District Energy

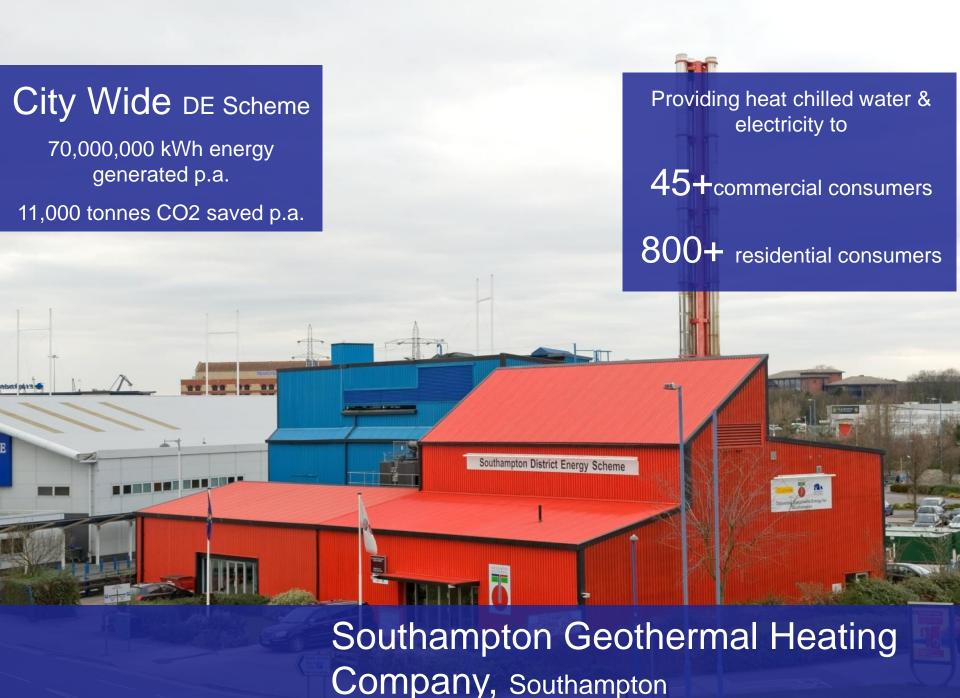
- Strategic drivers
- What is District Energy Heating and CHP
- Opportunities (or Not)
- Project Process
- Funding issues
- Delivery issues
- Risks
- Decision making

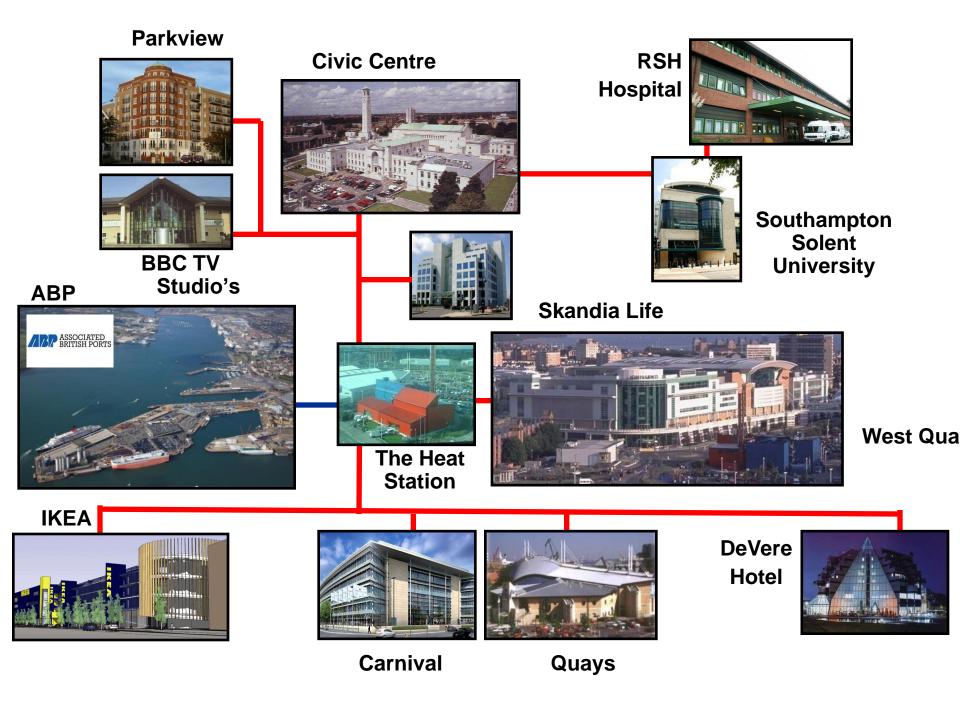


Strategic Drivers

- The Council's ambitions (energy, investment, regeneration)
- Control over current and future energy costs
- Fuel poverty
- Regeneration
- Building performance and long term maintenance and replacement costs
- Potential revenue streams
- Reducing CO2
- Attracting external funding
- Reputation











Thornhill Example

- Heat mapping and energy master planning completed
- Thornhill estate identified as priority location
- Initial concept development/feasibility completed
- OJEU Framework Contract completed (ECO)
- Engagement of intelligent client
- Development of commercial business case
- Technical design options
- Commercial close



Delivery Issues

- Why should the Council invest?
- Delivery structures:
 - Design and Build
 - Operate and Maintain
- ESCOs
 - Council owned
 - Joint Venture
 - Commercial
- Council Management Issues



Business Modelling & Risk

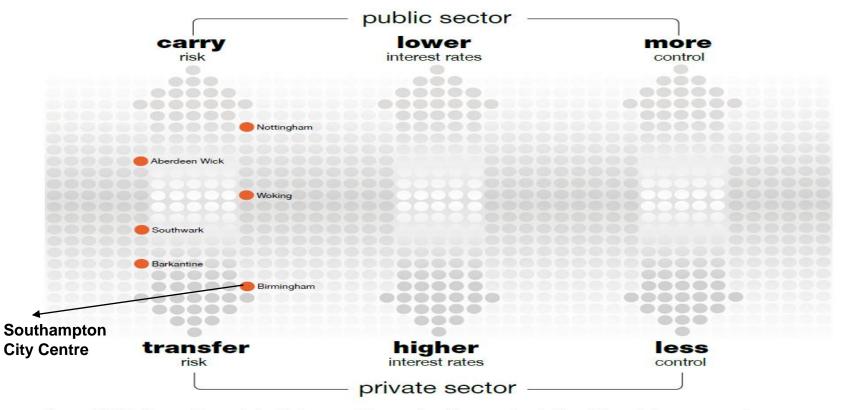


Figure 15: This diagram shows relationship between risk, control and the cost of capital for public and private sector projects



Project Process

- Project management requirements
- Key project tasks
 - Planning and Planning Framework
 - Funding
 - Contractor procurement
 - Stakeholder engagement and support
 - Planning Risk Management
- Timescales for delivery
- Corporate support



Key Requirements and Risks

- Internal project resources smart client
- Corporate buy-in
- Procurement of a design, build operate and maintain (DBOM) contractor
- Securing off-takes including requirements to connect
- Land and relevant planning permissions, easements etc
- Securing the support of stakeholders to facilitate scheme delivery



Decision Making

- Heat Mapping and Master planning
- Feasibility study(s)
- Cabinet/Council approvals to develop a scheme business case
- ESCO structure
- Design and Build and Operate and Maintain
- Finances
- Offtake agreements
- Planning approvals an easements
- Cabinet approval to let the contract
- Contract completion and scheme operation

