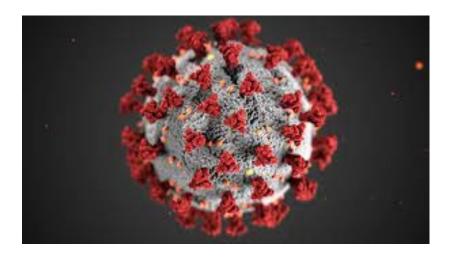


State of the Market 2021

Mo Baines, Head of Communication and Coordination, APSE



Context



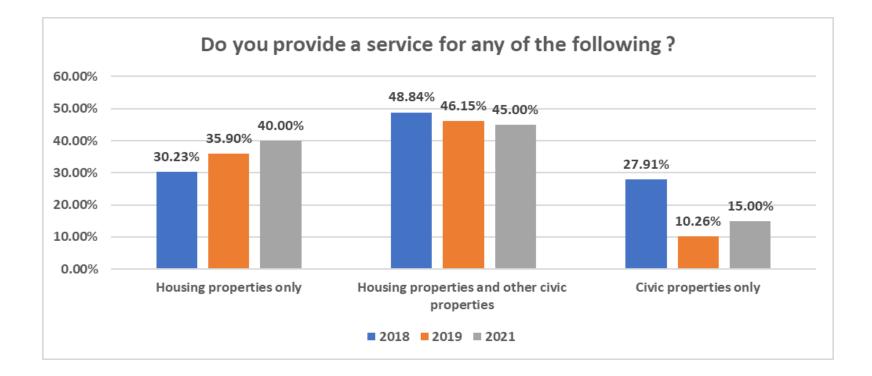


State of the market

APSE's findings

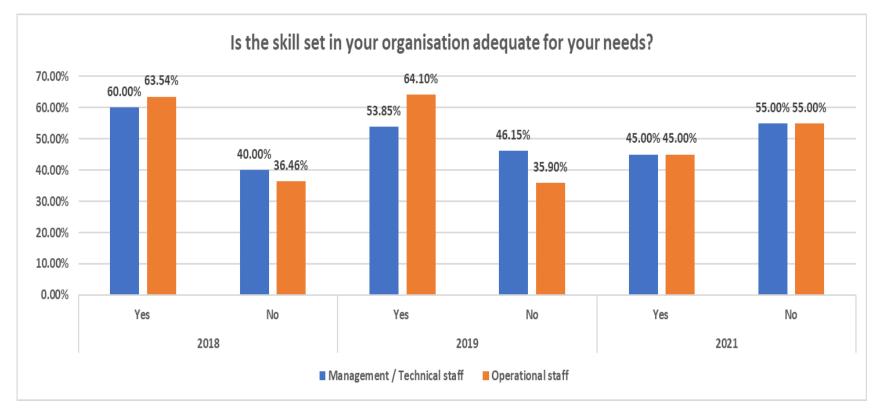


Scope of the service



apse Association for Public Service Excellence

Skillset





Apprenticeships

65% of respondents overall have apprenticeship schemes

35% say that they will establish one in the next 2-3 years

Answer options	Responses				
	2021	2019	2018		
Less than 5	0%	8.33%	21.95%		
5 to 9	10.53%	22.22%	17.07%		
10 to 14	5.26%	8.33%	17.07%		
15 to 19	10.53%	16.67%	12.20%		
20 or more	42.11%	30.56%	17.07%		
Not applicable	31.58%	16.67%	14.63%		



Non-housing

21.4% report an increase in workload Reasons? New build work Capital works Refurbishments and retrofitting

Is this a trend with councils using the COVID emergency to take stock and refit when assets are out of use anyway?

Answer Options	2021 Non- housing %	2019 non- housing %	2018 Non- housing %	2016 Non- housing %
Increase significantly	30.77%	26.09%	3.23%	7.69%
Increase	38.46%	39.13%	41.94%	42.31%
Stay the same	15.38%	21.74%	19.35%	34.62%
Decrease	15.38%	13.04%	35.48%	15.38%
Decrease Significantly	0%	0%	0%	0%

