

# APSE Scotland Roads & Street Lighting Advisory Group Perth - 4 April 2014

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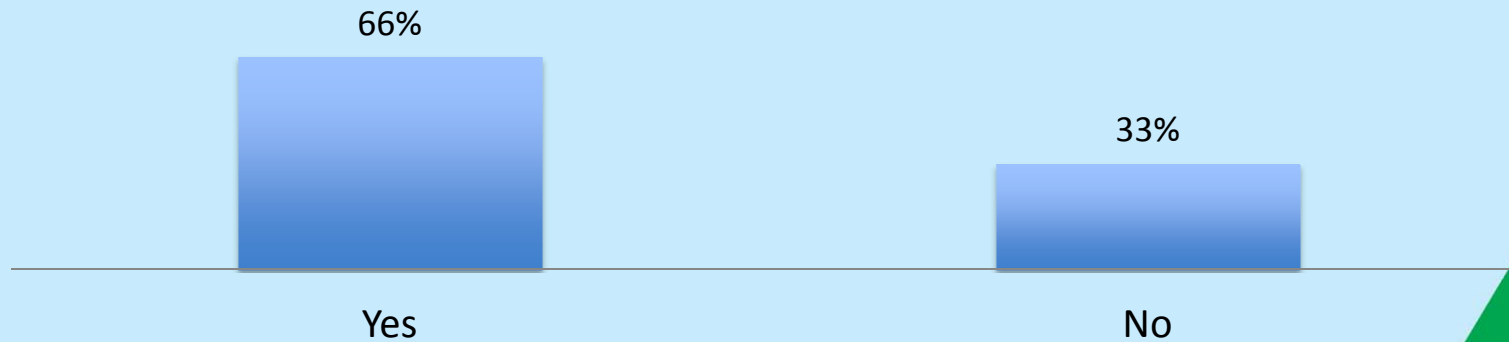
Overview of Shared Services

