




Improving Highways Efficiency through Collaboration

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12th Nov 2014


"Working Together for Better Roads"



Presentation Agenda

- Intro to myself
- What is the HTMA
- What is HMEP
- How are they working together
- Efficiency Tools and Practices
- WMHA – Warm and Cold temp asphalt
- How to get involved

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About HTMA

We are the trade body for the UK highways management and maintenance industry

Formed in 2005 to promote the positive contribution that the highways management and maintenance industry makes to the nation

29 full and 9 associate members who account for approximately 80% of the highways maintenance workload undertaken in Great Britain – in excess of 400,000km of roads. DLOs have joined as a member and have a seat on the Committee

Open to joint venture membership

The industry employs around 20,000 people and the annual value of works is over £3 billion.

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Our Vision
"An efficient, effective and sustainable highways management and maintenance industry for the social, economic and environmental benefit of the communities in which we work."

Our Strategy
"the HTMA aspires to be the leading voice of the highways term management and maintenance industry, promoting its overall image, sharing knowledge and feedback, fostering best practice and improved industry standards, whilst influencing government and other stakeholders' policies."


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Committed To

- The advancement of highways management and maintenance and the creation of a comprehensive vision for the industry to help it meet future challenges;
- Providing a high quality and relevant service to its members;
- Being a valued source of assistance and advice; and
- Enhancing public perception of highway maintenance and helping the industry continue to raise environmental, safety and other standards.

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Objectives

- Represent the sector's interests
- Supply useful information and advice for members
- Promote a positive image and develop strong external relationships
- Promote and develop skills and competencies in our industry
- Drive improved Health, and Safety and Welfare performance across our industry
- Lead improvements in the efficiency, effectiveness and sustainability of our industry

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Deliverables for the Sector

- Price adjustment indices
- Safety training DVD *Breaking New Ground*
- Green driving booklet
- Sustainability Charter
- Guidance on Adaptation to Climate Change
- Guidance on use of legal clauses in contracts
- Sustainable Highways Maintenance Tool
- Water Toolkit
- Benchmarking on: fuel use and CO2 emissions, People matters, Safety (accidents and near misses)
- Winter Maintenance game for school aged pupils
- TUPE template to assist the bidding process
- Responded to industry Consultations eg. Action for Roads, Resilience to Extreme Weather

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About HMEP

HMEP supports the sector on its journey to transform highway services and is:

- **By the highways sector, for the highways sector**
- Working with people and organisations to enable change, so that **greater savings and efficiencies** can be achieved
- Connecting **people and networks** from across the highways sector
- Providing the tools and resources to **ignite ideas** and help leaders and managers to **transform delivery of roads and services through greater efficiencies**



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Working with HMEP

- Provide the voice and viewpoint of the Private Sector to the programme
- Share experience and knowledge and learn from the public sector
- Instrumental in advising on the structure of the programme
- Two seats on the Programme Board
- Two seats on the Challenge Group
- Advocates role by Executive Director and regional representatives for all geographical regions.
- Representation on Project Boards
- Led development of Client/Provider Collaboration Toolkit
- Actively involved in HMEP Review
- Executive Director managing one of the work streams, Building Capacity
- Active input provided to development of standardised contract documents and document compiler product.

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The Case for Change

- We all want roads that are fit for the future
- As budgets for highway services become tighter the need to deliver better roads, more affordably, will not go away
- How do we balance more, with less?
- And it's not just HMEP saying this:
 - All Party Parliamentary Group
 - Asphalt Industry Alliance – AIA (ALARM Survey)
 - Local Government Association

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Efficiencies & Funding?

"It is vitally important that we achieve maximum returns from the money which has been allocated for highways maintenance.

Significant progress has already been made across the highways sector through HMEP to ensure we - as a sector - get the most from every pound that is spent. However, more can be done not only to drive efficiencies, but to target those parts of the local highway network which are most in need."

Robert Goodwill MP Parliamentary Under-Secretary of State for Transport

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Funding Pressures?

"Faced by increasing demand for services and coupled with a 43% reduction in core funding over the spending review period until 2015/16, councils will continue to look for opportunities to prioritise and find innovations in their transport and roads programmes."*

*Based on LGA assessment of cuts to core local government funding announced in the Government's Spending Review, June 2013

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The Good News.....



