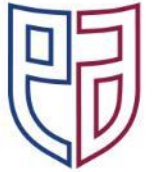


# Summer Holiday Activity and Food Provision

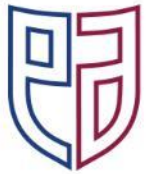


# Drivers for Change



- Scottish Government Funding £15m Nationally
- Enhancing the activity already planned
- Food poverty
- Attainment in schools
- Holiday Food Provision
- Partners/ Collaboration

# Target audience



- Children from low income households
- Children from those priority family groups identified in the Tackling Child Poverty Delivery Plan: larger families; families with a disabled child or adult; young mothers; families with children under one; and minority ethnic families
- Children from families who have been shielding during the pandemic and whose ability to engage in activities and socialise will have been very limited
- Children with a disability or additional support need
- Care experienced children and young people
- Young carers
- Children in need of protection
- Children supported by a child's plan
- Children who have undergone significant transitions during lockdown or will experience them this year, including starting in ELC, starting primary school, moving to secondary school and leaving school.

# Partnerships



- EAC Education Services – Early Years
- EAC Education Services – ASN Schools
- EAC Housing & Communities – Vibrant Communities (CLD, Leisure, Active Schools)
- EAC Facilities & Property Management – Catering Services
- EAC Health & Safety
- H&SCP Children & Families – Area Wide Services (Children’s Houses, Fostering & Adoption, Intensive Support Teams)
- H&SCP Children & Families – Localities (Disabilities Team, Locality Teams)
- East Ayrshire Leisure (Arts & Culture, Sports & Fitness)
- Community Sports Clubs
- Parent Council
- Community Youth Work Providers

# Activities



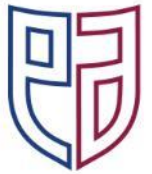
- Our programme of activities delivered through the range of partners outlined above planned and executed a series on in excess of 60 programmes across the authority Area, which included:
- Vulnerable Children Summer Programme: Where tailored activities were provided including climbing wall, soft play, day trips.
- Sports Programme: A series of sporting and physical activity programmes for all ages delivered throughout the authority.
- Targeted Activity Programme for Young Asylum Seekers: Family outing / trips to places like the Scottish Parliament
- Summer of Play: A series of outdoor play and family fun activities targeting vulnerable families through Early Year's Community Practitioners tailored to individual family circumstances
- Young Carers Programme: A Series of activities throughout the summer targeting young carers across the authority area delivered by EA Young Carers
- Picnic in the Park: Families supported by Social Work were encouraged to participate in a planned picnic in the park full of fun activities.



- Through these activity we provided free packed lunches (in excess of 16,000) over the summer programme.
- Including 120 Food boxes to 120 families as part of a supported programme which involved food box packs with ingredients and food education
- By the partnership and collaboration we where able to capitalise on facilities and staffing throughout the local authority and reach out further to the community
- **What have been the benefits to your wellbeing for attending these events during COVID-19?**



# Collaboration & partnership creates success







# Supply Chain Disruption

Michael Lamb, Service Manager



# Overview



**From field to fork**

Our award winning school meals service provides over 11,000 meals a day that:

- offer the perfect balance of essential nutrients
- exceed national standards
- make full use of seasonal and local produce



- Provide a service in 71 schools across the borough (68 primary schools & 3 comprehensives) + 1 contract in County Durham
- 350 staff
- 67% of all primary school pupils took a school meal in 2019/20
- We served over 2.39m meals (Av. 12,670 meals each day)
- 1.74m Primary meals or av. 9,353 mpd
- APSE Award Winners
- Turnover £6.37m
- Workforce £3.2m
- Food £2.1m

# Supply Chain Issues

## Issues:

- Shortage of HGV drivers
- Shortage of produce leading to increased demand
- Increasing fuel prices

## Causes:

- Brexit
- Covid
- Fragile supply chains

# Rising Food Costs

## Causes:

- Brexit; rising wages for drivers to tackle shortage of drivers
- Shortages of staff in food manufacturing/distribution
- Crops not harvested due to shortage of seasonal staff
- Shortage of produce meaning increased demand (and cost)
- Increasing fuel prices

## Impacts on our service:

- Up to 22% increase on meat and poultry; sliced meat largely unavailable
- On-costs increased by 13% to 17% for fruit, veg and frozen food
- All other suppliers regularly increasing prices
- Red Tractor products hard to source
- Only larger pack sizes available meaning higher costs and excess wastage
- Prices are rising rapidly and contract prices are no longer insulating us the way they did before

# Availability and shelf life of produce

## Causes:

- Brexit; shortage of produce / retail sector taking priority
- Shortage of drivers, compounded by COVID-19
- Shortage of labour; prepared veg, baked goods, sliced meats less available