Christie Commission

Developing the Ayrshire Roads Alliance

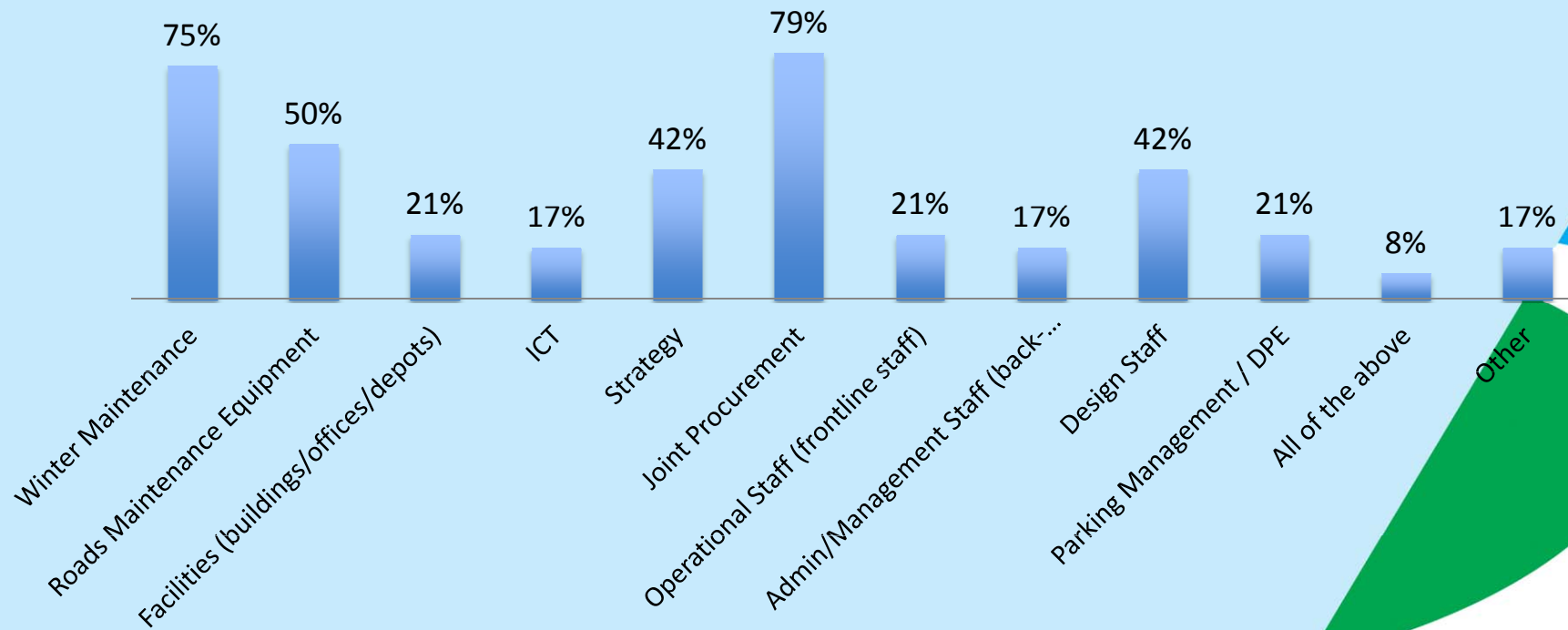
The Way Forward

## Is your authority currently engaged in any shared services/capacity initiatives within roads services?



On average, each authority has 5 partners  
3 partners based on geographical location i.e. share a border  
2 partners not in immediate proximity

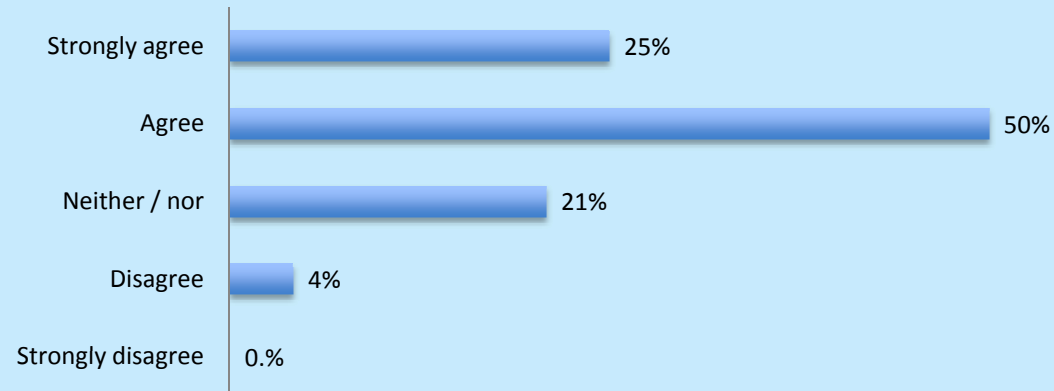
### Which sharing opportunities you are currently exploring?



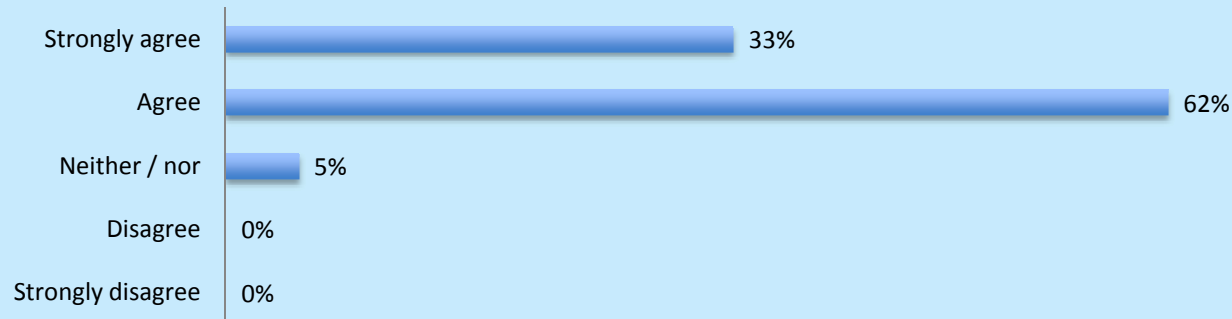
### Over what period of time have you been developing your shared service/capacity initiative?



