Energy, Infrastructure and Government Team

## **Energy Performance Contracting**

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## What is an EPC?

#### Installation only

- Installation of energy efficient plant and equipment
- No guarantees on energy consumption

#### Facilities Management

- Incentives to achieve energy efficiency through lifecycle and maintenance works
- Contractor takes on energy consumption risk

Combined
Installation and
Maintenance

- Turnkey solution to install and manage an energy efficient package for an asset or group of assets.
- Guaranteed energy savings



## **EPC** Road Map

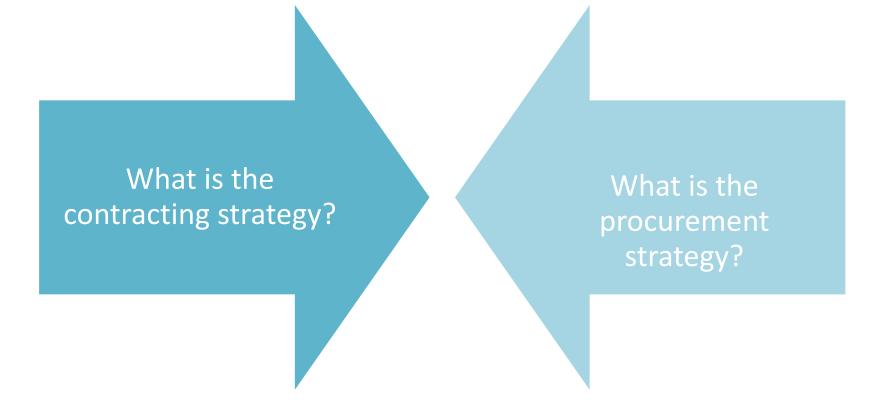
Audit to establish the baseline

Selection of ECMs

Monitoring and verification of performance



# **Key Decisions**





## The Pre-Procurement Checklist

- What are your long term plans for the assets?
- Are the assets part of a PFI? Can you do an EPC on a PFI?
- Is the project large enough to attract suppliers? Is there the possibility to bundle a package in your area?
- Do you have sufficient data on your assets to create a baseline for ECMs?
- How are you funding the project?
- Is the value of the project worth the procurement costs? How can you get the procurement costs down?



## **Key Contract Issues**

- Performance risk guarantee of the minimum level of energy consumption savings against baseline
- Contract term Is it being financed? What is the payback period on the ECM? How are lifecycle replacements and handover conditions dealt with?
- Delay What if the project is late? What liquidated damages should be payable?
- Underperformance What if an ECM underperforms? How do you deal with this when there are multiple ECMs?
- Interface arrangements where does risk sit in interfaces?
- Utilities contracts who will be contracting with utilities?



## Procurement route

What are you procuring?

- Turnkey solution
- Plant and installation contract

What are your procurement options?

- Full OJEU procedure
- Use a framework



#### **Procurement Checklist**

- Check the financial standing of the supplier (even in a framework).
- Check the suppliers have experience of the type of ECMs that you want (even in a framework).
- Build flexibility into your procurement procedure
  - Do you need to be able to negotiate?
  - Do you need to be able to accept variants?
  - Do you have any fundamental requirements?
- Programme management be realistic!



## Contact



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