Staff & Service Innovation

APSE Catering, Cleaning and Facilities

Management Seminar

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Staff & Service Innovation

- Innovation & service re-design
- Competing on quality & price
- Creating a winning brand





Facilities & Transport Services

- FM
- Transport
- School Catering
- Civic Catering
- Building Cleaning
- Home Support
- Older Peoples Support





Gateshead Council Funding Gap

- 75 million saved over the past 3 years
- 2014 2016 a further 45 million is needed
- Not savings but a funding gap
- Increased trading reduces the funding gap





Service Budget Surplus Target

- We are budgeted to achieve a significant surplus from external contracts
- Increased targets for 2014-16





Start with the staff

- Our biggest asset
- Communication
- Visibility
- Empowerment
- Painting pictures
- What is their outcome
- What do they want to do to achieve the outcome



The Need For a Brand











Building Cleaning

£5 million turnover 700 staff 250 buildings



Building Cleaning External Contracts

- Baltic Centre for Contemporary Arts Northumbria Police
- Gateshead Schools
- Gateshead Academies
- The Gateshead Housing Company Derwentside Homes
- Home Support Service
- Dunston Drop In Centre
- Regional Intelligence Unit (Durham Police)
- Bede Primary Care Trust
- Aquila Way
- Blue Sky Trust
- Northumberland National Park

- Ongoing Variation Work
- General (House Cleans etc
- Willmott Dixon
- BBC Newcastle (CBBC)
- Landlease Campground and South Shields
- The Sage Gateshead @ The Old Town Hall
- Gladstone Terrace
- Unison offices, Gateshead
- Prince Bishop Homes





Building Cleaning Charges

Home Support Service

£10.50 per hr

465 Clients

Approx £245k

Older Peoples Support

£13.41 per hr

Grant of £304k

Provides 435 hrs support

per week

Home Support Service



Range of Home Support Services offered:

- Weekly Vacuuming carpets, dusting, sweeping and washing hard floors, emptying bins, thoroughly cleaning bathroom and kitchen, clean microwave.
- Monthly Clean internal windows, thoroughly clean all paintwork
- Six Monthly Clean oven & fridge
- Yearly Clean inside of kitchen cupboards, clean light fittings
- Laundry Washing curtains and nets, sorting out washing, putting laundry into machines, hanging washing out, ironing
- Heavier Household tasks Making beds and changing bed linen, spring cleaning, mattress turning, carpet cleaning, upholstery cleaning, washing walls
- Small Jobs changing light bulbs, fitting curtain rails, changing fuses in household appliances
- Errands Shopping
- Health and Wellbeing Completing Home safety checklist, advice to help prevent accidents in the home, fitting safety chains and smoke detectors.

What We Are Providing



Low level preventative support service

- Visiting service/reducing isolation / befriending
- Providing access to social interaction
- Signposting to welfare rights/benefits check
- Information conduit
- Household clerical tasks
- Independent living skills / kitchen skills training
- Accompanied shopping / arranging delivery
- Home safety check (RoSPA)
- Handyperson service change fuses, plugs, small repair jobs
- Security advice fit security equipment

Benefits



- 625 Older People are more able to exercise 'independence, choice and control over their lives.'
- Prevents / delays more intensive care.
- OPSS and HSS staff work within their own neighbourhood – helps with links to the local community.
- Continuity fewer support workers entering a property.
- Feedback Clients / Agencies



What other services could be offered to older people?

- Gardening
- Decorating
- Small Tasks (Handyman Service)
- Laundry

School and Civic Catering

- School and Hospitality Catering 5 million
- Civic Catering -1 million





What separates us from the competition?

- FM, catering, cleaning and transport staff working flexibly across our service
- Creating ambassadors
- Exceeding customer expectations it needs to be better than satisfactory!



What separates us from the competition?

- Customer Service Excellence
- Awards
- Benchmarking
- TV, radio. Press, social media e.g. free school meal week for reception pupils





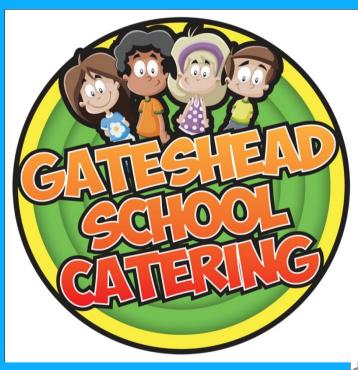
Managing a Successful Service?

- Pricing
- Empowerment again
- Name change
- Retainer Pay
- Targeted schools where feedback was satisfactory
- Unit Manager Moves





Primary Schools Branding



- Established a brand identity for Primary Schools
- Marketing materials are working well.





Comprehensive Branding

- Need for a "brand"
- Use of specialist marketing company
- Listened to views of staff, schools and pupils
- Wanted look and feel of the high street and not necessarily local authority catering!
- Selling our Franchise and Management support





Hub Branding







Look What's On at









Menu/Information

2 COURSE SPECIAL

Comed Beef pie Ham Quiche Stir Fry & Moodles

Apple Crumble









