

# State of the market for street cleansing services

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#### The problem



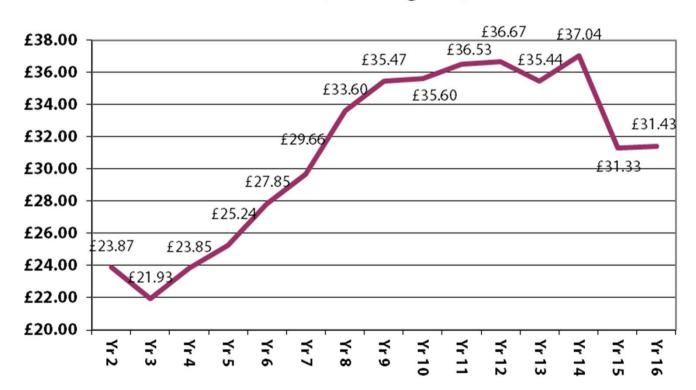
- The age of austerity
- Coupled with rising demand
- Public perceptions of cuts



# Reduced costs for street cleansing



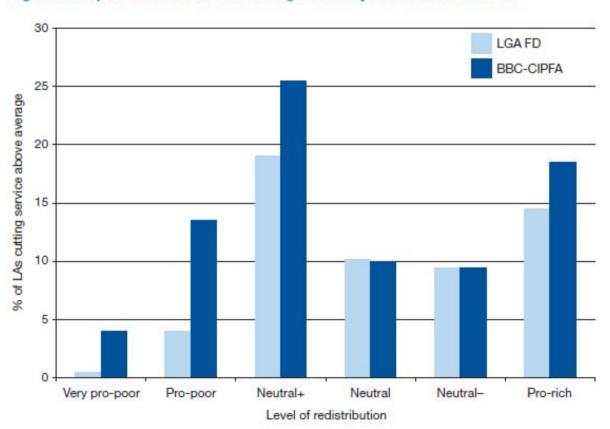
PI 03 Cost of cleansing service per household (including CEC)



#### Disproportionate impact?



Figure 6: Proportion of authorities cutting service by level of redistribution



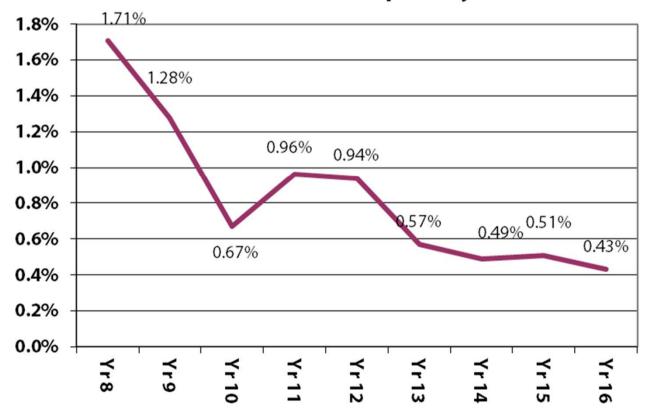
Hastings et al (2012) Serving deprived communities in a recession. (York: JRF)

Very pro-poor	Housing Benefit admin
	Homelessness
	Children's social care
	Housing (General Fund)
	Police
Pro-poor	Crime and community safety
	Older people
	Other adult social care
	Adult social care
	Fire and rescue
	Other education
	Primary education
	Public transport (bus)
	Special education
Neutral +	Concessionary fares
	Libraries
	Secondary education
	Youth, careers
Neutral	Community development
	Economic development
	Early years/pre-school
	Environmental health
	Street cleansing
	Trading standards
	Waste collection
Neutral	Play
	Further education
	Parks and POS
	Recreation and sport
	Road maintenance
	Street lighting
	Tourism
	Traffic management
Pro-rich	Adult/community education
	Museums
	Other arts and culture
	Planning