Department
for Transport

Action for Roads
A network for the 21st century



July 2013

- Good news for the economy investment of £50 billion in roads up to 2021
- Transformation of the strategic road network
- Increased capital funding for LHAs highway maintenance £6 billion
- Promotes HMEP
- Revenue pressures remain a real concern for LHAs

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The Need for Change

"Doing more of the same is no longer enough. We need to be more transformational in our approach to meet the challenge of doing more for significantly less."
Jason Russell, Assistant Director of Highways, Surrey CC

"The highways sector must continue to generate ideas and tools to ensure its service meet challenging demands"
Phil Brennan, Principal Advisor, Association for Public Service Excellence

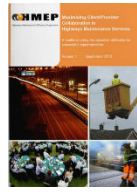
"The highways sector is ripe for transformational change, but we will only get there with clear, ambitious targets and truly collaborative working."
Tony Gates, HTMA

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Collaboration

- The HMEP and HTMA have been working together to develop a Toolkit around Client & Provider Collaboration.
- The Toolkit looks at how alliances between authorities, Clients and their Providers can be formed to:
 - Share procurement activities
 - Achieve more competitive prices
 - Bolster specialist resources
- The Toolkit draws on the experiences from a variety of partnerships between clients and their private sector providers, and renegotiating existing contracts with the supply chain
- The Toolkit acts as a 'route map' for those who wish to implement and benefit from collaboration and outlines the vision for the future



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Highways Efficiency The Vision for the Future

Deliver 15% savings by 2015 and 30% or more by 2020, transforming delivery so that roads and services are improved.

HMEP vision of the future

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Delivering the Vision

The plan and priorities are ambitious and focus on enabling and embedding transformational change across the highways sector .

Three strategic objectives aim to deliver the vision;

1. **Encourage Leadership** - by providing a more compelling case for change we hope to secure the support and buy-in from elected members, senior officers and practitioners and believe that this will **encourage leadership** and help the sector recognise the opportunities for transformational change.
2. **Build Capacity** - help the sector to help itself, by connecting a broader range of people, organisations and networks. Offer support to ignite ideas and **build capacity** from within and beyond the sector so it understands the benefits and feels equipped to deliver transformational change.
3. **Enable and Embed Change** – Offer targeted support that **enables and embeds change**. A range of tools and guidance, as well as indicators will help the sector to measure their progress towards improved efficiency and effectiveness, so that services are sustained long into the future.


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HMEP: Efficiency Resources

An overview of the HMEP resources available to support the sector on its journey to **transform highway services**

HMEP Board member lead: Roads"



The current HMEP offer focuses on five key areas:

Strategic Peer Reviews


Asset Management

Collaboration and Change

Procurement, Contracting and Standardisation

Benchmarking and Performance

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Efficiency Resources
available (as indicated) and in development

HMEP Strategic Peer Review	HMEP Strategic Peer Review – information available
HMEP Collaboration and Change	Shared Services Toolkit - available
	Collaborative Alliances Toolkit – available
HMEP Asset Management	Client / Provider Collaboration Toolkit - available
	Creating the Culture to Deliver - available
	LEAN toolkit - available
HMEP Procurement, Contracting and Standardisation	Highways Infrastructure Asset Management Guidance - available
	Guidance on the Maintenance of Highways Drainage Assets - available
	E-Learning Toolkit – coming soon
	Lifecycle Planning Toolkit & Deterioration Models - available
HMEP Benchmarking and Performance	Procurement Route Choices Toolkit - available
	Supply Chain Review – available
	The Standard Form of Contract - available
Guidance on Standard Specification and Standard Details - available	
Term Maintenance Document Compiler – coming soon	
Cost, Quality, Customer (CQC) - in development	
Connect and Share events and practices – underway	

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Why it's vital to connect and share

Connect

Share

- Good, efficiency practices can help to showcase and boost the sector's and industry's credibility**
- There is a growing appetite from across Government
- Collaborating, and changing the way you work** can provide the ideas and help you need
- Many local highway authorities are already well on their way** and can show how, and help others
- It's important you don't get left behind**

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What WMHA are doing

Initiative to look at better use of cold and warm temp asphalts

Working collaboratively to identify sites to reduce potential production costs

Locating sites that can be utilised for laying of low temp asphalts

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Getting Involved

To deliver the efficiencies that are needed it will require all levels of the supply chain to become actively involved in:

- Driving innovation to achieve savings, improved efficiency and reduce waste.
- Increasing the opportunities for Tier 2/3 Subcontractors and Suppliers, for longer duration contracts and with wider group of clients.
- Enhancing delivery of employment and skills benefits for all parts of the industry.

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Further Information

- Talk to your local advocate
- Visit the HMEP website – www.highwayefficiency.org.uk
- Visit the HTMA website – www.htma.info
- Connect – with efficiency practices and fellow professionals from across the sector to ignite ideas
- Share – your 'real life' efficiency practices to help other people, organisations and networks achieve greater efficiency

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Any Questions?

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Thank you

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