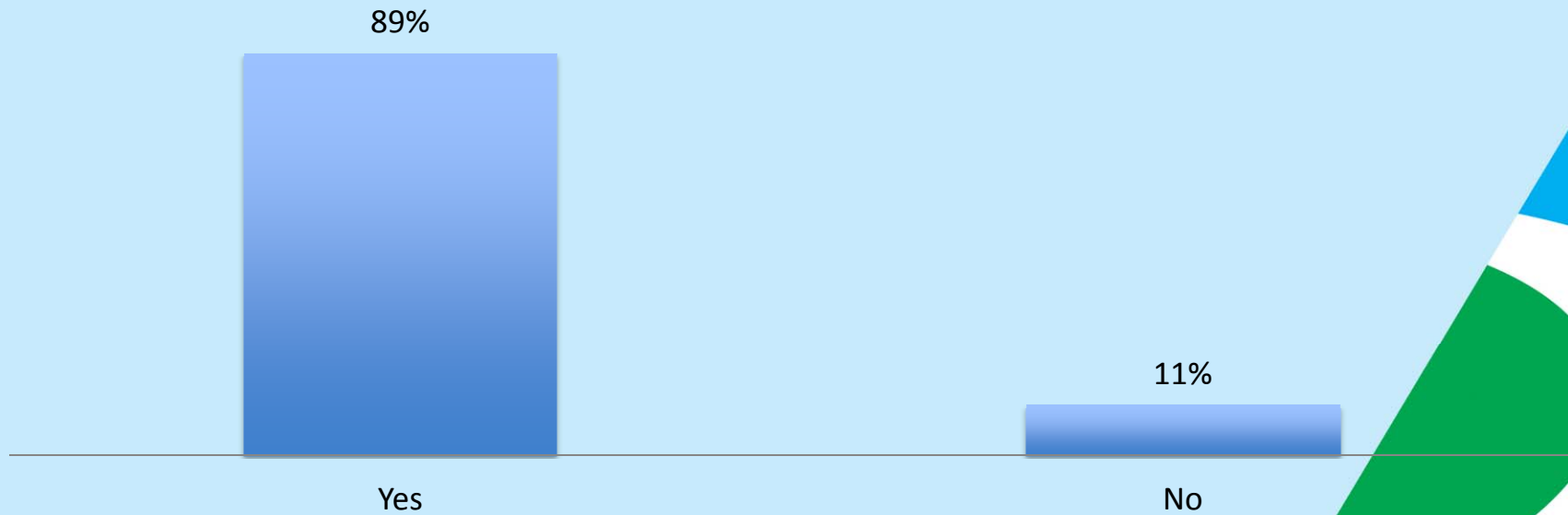
### Our sharing initiative(s) deliver/will deliver financial savings



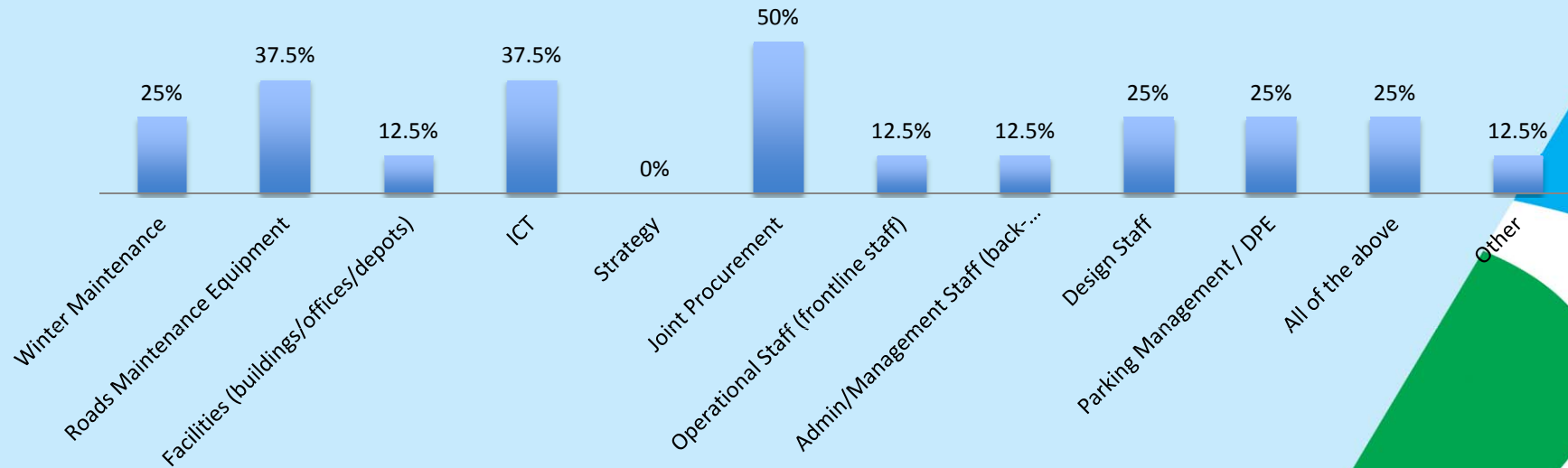
### Our sharing initiative(s) deliver/will deliver non-cashable benefits