# Reduced spending on education and publicity

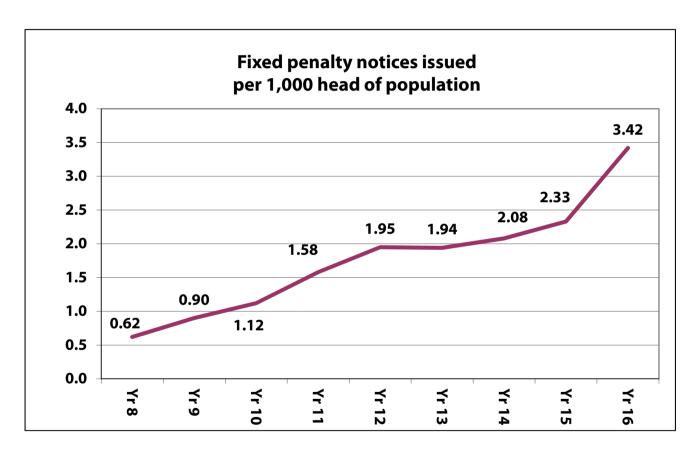


PI 40 Percentage of street cleansing budget allocated to education/publicity



#### Increased enforcement

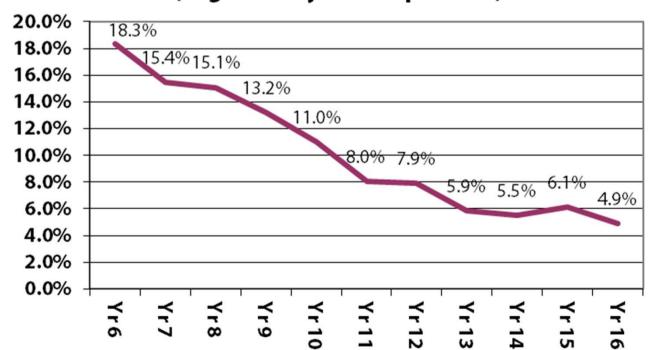








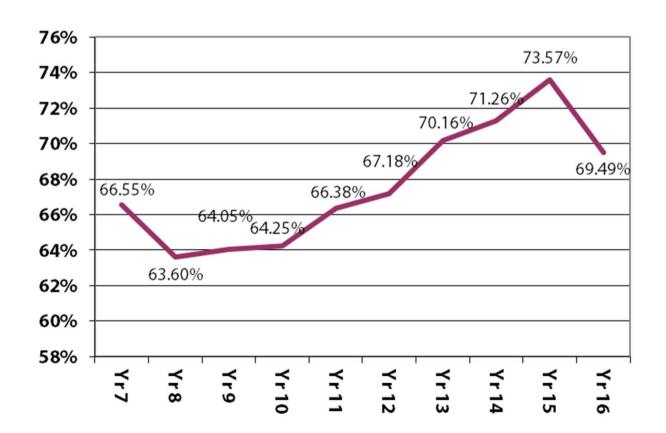
PI 37a NI 195 percentage of sites that fall below grade B
(England only - full inspections)



#### **Customer perceptions?**



#### PI 39 Community / customer surveys undertaken Satisfaction Levels



## What ComRes told APSE



PUBLIC UNDERSTANDING OF THE CHALLENGE?

57% not happy to accept less from local council to help pay national debt

7

# Can we raise more income?





## But they are worried..!





57% not happy to accept
less from local council to
help pay national debt

64% not be happy to pay more council tax to maintain current services

63% worried,
52% angry at cuts
made to public services

# What does the data tells us?

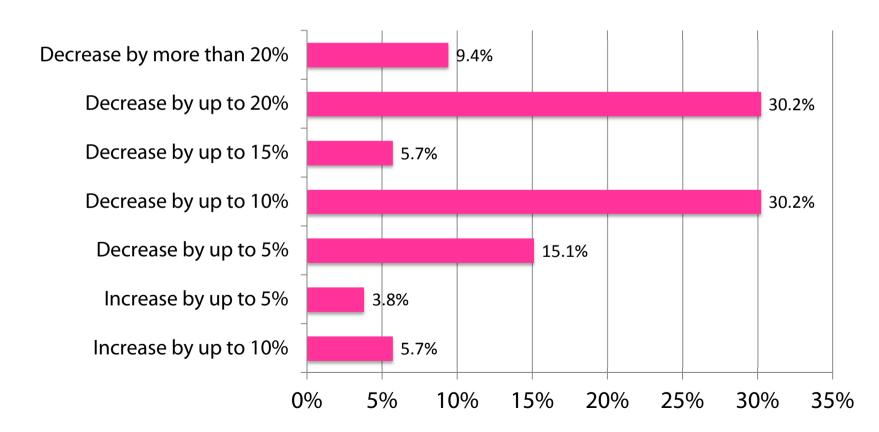


- Public perception of cuts and the impact on frontline services is mismatched
- More 'visible' areas are starting to be impacted
- Education budgets diminishing whilst councils are turning more towards enforcement.