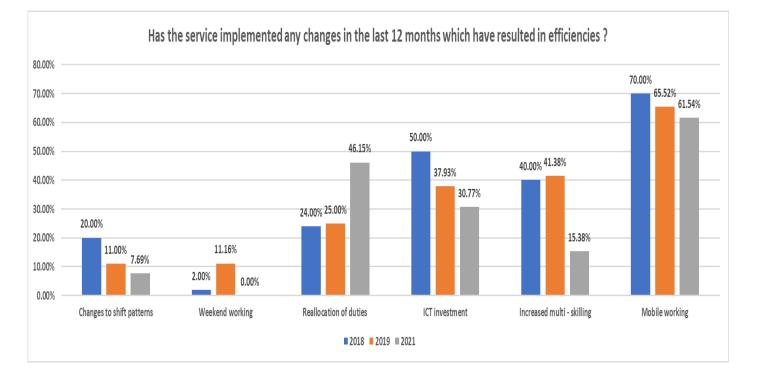


Changes implemented

Mobile working?

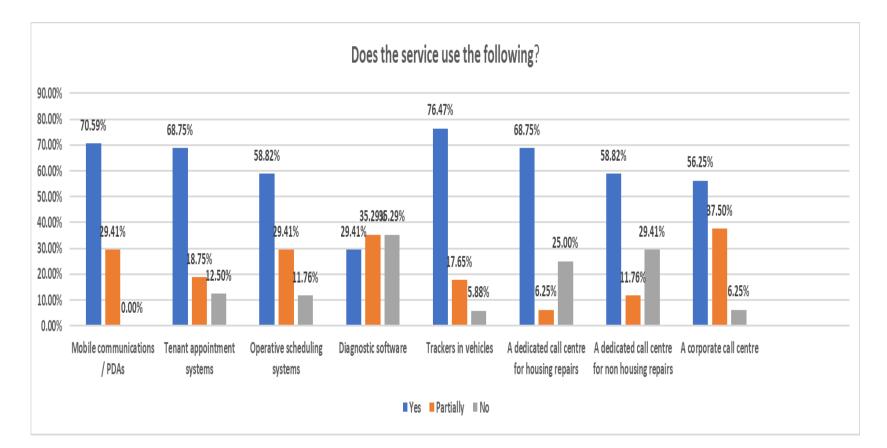
Biggest increase in three years though lower in 2021.

Is this COVID related? Remote management tools?





Systems implemented

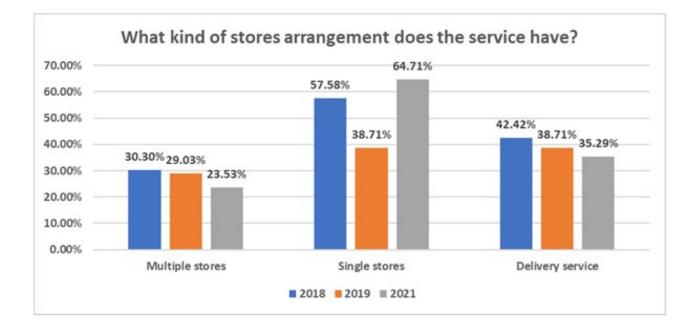




Stores arrangements

What happens if we triangulate this data with APSE Performance Networks Data?

Average number of lines in stores increased from 2,200 in year 18 to 2,823 now – a response to material shortages?





Next 12 Months

Areas of Growth

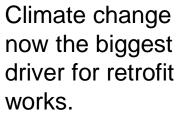
Areas of Decrease

- 57.14% repairs on new housing units through a Local Authority Housing Company
- **50%** work from the insourced housing stock
- **50%** growth in new contracts with housing providers
- **14.29%** work undertaken for the private rented sector

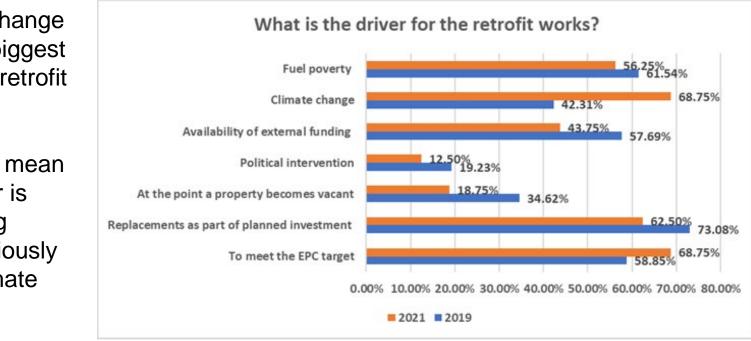
- **80%** decrease as a result of reducing budgets
- **20%** a reduction in civic assets
- **6.67%** tenant behaviour change
- **33.33%** the reduction in stock



Drivers for Retrofit



Does this mean the sector is now being taken seriously on its climate role?

