





Running a successful leisure facility

- Maximising income opportunities
- Minimising retention (creating a culture)
- Planning for the future? <u>New Models for New Challenges!</u>

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Working Together

- Different Pathways but on a similar/same journeys,
- Thoughts from me based on my experience keeping things and principles simple
- My current Leisure Centre Structure/Model may be different or similar or the same as yours..?
- The point of my presentation today is that I/we need to generate new ideas and come up with new ways of working to meet the current financial local government climate.
- Leisure is not at statutory service!









COMMUNITY SPIRIT IS REAL

Beating Heart of the Community







Income Thoughts & Ideas



Creating the 'Norm'!

- Daily 'bread & butter' KPI's "how many xxxx's do we need today to achieve our daily income target"?
- Daily commitment/Target board.
- MBWA ask the team members questions?
- Work Fit YKK
- Lead Generation Identify your target audience based on your needs and demographics – Single Parent Family Membership
- Finance & other Reports make sure you get them on time proactive approach and not reactive *create your daily focus!*









Income Thoughts & Ideas



JOIN Today for just £20.12!

- July 2012 Olympics and On-Going since the 2012 London Olympics
- Promotion
- Results JANUARY 551 / JULY 530 Sales Sold!
- Always an opportunity
- January does not have to be your best month you create your best month!









Income Thoughts & Ideas



ACTIVE LIFESTYLE



Fitness Review

- New Innovative Ways of Working
- 3 Posts converted into a Multi-Skilled Post









Retention Thoughts & Ideas



Can we 'all' buy into the same Goal?

- Linking new customers with the relevant qualified person to help them achieve their goals
- Links into the question of "refer a friend" HOT LEAD get straight onto this
- Create a Mission Statement buy in from all staff and Stakeholders.
- Social interactions, every day, by all staff Isolation.









Planning for the Future







Planning for the Future



New Models for New Challenges!

- "Governments the world over face stark realities that are forcing them to reconsider how they can best deliver public services in the future".
- Hybrid Model new
- Decisions being made via the Consequence and Reward method
- Influencing Stakeholders Trials always a way Votes/Political reasoning
- L&D specific to Leisure Develop and retain staff,
- Technology
- USP's, use them, before you lose them staff
- KPI's into JD/PS
- Business mind-set/development training ILM Level 3/NVQ's etc









Planning for the Future



New Models for New Challenges!

- What ownership structure will best serve our mission?
- What mix of revenue streams will we pursue?
- Attracting and retaining the right people! Without this you can't move forward appropriately.
- Incentives?
- Leadership stability is vital
- New ways of working efforts must start somewhere!













Thank you.

Any questions?