**If not sharing at present - Would you be interested in engaging with other Roads Authorities to explore opportunities for sharing services/capacity within roads?**

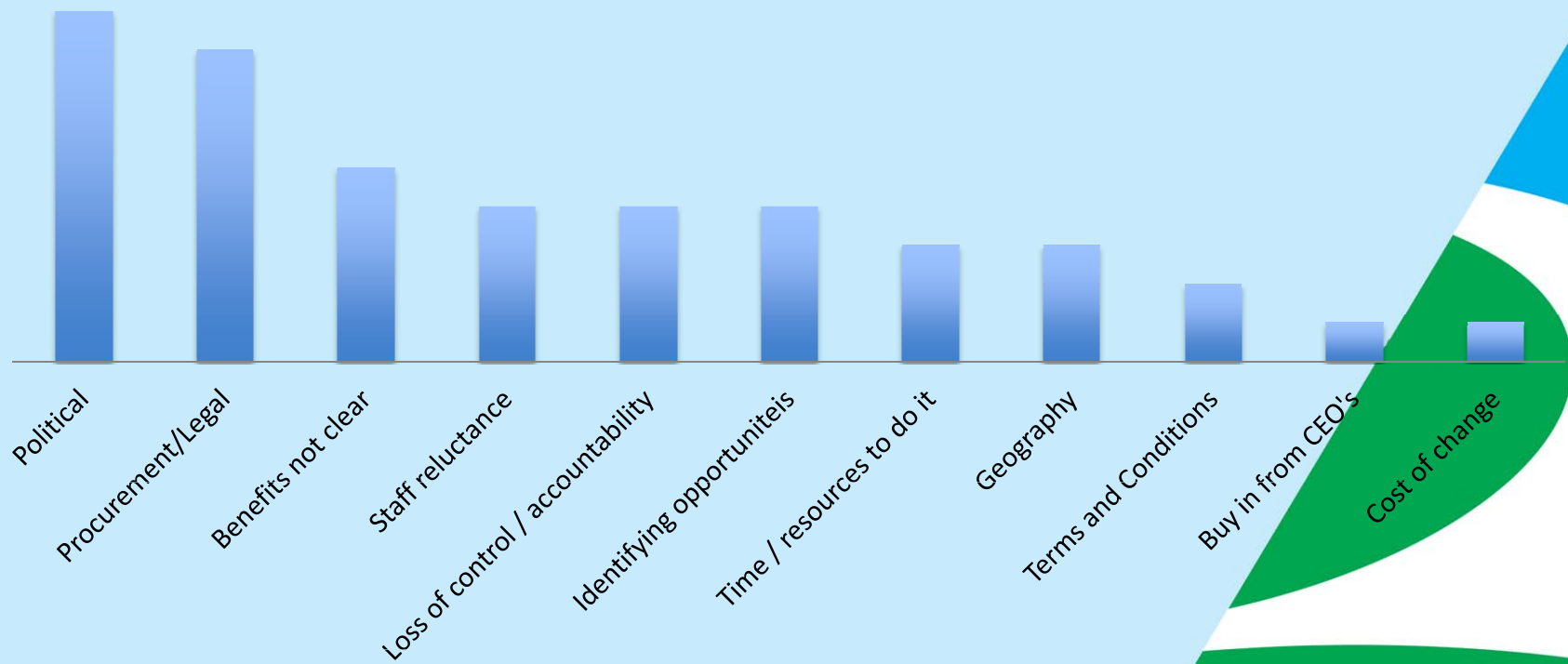


## If not presently sharing - Which of the following types of sharing opportunities would you be interested in?

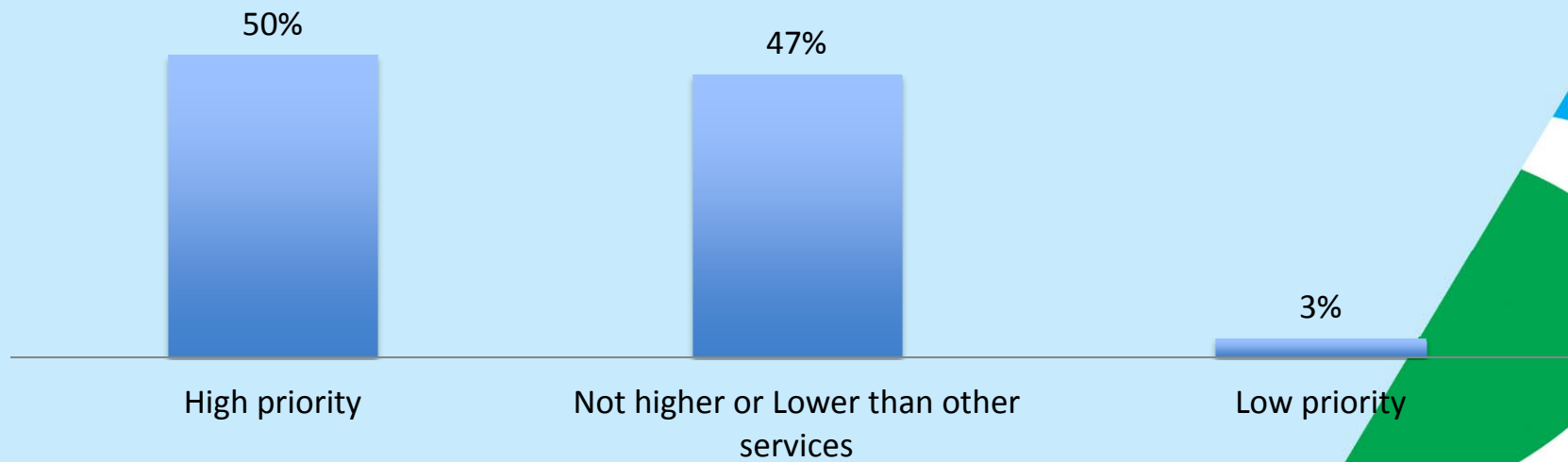




## What do you currently perceive as the barriers to sharing services?



## What level of priority is road service provision within your council?



## Existing Initiatives:

Ayrshire Roads Alliance

Tayside Contracts