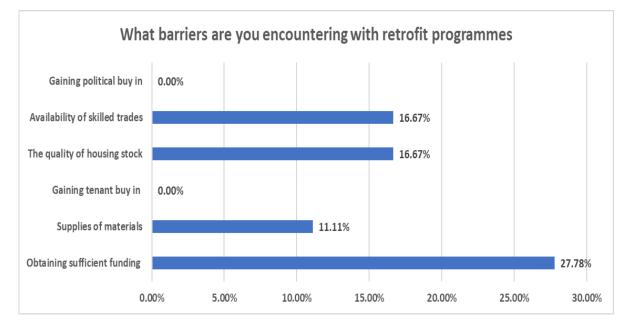




Barriers for Retrofit

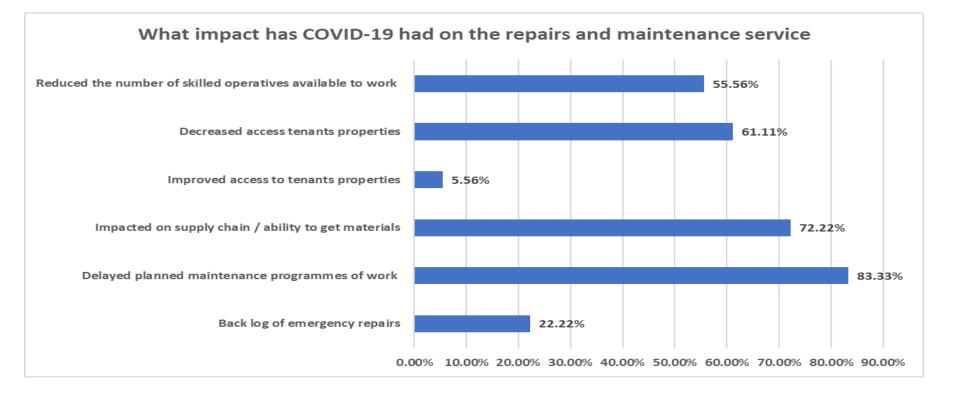
Funding!

What a surprise.....!



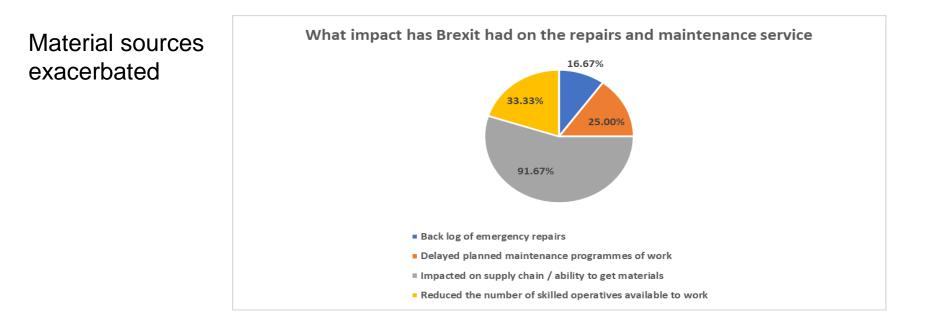


COVID-19 Impacts



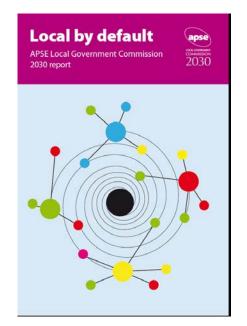


Brexit Impact





So where does this leave us in policy terms?



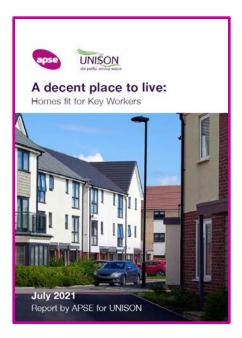


Planning for quality





Defining 'key workers' and affordable housing





Conclusions

- Perception of homes working from home and housing quality
- Housing crisis further exposed by the COVID pandemic
- Planning in many areas of the UK is inadequate
- Skills shortages are now headline news!
- Investment in apprenticeships critical
- Growing our own? Brick production? Addressing the materials shortages
- Assets and estates 40% of emissions so councils cannot address their climate promises without addressing housing and non-housing stock!

NEW MUNICIPALISM Delivering for local people and local economies



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