



Developing a successful commercial culture into street scene service delivery

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Thriving in austere times



Taking the entrepreneurial approach

- Using income from commercialisation as a route to protect services from the impact of austerity
- Creating a high quality local environment that is attractive to business and residents
- Supporting residents and local businesses to protect local environmental quality

The Street Cleansing Crew





The Parks Crew





Service Review





Core Roles of PASC Services (1) Gedling



- Carry out streetcare and grounds maintenance services in support of the public interest;
- use APSE peer benchmarking effectively to ensure the services are delivered in an efficient and effective manner;

Core Roles of PASC Services (2) Gedling



- inform council policy-making through the provision of comprehensive green space and street scene strategies, APSE cleansing and grounds maintenance data and independent advice;
- train the next generation of PASC skilled operatives and apprentices;
- carry out its statutory or regulatory functions.



Services to Residents and Local Businesses:

- Arboriculture,
- Landscaping,
- Grounds Maintenance,
- Road Sweeping,
- Bin Emptying

Some services we offer to our residents and local businesses.

Structure / Legal Entity



- A. Arms-length external organisation (ALEO).
- B. A TECKAL company.
- C. A mutual/social enterprise organisation.
- D. Shared service provision
- E. In house provision

Success Factors





Marketing





Need a hedge cutting or reducing in height, a tree pruned or perhaps you need it removing?

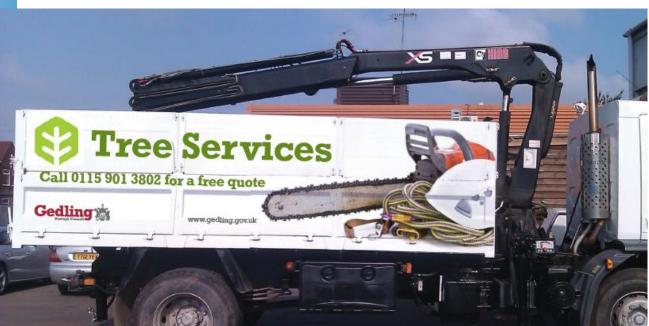
Our Parks and Street Care experts are offering a new comprehensive tree and woodland management service for residents and local businesses in the borough.

Our specialist trained team carry out:

- Tree surgery
- Tree inspections, tree reports and site surveys
- Tree dismantling and removal
- Hedge cutting and hedge reduction
- Site clearance and disposal of waste
- Stump grinding
- · Woodland management

We are also available to carry out large scale amenity grass cutting and turf maintenance including the removal of waste.

If you would like to use any of these services then please contact customer services on 0115 901 3621 for a quote.



The Business Case



Business

Long Term

Building

Resources

Development

- focus on how the new entrepreneurial measures and innovations would impact on core service delivery
- look at how new business will introduce opportunities to innovate products and services, and not only replicate established ways of working.
- effectively market the service and how the range of services will be developed and improved
- examine potential market share both now and in the future including potential income, pricing, terms,

risks and timings.

 analyse existing and potential competitors, and plan for dealing with threats.