Inverclyde, Renfrewshire, East Renfrewshire Group

The Lothian Forum

# The Improvement Service



## The Improvement Service

National Roads Maintenance Review - Option 30

Shared planning; shared capacity and shared services

Transformational change ...not incremental

Finance and demand pressures: cash flat to 2015/16  
then 2% cash cuts per annum

Public perceptions and expectations:  
the ultimate universal service



*Ayrshire Roads Alliance*

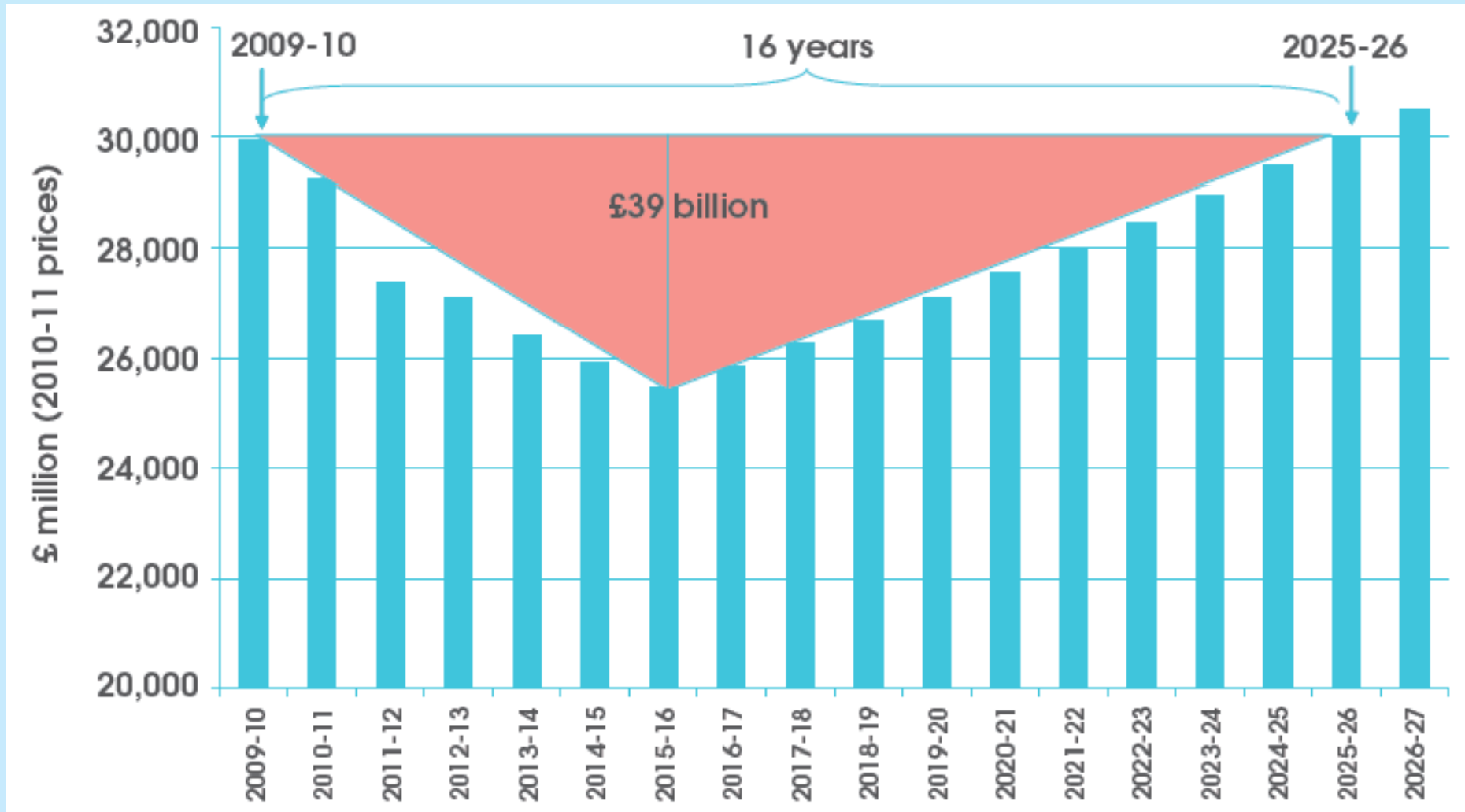
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# COMMISSION ON THE FUTURE DELIVERY OF PUBLIC SERVICES

