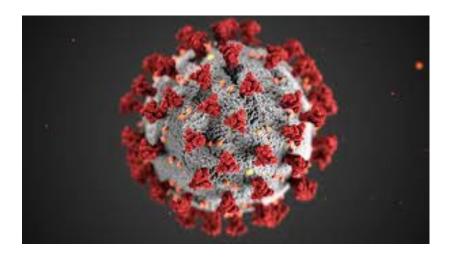


# State of the Market 2021

Mo Baines, Head of Communication and Coordination, APSE



## Context



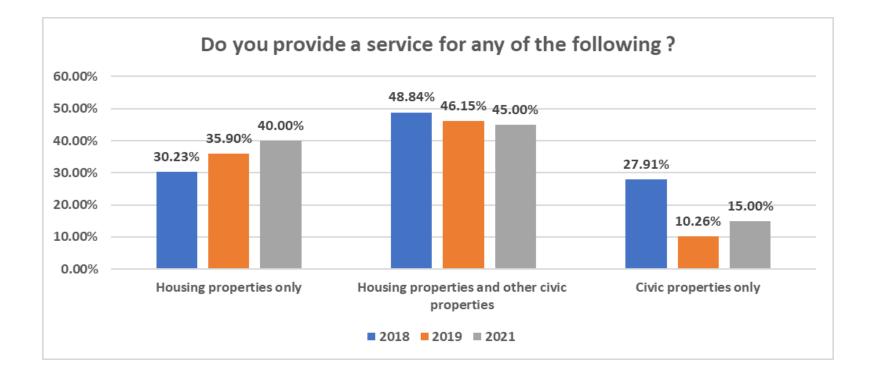


## State of the market

**APSE's findings** 

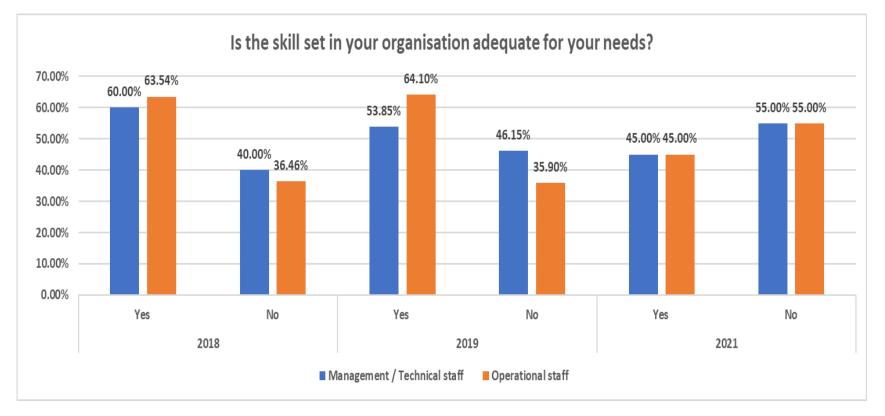


## Scope of the service



**apse** Association for Public Service Excellence

## Skillset





## **Apprenticeships**

**65%** of respondents overall have apprenticeship schemes

**35%** say that they will establish one in the next 2-3 years

Answer options	Responses				
	2021	2019	2018		
Less than 5	0%	8.33%	21.95%		
5 to 9	10.53%	22.22%	17.07%		
10 to 14	5.26%	8.33%	17.07%		
15 to 19	10.53%	16.67%	12.20%		
20 or more	42.11%	30.56%	17.07%		
Not applicable	31.58%	16.67%	14.63%		



## **Non-housing**

21.4% report an increase in workload Reasons? New build work Capital works Refurbishments and retrofitting

Is this a trend with councils using the COVID emergency to take stock and refit when assets are out of use anyway?

Answer Options	2021 Non- housing %	2019 non- housing %	2018 Non- housing %	2016 Non- housing %
Increase significantly	30.77%	26.09%	3.23%	7.69%
Increase	38.46%	39.13%	41.94%	42.31%
Stay the same	15.38%	21.74%	19.35%	34.62%
Decrease	15.38%	13.04%	35.48%	15.38%
Decrease Significantly	0%	0%	0%	0%