## Impacts on our service:

- Lead time increased from 1 week to 2 or 3
- Lack of choice of products an issue
- Erratic service
- Late notification of unavailability; suppliers don't have notice of shortages until too late
- Quality impacted due to transit time
- Shelf life shorter but prices increasing
- Stockpiling

# The impact

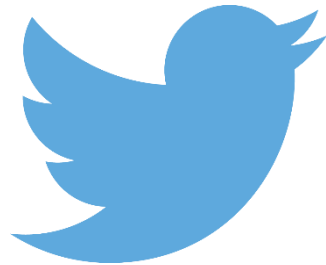
- Late deliveries
- Last minute menu changes; additional pressures on staff and detrimental to relationships with schools
- Creating more work for already stretched teams; allergen control and changes to specifications
- Difficulty conforming with accreditations; Red Tractor, Food for Life Served Here
- Reputational damage
- Staffing issues, compounded by COVID-19; pay not attractive anymore
- Cost – we cannot continue to absorb these prices. What does this mean for the price of a school meal?





**Close / Questions???**

**Be part of the conversation!  
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# **APSE Performance networks seminar 2021**

## **Workshop C**

## **Catering Services**

# Welcome

Today's facilitators and presenters are:

- Louise Melville, Principal Advisor, APSE
- Mark Hunter, Strategic Lead – Food and Facilities Support, East Ayrshire Council
- Michael Lamb, Service Manager, Gateshead Metropolitan Borough Council

# Today's agenda

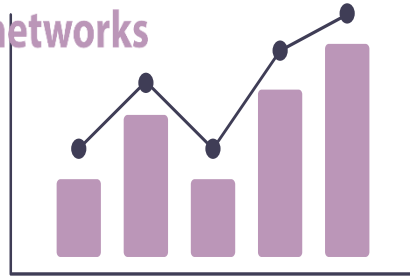
- **The impact of Covid on the service and lessons learnt** – Discussion led by Louise Melville, Principal Advisor, APSE
- **East Ayrshire's Holiday Provision** - Mark Hunter, Strategic Lead Food and Facilities Support, East Ayrshire Council
- **Supply Chain Disruption** - Michael Lamb, Service Manager, Gateshead Metropolitan Borough Council
- **Discussion and problem-solving session including:** -
  - Embedding sustainability and Climate Change in catering
  - Workforce recruitment and retention

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performance networks

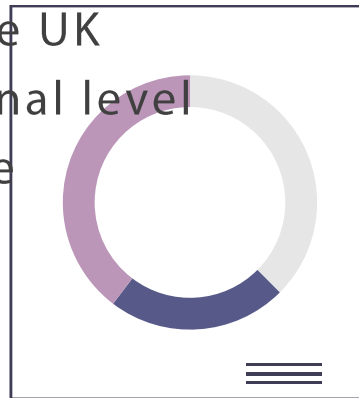


# Key messages

Leading performance management tool  
for local government in the UK

Well-recognised at a national level

Progressive and responsive



Post-COVID World

Climate Change

Digitalisation

Start

Data

Evidence

Knowledge

Information

End

Performance



# Impact of COVID on Catering: 2020/21

**Average expenditure on PPE and other COVID related expenditure as a % of total expenditure – 2%**

**Average FTE lost as a result of:**

COVID positive test (self isolating) up to 10 days, Track & Trace / advisory self isolation, quarantine & business closure – **1.78 equivalent FTE lost**

Advisory shielding – **0.57 equivalent FTE lost**

**Average total meals served per pupil (total school roll) - 49**

**Average trading deficit for the year - £49,463,342**

# Impact of COVID on Catering: 2020/21 (con't)

% change in trading deficit – **60% increase**

% change in expenditure – **(-17%)**

% change in income – **(-42%)**

% change in free meal entitlement from day of count – **5% increase**

Total average COVID spend - **£225,950**



INSERT MARK HUNTERS SLIDES HERE

# Tea and Coffee Break



INSERT MICHAEL LAMB'S SLIDES HERE

# Discussion and problem solving

- Embedding sustainability and Climate Change in catering
- Workforce recruitment and retention



# Future Developments Discussion

- Potential new topics to include in the template
- Any new measures, deletions or changes to the template
- Speakers or issues to be addressed at future advisory group meetings



# Action Plan

**Thank you**

**Good luck in tonight's awards!**

**Keep performing!**



# **NEW MUNICIPALISM**

Delivering for local people and local economies

# Contact details

**Louise Melville, Principal Advisor**

**Email: [lmelville@apse.org.uk](mailto:lmelville@apse.org.uk)**

**Association for Public Service Excellence**

2nd floor Washbrook House, Lancastrian Office Centre, Talbot Road,  
Old Trafford, Manchester M32 0FP.

**telephone:** 0161 772 1810

**web:** [www.apse.org.uk](http://www.apse.org.uk)



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