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Campbell Christie's key message was that  
*"...unless Scotland embraces a radical, new, collaborative culture throughout our public services, both budgets and provision will buckle under the strain."*





## The Commission proposed four main principles for reform

- to empower individuals and communities
- to ensure there is integrated service provision
- to prevent negative outcomes; and finally
- to provide efficient public services.

# Developing the Ayrshire Roads Alliance

## Objectives of the Service Review

Consistent Standards of Service Delivery

Maintain the Integrity of the Road Network.

Deliver Savings for both Councils

## **An Initial Option Appraisal considered the following:**

Status Quo

Strategic Delivery Model

Privatisation

Partnering with Private Sector

Ayrshire Client/Contractor

Full Ayrshire Roads Service

## Next Stage – Outline Business Case

- 1 Status quo
- 2 Strategic Delivery Model
- 3 Full Ayrshire Roads Service

## The Outline Business Case considered:

### Business Objectives

Economy, efficiency, effectiveness, sustainability

### Risks

Loss of local responsiveness, Equity/Investment, benefits not realised, service failure

### Other Considerations

Strategic fit, financial benefits, non-financial benefits, governance arrangements

## Detailed Business Case for a full Ayrshire Roads Service

Supported by a need for change

Structured to deliver value for money

Financially viable

Achievable

Comprehensive with clear recommendations

Evidence based

Subject to consultation and challenge by senior officers

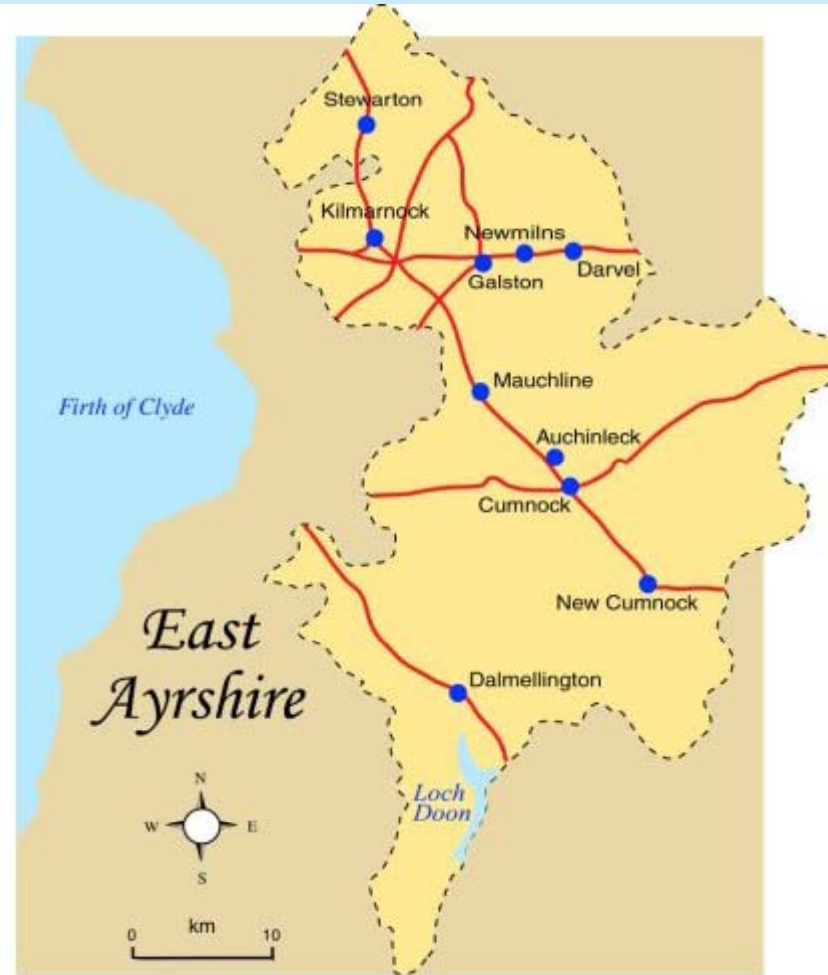
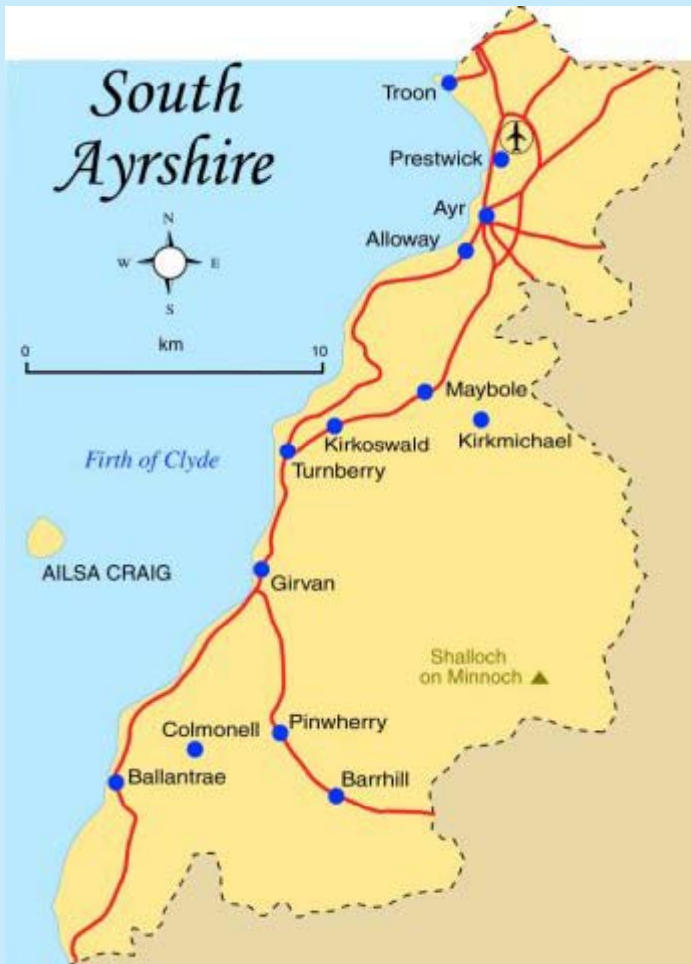
East Ayrshire Council is the Lead Authority.

A Joint Committee has been established.

The first Service Plan is under development and will be submitted to the Joint Committee for approval.

Service Commencement Date was the 1 April 2014.





