

## Derby

City Centre Regeneration

#### **APSE**

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# City Centre Regeneration changing not dying

- Snapshot of Derby
- Future role of city centres
- Derby's City Centre Masterplan
- Key projects delivery

## **Snapshot of Derby**

257k population; compact city

- Successful Hi-tec city ... yet the city centre in decline (i)
- Highest average earners ... worst for social mobility (ii)
- Manufacturing strong; *services weak*
- (i) No. 1 for Exports + Patents, highest % of advanced manufacturing ... home to Rail/ Rolls-Royce/ Toyota.
- (ii) High av. salary for workers; discrepancy between workers + residents;  $302^{nd}$  out of 324 L/As for social mobility!
- (iii) Therefore a weak office market.





## Snapshot of Derby City centre

footfall down 40% in 10yrs; 16.4% vacancies (i)

#### Structural economic changes:

- Internet retail simply the latest ...
- Over-reliance on retail.

#### Locally exacerbated by:

- Out of centre office park (Pride Pk);
- Huge + 'introverted' shopping Mall;
- Out of centre University;
- Lack of a city centre housing market.

A 'hollowed out' city centre ... overreliant on fast changing retail

(i) Nexus, Derby Retail Study





## Future role of city centres?

Derby's city centre, like that of most smaller cities and towns is in decline, yet ...

"Successful city centres are a key driver of the economy .."

"The place we have in common .. part of our identity ..."

So what is their future role?

#### Future role of city centres?

The city centre is changing not dying

The positive changes (Derby experience):

- > Signs of increased popularity as a place to live
- > Signs of increased popularity as a place to work
- Recognition that city centre retail is a leisure experience
- Continuing role as a diverse cultural hub

The above drives the thinking behind **Derby's City Centre Masterplan** ... working with the tide not against it

# Derby City Centre Masterplan, 2016-2030 4 key themes:



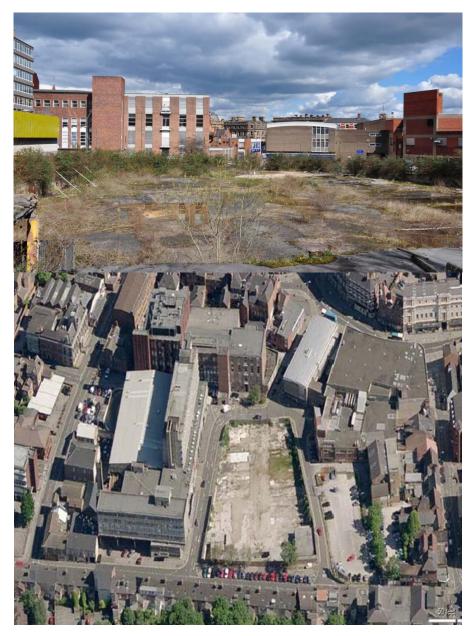
## Masterplan – City of choice

Example: Becketwell Regeneration

#### The issues:

- Market failure 15yrs derelict (i)
- Multiple ownership.
- Hidden behind the High Street but huge -ve impact.
- A deterrent to choice.

(i) includes former Debenhams, 2 former night clubs, former Duckworth Sq shopping centre.



## Masterplan – City of choice

example: Becketwell Regeneration

#### **Strategy**:

- Acquire/ de-risk/ sell.
- Build out via pte sector partner (St. James Securities) .. to create a destination.

#### **Funding:**

Local Growth Funding/ Council receipts/ FHSF.

- Masterplan connects site to centre via a new public square.
- Mixed use scheme .. Ph1 300 home PRS scheme + square.
- 4 phases .. flexible to market changes.







## Masterplan – Business City

example: Connect Derby

#### The issues:

- Migration of offices from the city centre. (i)
- No city centre grade A offer.
- Viability/ rent levels.
- Low level of start-ups. (ii)



- (i) Combined with a weak service offer.
- (ii) A feature of places with a history of large manufacturers.

## Masterplan – Business City

example: "Connect Derby" (5 city centre managed office buildings)

#### **Strategy:**

- Create a supply.. initially high quality managed workspaces.
- Now creating 'move-on' space.

#### **Funding:**

- Derby Regen Fund (rev + cap).
- Primarily borrowing against income.
- Some EU/ LEP funding.

- Direct + speculative.
- Combination of forward purchase + direct build.
- Arms length management "Connect Derby".



### Masterplan – City Living

example: Castleward Urban Village (800 homes)

#### Strategy:

- Redevelop low value area between the city centre + railway station.
- Mix of family homes + apartments.

#### **Funding:**

- Regen Fund (initial costs).
- Homes England/ LGF/ Receipts.

- Development agreement with Compendium Living.
- Masterplan delivered in phases (new boulevard link in ph1).
- Huge issue re funding new school.





### Masterplan – connected city

#### **Strategy:**

 Creating new pedestrian links, 'nodes', and points of interest.

#### **Funding:**

Council capital; LGF; FHSF (Market transformation).

- Public realm enhancements + some public art.
- Walk of Fame.
- Market Hall to become a key link between Intu + independent retail.







## **Derby lessons**

#### 3 things we're doing well:

- ✓ Masterplan working with the tide; clear priorities;
- √ Funding
  - ✓ Derby Regen Fund (rev+ cap);
  - ✓ Use of covenant + borrowing against income;
  - ✓ Use of assets.
- ✓ Partners the right ones.

#### and not so well:

- Overly focused on buildings+ spaces (capital).
- Cultural offer lacks cohesion+ starved of funding.
- Regen Fund expired!

## and 3 for central govt ...

- City/ town centres not just for Xmas .. or elections.
- Sustainable revenue streams needed. (via changes in BR?)
- > Empower L/As.





Reserve slides – use if necessary

#### Derby City Centre. Anchor Destinations

#### **Cathedral Quarter**

Derby Cathedral
Derby Museum
Independent retailers, bars and cafes
DEDA Dance School



#### **Cultural Hub**

Quad Arts centre
Assembly Rooms
Market Hall
Market Place
Museum of Making







## Becketwell Regeneration Area

Creation of a new mixed use destination.

Currently under development.



#### **Intu Shopping Centre**

100,00 square metres prime retail space including Debenhams, Marks and Spencers.

Leisure offer includes mini golf, cinema and bowling.



#### 5. Key sites:

#### **Public ownership:**

- A- Riverlights
- B- Market Hall
- C- Eagle Market
- D- Assembly Rooms
- E- Becket Well
- F- Sadler Square
- G- Queen Street Baths
- H- Nightingale Quarter

## Private sector/ mixed ownership:

- 1- Full Street site
- 2- One Derby
- 3- Castleward
- 4- North Riverside
- 5- Friar Gate Goods Yard
- 6- Friar Gate Square
- 7- Central Square
- 8- Citygate House
- 9- East Street-Albion Street area