Innovation of Products & Services Gedling

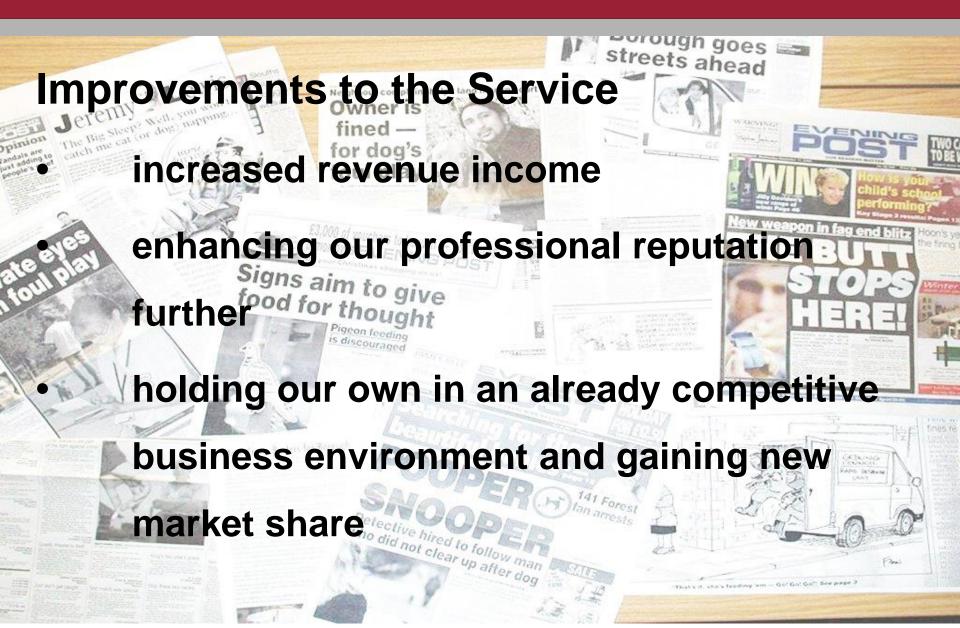






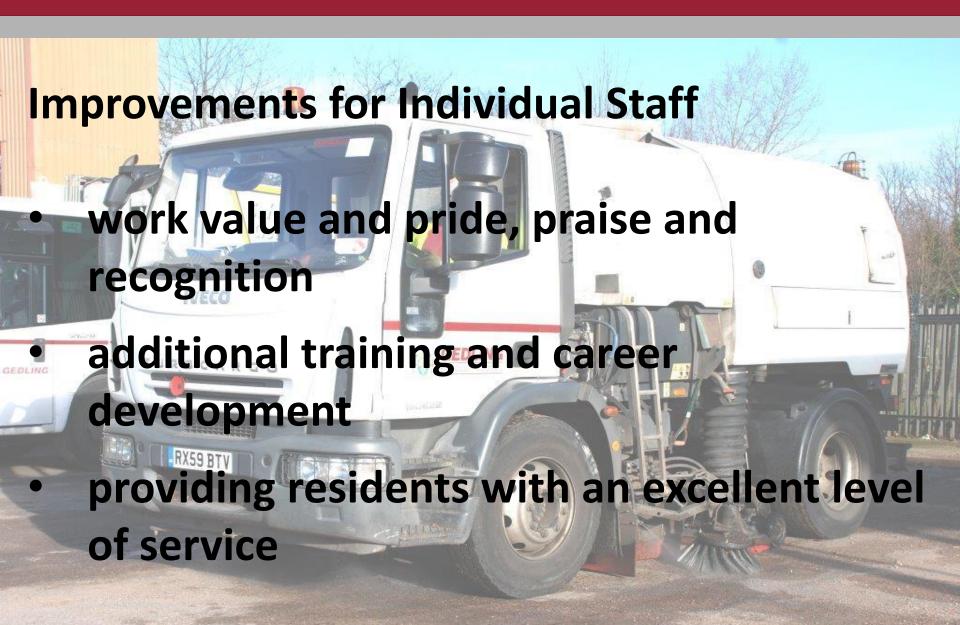
Improvements Achieved (1)





Improvements Achieved (2)





Improvements Achieved (3)



Improvements for Customers and Borough Residents

- a trained professional work force providing a highly reputable, good value and competitive service
- delivery of the best service possible
- delivered in the spirit of 'Best Value'
- work in partnership with other private, public and third sector organisations, thereby collectively helping to improve the borough for residents.

Challenges Overcome



- lack of resources
- the correct skills set
- pressure on budgets
- attitude to speculative risk.
- ensure no reduction of standards 'core work' wise
- financial operational and reputational risks arising from this new commercial stance

Outcomes



- GBC PASC Department budgeted to achieve £25,000
- Landscaping a new retail outlet for over £27,000 for a famous German retail chain
- Cleansing and maintenance contracts at a widely publicised DIY chain
- Successfully winning a grounds maintenance contract with a well established housing landlord
- In excess of 100 commercial contracts for local residents by our trained tree team

Future Targets and Goals (1)



- Develop the teams, and employ more staff
 to ensure resilience
- Currently training a second tree team
- Promotion opportunities for staff who are willing to step up to the mark
- Tender for more grounds maintenance work especially during the growing season

Future Targets and Goals (2)



 Promote Japanese Knotweed treatment – A recent addition to the skills set is the ability to correctly identify Japanese Knotweed and safely eradicate this aggressive weed. This is a service we are looking to expand across the borough and are currently planning additional promotion around

Future Targets and Goals (3)



- Important residents continue to receive a high standard of service for core work
- Systematic change in culture towards entrepreneurial innovation to ensure we are commercially ready for the future whatever that may hold
- Consider forming a TEKAL company to enable the generation of not just a 'surplus' but 'profit', especially as we are getting repeated requests to carry out further private work outside the boundary of the borough.