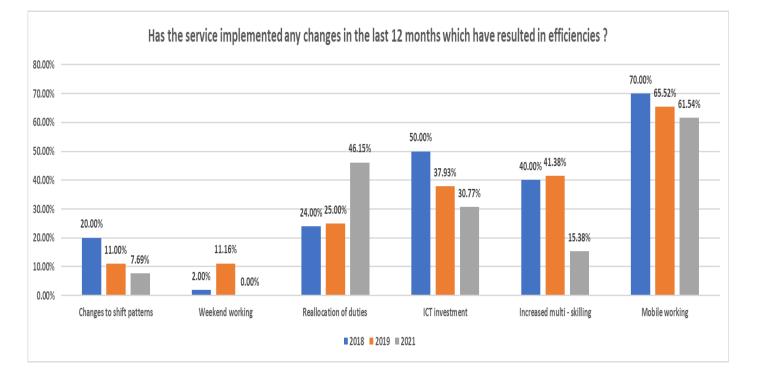


## **Changes implemented**

#### Mobile working?

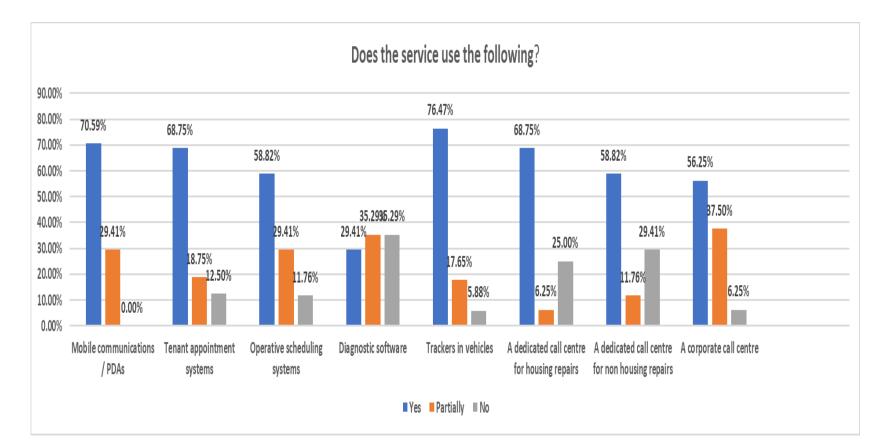
Biggest increase in three years though lower in 2021.

Is this COVID related? Remote management tools?





## **Systems implemented**

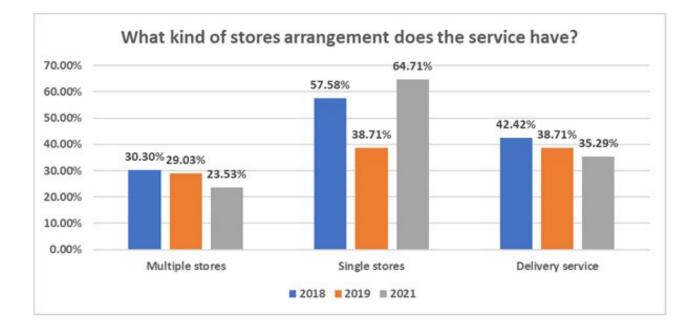




## **Stores arrangements**

What happens if we triangulate this data with APSE Performance Networks Data?

Average number of lines in stores increased from 2,200 in year 18 to 2,823 now – a response to material shortages?





## Next 12 Months

#### **Areas of Growth**

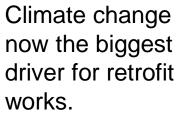
#### **Areas of Decrease**

- 57.14% repairs on new housing units through a Local Authority Housing Company
- **50%** work from the insourced housing stock
- **50%** growth in new contracts with housing providers
- **14.29%** work undertaken for the private rented sector

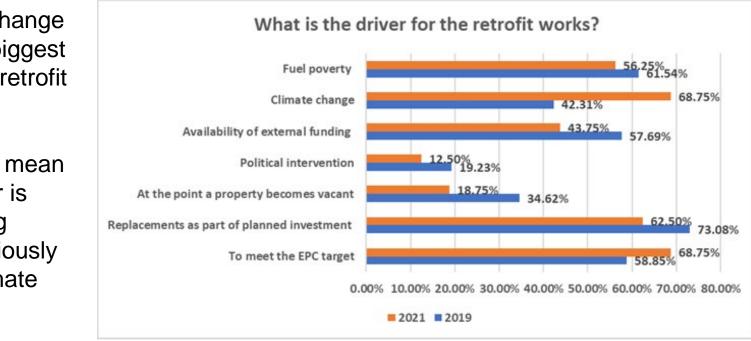
- **80%** decrease as a result of reducing budgets
- **20%** a reduction in civic assets
- **6.67%** tenant behaviour change
- **33.33%** the reduction in stock



## **Drivers for Retrofit**



Does this mean the sector is now being taken seriously on its climate role?

