*	Options for company set up	9 days	Mon 13/01/20	Thu 23/01/20				
E E	13		*	▲ Charity Set Up	17.05 mons?	Fri 12/04/19	Fri 31/07/20				
	14		*	Find and appoint Trustees (min of 3)	165 days?	Mon 23/03/20	Fri 06/11/20				
	15	~	*	Delegated decision report to approve director appointments	7 days	Wed 08/04/20	Thu 16/04/20				
GANTT CHART	16	~	*	Input details on Companies House for Jonathan Bland	22 days	Fri 01/05/20	Sun 31/05/20				
	17	~	*	Input details on Companies House for Anne Selby	22 days	Fri 01/05/20	Sun 31/05/20				
	18	~	*	Input details on Companies House for Cllr Jabbar	22 days	Fri 01/05/20	Sun 31/05/20	-		_	_
	19	4	*	ToR for NED	11 days	Wed 01/04/20	Wed 15/04/20				
	20		*	Skills audit of existing Trustees to identify gaps	10 days	Mon 04/05/20	Fri 15/05/20				Anna da Silva; Clare Taylor
	21	2	٠								

2) Working out how to get there

- Project planning, development & management
- Charity/Social Enterprise establishment, governance & management
- Pilot, learn & iterate

3) Finding funds to pay for it

• Fund-raising, grant and donor management

Foundations	Corporates	Statutory	Commissioning
Social Investment	HNWs	Community Share options	Sports Funding
	Green Finance	Commercial revenue from operations	

4) Moving from funding dependency to self sufficiency and local wealth building

- Commercial management, business modelling
- Branding, marketing, licensing, business support
- Entrepreneurship
- And possibly also ...small grants management





5) Drawing in help and support from oth ers

Distant Records Challenge Fuls

- Harnessing diverse technical expertise - health, education, ecology, leisure etc
- Partnership management
- Stakeholder management, networking
- Organisational change, influencing
- Tracking and shaping local and national policy



6) Creating Stories: by enabling genuine ownership, opportunity & change for local people









- Community engagement & co-creation
- Volunteering, training, qualifications
- Heritage, Arts and Creativity
- Sports and Leisure
- Social Prescribing

7) Telling stories: to inspire and involve more people and partners

- Communications & Interpretation
- Editorial oversight





Look north for eco inspiration

dham in Greuter Manchester is embarking on a regeneration aject that puts people and planet first. Jrom a farm-to-fork eafé and swimming ponds to an apiary that train locals in beekeeping. Lorna Parkes reports

and any of Childran is update strandowski.
A strandowsky with a strandowsky wit

ar lease. Percharge and the lease of the lea

Join now



Northern Roots 3,294 Tweets

> Northern Roots @NorthernRootsOL · Sep 8 Made out of recycled wood from the Northern Roots site, designed & constructed by @NorthernRootsOL Ranger Ste with a little help from #volunteers.

Welcome to Northern Roots!



Q1 t⊒3 ♡17 ⊥ ll

ROS THERE (Clochelinghen Igh), the chardy, Northern Bools has developed basicspring bethatives a community final genering perfect. the 180-ever plot to Okhows the costsholder chilters' costs



So where are we up to ...?





Project Status

- Targets set
- NR Charity established & small base set up on site
- £8m external funding so far
- 3 Planning Applications approved
- 4000+ people engaged
- 25 jobs/traineeships created
- Youth, education, environment, food, arts and small business projects ongoing
- Partnerships developing
- Profile growing





Community Engagement and Co-Creation 2022

Schools, Skills, Volunteering and Qualifications



Community Engagement and Co-Creation 2022

Social Enterprise and Local Wealth Building



Community Engagement and Co-Creation 2022

Biodiversity and Habitat Creation









Community Engagement and Co-Creation 2022

Arts, Culture and Heritage















Quantified Outcomes for Year 5

Environmental Impact	Health and Wellbeing	Jobs and Opportunity
Biodiversity – 27% increase Trees Planted – 10 hectares Carbon stored – +18k tonnes (2050) Green Energy generated – 300KWP Water Quality improved and run off reduced	Health & Social Care prescriptions – 300 p.a Measurable Individual Health improvements	Volunteers – 150 p.a Apprentices – 8 p.a Trainees – 20 p.a Licensees – 35 - 45 New Businesses – 35 - 40 Jobs Created – 60 – 80
	100,000 Visitors per annum	

Monetised Benefits using HMRC Formulae

Economic benefits	Value of benefit (2021 prices, core appraisal scenario)
Carbon sequestration	£5,853,000
Health benefits from reduced pollution	£139,000
Land Value Uplift in the area surrounding the Northern Roots site	£14,081,000
Employment impacts	£247,000
Health benefits to participants in walking and cycling at the site	£5,427,000
Wellbeing benefits to visitors at Northern Roots	£18,366,000
Costs avoided by Oldham Council	£439,000
Total quantified economic outcomes	£44,552,000

Next steps

- First five businesses operational on site
- Bike Hub build by Spring 2023
- Visitor Centre & Phase 1 build – autumn 2023 – spring 2024
- Lease of site to Charity
- Secure further revenue grants, expand activity programme.
- Secure further capital grants, start to generate revenue to invest back into the project
- Devise sustainable operating model



Any Questions?



http://northern-roots.uk/

NorthernRootsOL
 NorthernRootsCoop
 northernrootsoldham
 Anna.dasilva@Oldham.gov.uk