#### What can we expect?



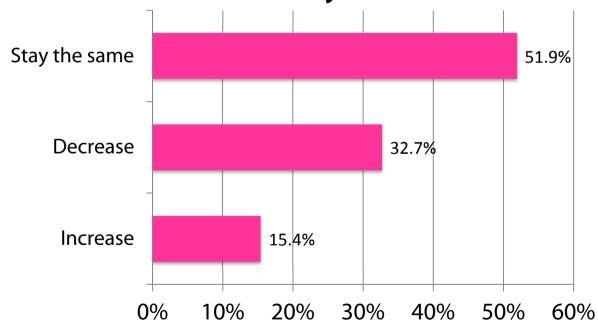
## What is your expectation of the level of funding in your service budget in the coming five years?



#### What can we expect?

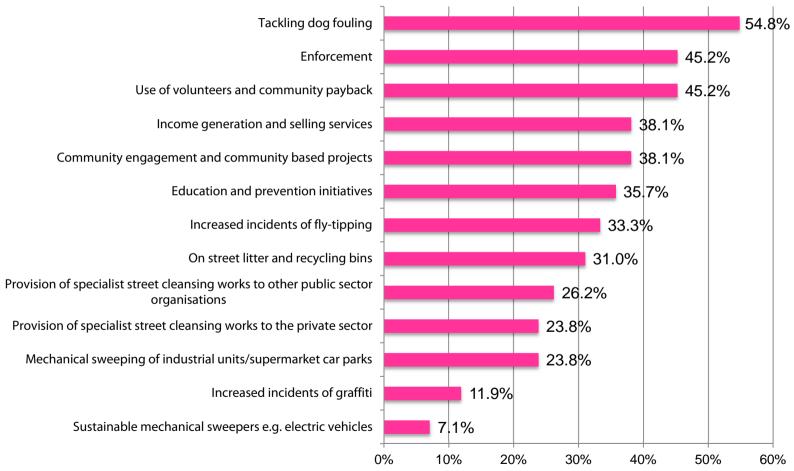


## Do you expect standards of cleanliness over the next year to:



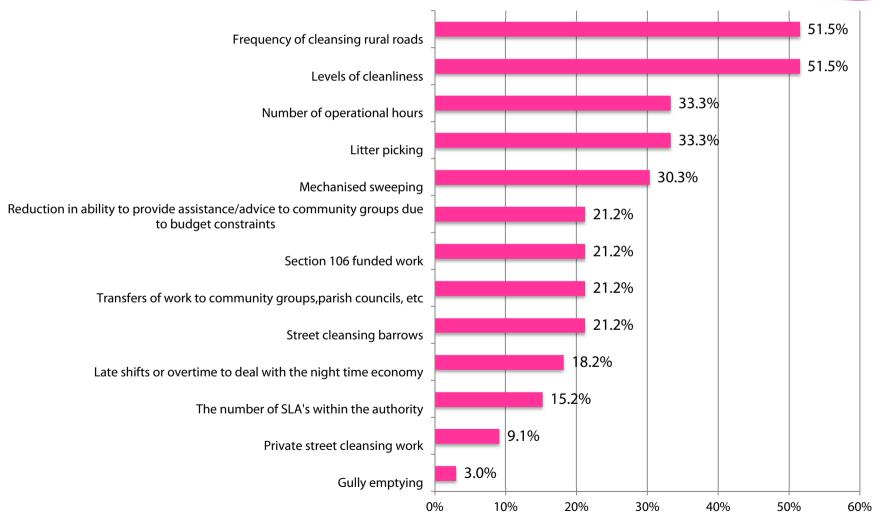






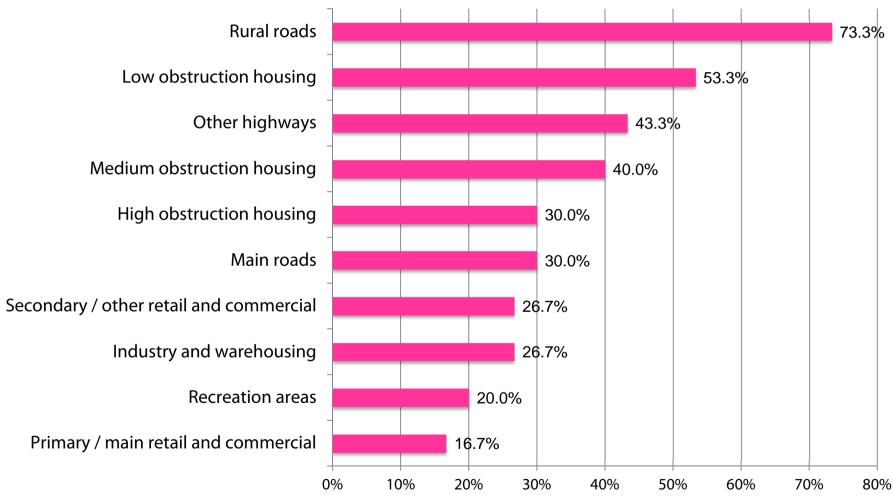
## Where do you see future decreases in work for the service?





# If you are anticipating future reductions in sweeping and litter picking work, which areas of land do you think this will relate to?





## The response so far



#### Contestability

- Value chain
- Lean management
- More for less

#### Cuts

- Very low lying fruit
- Service reduction
- Service failure

#### Competition

- Value chain
- Lean management
- Procurement
- Contract management
- More for less

#### Income generation

 Mostly confined to existing markets and services

## Seeing the public services as a system: bigger picture

- Sharing management