	<b>EAC</b>	<b>SAC</b>	<b>Total</b>
<b>Number of staff</b>	152	90	242
<b>Length of Carriageway (km)</b>	1,228	1,157	2,385
<b>Length of Footways (km)</b>	956	893	1,849
<b>Number of Streetlights</b>	19,175	19,271	38,446
<b>Number of Traffic Signals</b>	76	74	150
<b>Number of Council owned bridges</b>	626	259	885
<b>Number of privately owned bridges</b>	78	51	129
<b>Number of gullies</b>	24,871	23,790	48,661
<b>Length of sea defences (km)</b>	Nil	24	24
<b>No of depots</b>	3	2	5

Council		£m	Council		£m	Total
East Ayrshire	Year 0	17.352	South Ayrshire	Year 0	7.794	25.146
	Year 1	11.945		Year 1	7.939	19.884
	Year 2	10.922		Year 2	7.430	18.352
	Year 3	10.780		Year 3	7.268	18.048
	Year 4	10.629		Year 4	7.100	17.729
	Year 5	10.565		Year 5	7.025	17.590
	Year 6	10.565		Year 6	7.026	17.591
	Year 7	10.479		Year 7	7.026	17.505
	Year 8	10.480		Year 8	7.026	17.506
	Year 9	10.474		Year 9	7.026	17.500
	Year 10	10.475		Year 10	7.026	17.501

Area	Capital Investment
East Ayrshire Council	£4.549m
South Ayrshire Council	£0.436m
Ayrshire Roads Alliance	£4.985m

Area	Funding Source	Funding Available
East Ayrshire Council	Cycling Walking and Safer Streets – Scottish Government	£0.189m
	Strathclyde Partnership for Transport	£0.833m
South Ayrshire Council	Cycling Walking and Safer Streets – Scottish Government	£0.175m
	Strathclyde Partnership for Transport	£0.534m
Ayrshire Roads Alliance	Total	£1.731m

Strategic Service Delivery	Local Service Delivery
<p><b>Transportation, Development Control and Road Safety</b>  Local Transport Strategy; Transportation Policy; Road Safety Plan; Travel Planning, Cycling Strategy; Planning Applications; Road Construction Consents; Development Planning, Council/Partner Liaison, Section 75 Agreements; Road Safety Schemes; Road Safety Audits; School Travel Plans; School Crossing Patrol; Road Safety Education.</p>	<p>Transportation, Development Control and Road Safety  Maintenance of Bus Shelters; Split Cycle Offset Optimisation Technique (SCOOT) systems (an adaptive control system for controlled road crossings); Development Control; Bus Shelter Advertising; Shopmobility; Construction of Road Safety Schemes.</p>
<p><b>Asset, Traffic and Parking</b>  Asset Management Plan; Roads Improvement Plan; Infrastructure Surveys; Inventory Management; Scottish Roadworks Register; Issue of Permits; Performance Monitoring; Accident Investigation and Prevention; Traffic Orders; Traffic Counts; and Parking Strategy.</p>	<p>Asset, Traffic and Parking  Maintenance of Traffic signals, traffic signs, Car Park Maintenance and Parking Enforcement.</p>
<p><b>Design and Environment</b>  Flood Risk Management Strategy; Flood Risk Management Plans; Watercourses; Flood Mitigation; Coastal Protection; Inspection of Piers &amp; Harbours; Bridge Inspections and Maintenance; Structural Assessments; Technical Approval; Abnormal Load Routing; and Design of Major and Minor Road Schemes and Improvements.</p>	<p>Design and Environment  Maintenance of Watercourses, Bridges, Retaining Walls, Piers and Harbours.</p>
<p><b>Operations</b>  Carriageway Inspections; Winter Service Planning; Programming of Proactive, Reactive and Cyclic Maintenance; Street Lighting Design and Management; and Festive Lighting.</p>	<p>Operations  Proactive, Reactive, Cyclic Maintenance of Roads and Footways; Winter and Weather Emergency Service; Proactive and Reactive Maintenance of Streetlights; Electricity costs for streetlights.</p>

## Service Objectives

Improve the condition of the road network

Ensure the road network remains safe during winter

Reduce road accidents in line with Government targets

Improve the condition of the bridge stock

Develop an integrated Road Inspection / Maintenance Manual detailing levels of service;

Manage and improve the street lighting asset and introduce more energy efficient lighting schemes

Develop an integrated Road Asset Management Plan

Develop an integrated Local Transport Strategy

Continue to develop a local flood risk management plan.









## Christie Commission / Ayrshire Roads Alliance

We will have a consistent standard of service delivery, and we will improve our efficiency and our resilience.

And this will be done against a backdrop of reducing public sector budgets.

The Ayrshire Roads Alliance will make savings of more than £8.5m over the next ten years.

# The Way Forward

Status quo is not an option

Be open minded to change

Take the longer view

Be ambitious for the future of Local Government

Be ambitious for the future of Scotland's roads

Good luck