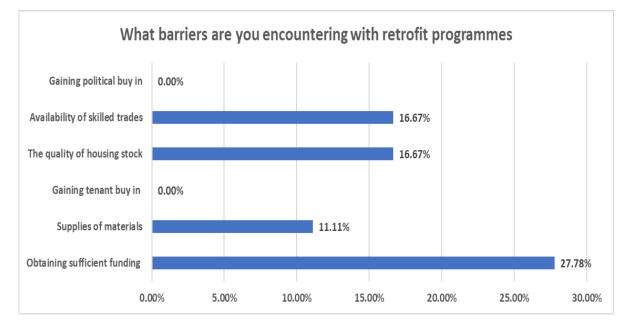




## **Barriers for Retrofit**

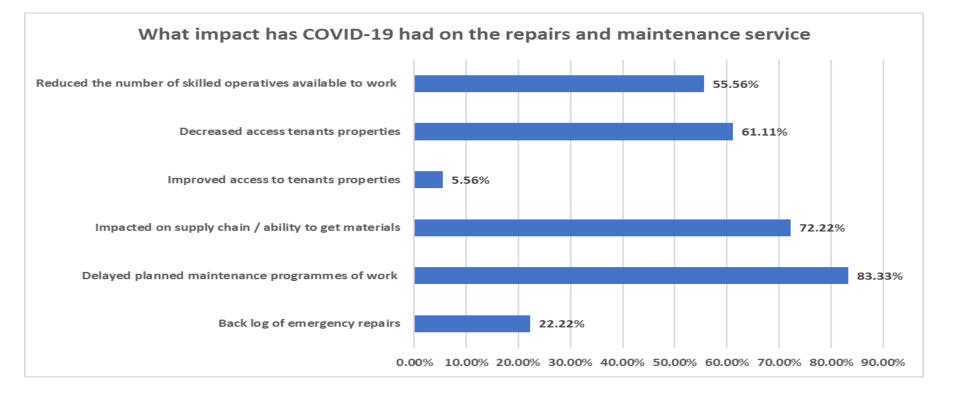
Funding!

What a surprise.....!



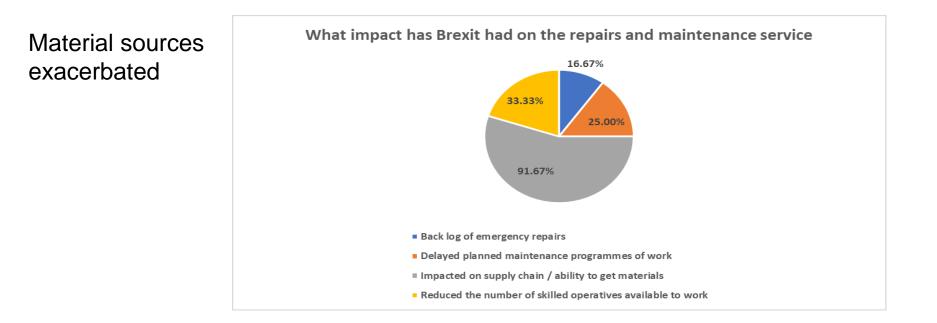


## **COVID-19 Impacts**



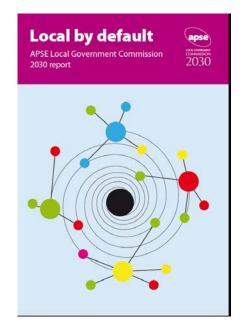


## **Brexit Impact**





## So where does this leave us in policy terms?



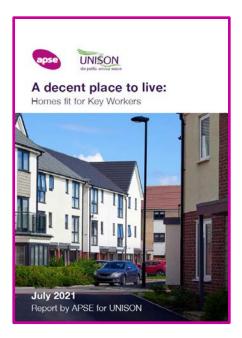


## **Planning for quality**





## Defining 'key workers' and affordable housing





### Conclusions

- Perception of homes working from home and housing quality
- Housing crisis further exposed by the COVID pandemic
- Planning in many areas of the UK is inadequate
- Skills shortages are now headline news!
- Investment in apprenticeships critical
- Growing our own? Brick production? Addressing the materials shortages
- Assets and estates 40% of emissions so councils cannot address their climate promises without addressing housing and non-housing stock!

## **NEW MUNICIPALISM** Delivering for local people and local economies



## **Contact details**

## Mo Baines, Head of Communication and Coordination, APSE Email: mbaines@apse.org.uk

@apsenews



Association for Public Service Excellence 3rd floor, Trafford House, Chester Road, Old Trafford, Manchester M32 0RS. telephone: 0161 772 1810 web:www.apse.org.uk