- Collaboration across sectors

#### Emerging questions about demand

- Troubled families
- Reablement
- Channel shift

# So we need to be more efficient in the way we use resources?



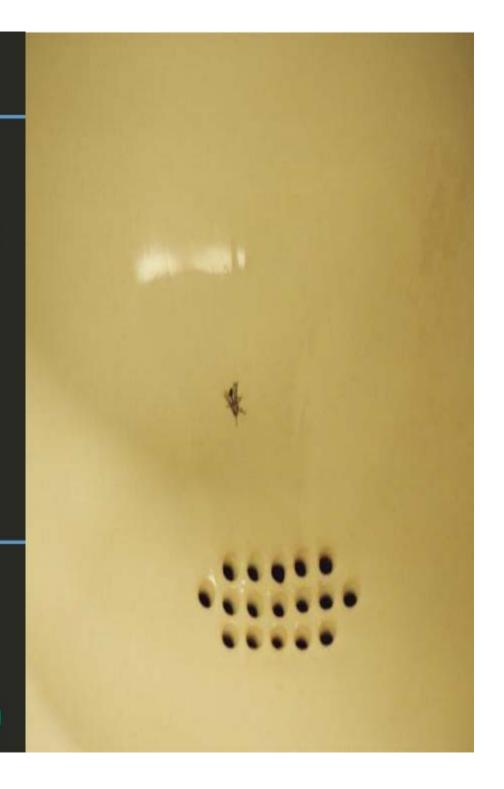
- Right first time approaches
  - ✓ Work planning
  - ✓ Process engineering
- Placing resources in the areas of highest demand?
  - ✓ Differentiating on grass cutting and street cleansing frequencies by post code?
  - Avoiding reactive rather than planned responses



- Better to prevent than to cure
- Education
- Enforcement
- Behaviour change

"If a man sees a fly, he aims at it"

"Schhpillage was down by 80%..."



### Changing behaviour





 Original experiment in Copenhagen reduced littering by 46%

## Innovative approaches





# Developing a systematic approach



- Understanding demand
- Changing the nature of demand
  - Reducing it?
  - Growing it?
  - Redirecting it?
- Looking to the future

# LOCAL SERVICES LOCAL SOLUTIONS



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