

# Delivering the New Municipalism: Taking Back Entrepreneurship

APSE Policy Seminar 2019



### Programme

09:00 Registration and exhibition viewing

### 10:00 **Session 1: Delivering a new Municipalism - The Symposium**

#### **Defining New Municipalism**

Paul O'Brien, APSE's chief executive will open the symposium session with a look at APSE's research work on New Municipalism and the different strands to the philosophy including local government's role as the ensuring council; finance and future funding; commercialisation and income generation' insourcing and social justice outcomes.

### Local government finance: Impact of localisation on sustainable neighbourhood services

- What is the future for local government finance?
- The dangers of reliance on council tax and business rates
- The £7 Billion pound question: The issue of 'reverse subsidy'
- Ensuring fairness in the future: What should we campaign for?

## Dr Peter Kenway, New Policy Institute and Co-author of 'Hollowed out: The impact of financial localisation on neighbourhood services' Published by APSE

#### Delivering a new type of local economy

- The Preston Model
- Building wealth from the community upwards
- Avoiding leakage: Resilience through local economies
- Creating local wealth

#### **Cllr Matthew Brown, Leader of Preston Council**

#### Audience question and answer session

11:15 Coffee break and exhibition viewing

### 11:45 Session 2: Market disruptors: Creating better local outcomes

#### New Municipalism: A response to austerity?

- The pathway to municipal entrepreneurialism
- Keeping public value at the heart of New Municipalism
- Taking back entrepreneurship
- Findings of the APSE research

#### **Professor Steven Griggs, De Montfort University**

### Insourcing: Rebuilding Capacity to deliver New Municipalism

- Insourcing: A response to austerity
- Insourcing: Rebuilding capacity to deliver on outcomes for local people
- The links to income generation, jobs, training and skills.
- Challenging New Public Management and Outsourcing myths

### Mo Baines, APSE Head of Communication and Coordination

#### Working with others to deliver affordable homes

- Funding a RICS Valuer to negotiate the amount, design and location on site of affordable housing
- Matching Developers and Housing Associations on S106 sites
- Setting the standard specification for Affordable Homes fence, letterbox, over bath shower etc.
- Speed dating Housing Associations and Land Owners

#### Madeleine Bell, Head of Housing and Property, Harrogate Borough Council

#### Audience question and answer session

13:00 Lunch and exhibition viewing

### 14:00 Session 3: Social Value and Incorporating Entrepreneurial Outcomes

### Financial sustainability, liveability & environmental services

- Our workstream approach: Assets, Income Generation, Contract Reviews, Fees and Charges
- Taking a transformative approach
- A New Municipalism in North Ayrshire

#### **Russell McCutcheon, Head of Commercial Services**

### Bridging the funding gap – South Staffordshire Council's quest to financial stability by 2020

- A quest to be financial self-sufficient by 2020 an inspiring journey of efficiencies, commercialisation and doing things differently
- The approach, the highs, the challenges and the opportunities that will provide financial stability;
- Stimulating the local economy and safeguarding community services

### Nicola Taylor, Enterprise Team Manager, South Staffordshire Council

### Warrington Borough Council: Our strategy for assets and property investments

- Evolving from Assets from Regeneration to assets for investment
- Acquisitions in office, light industrial and research development sites
- Investing in Solar
- Creating social and economic returns for Warrington's residents

### Stewart Brown, Head of Estates, Warrington Borough Council

#### **Audience question and answer session**

15:15 Close of seminar

### About the seminar

As local councils face on-going austerity the concept of 'New Municipalism' has been explored by APSE as both a philosophical and practical prism in which to develop responses to support local communities, local people and local economies. Through innovative approaches to service delivery, developing entrepreneurial approaches to managing tight budgets, including developing new sources of income generation and through insourcing services back to local authority control, rebuilding capacity for positive interventions in local areas, New Municipalism is providing a positive framework for change. This seminar will therefore provide a professional learning and networking event to explore:

- The financial context of New Municipalism
- The findings of APSE research on New Municipalism with De Montfort University
- Insourcing: Bringing local services back in-house
- Commercialisation: Exploring new sources of income
- Entrepreneurial case study councils: Getting more bang for the local buck
- Social justice outcomes: Beyond core spend

### Who should attend?

This seminar will be of great interest to those who are taking a New Municipalist approach to services including:

- Directors of Environment, Place or Community Service
- Leaders Cabinet Members and interested councillor
- Policy and Transformation Officer
- Regeneration specialist
- Commercialisation specialists; income generation, trading and charging team
- Housing and Construction Service
- Transformation and policy team
- Heads of Service and Business Development
- Trade Union Representatives

Reserve your place now by completing the booking form and emailing it back to Vicky Starmer at vstarmer@apse.org.uk or by completing the online booking form at www.apse.org.uk

#### The venue

Hotel Football

99 Sir Matt Busby Way, Stretford, Manchester M16 0SZ
(Opposite Manchester United Football Club)

#### Getting to the venue

#### By road

- Car Parking at Hotel Football is complimentary and is on a first come first served basis.
- · Hotel Football car parking is located on Trafford Wharf Road, next to the Hilti Offices and opposite Sam Platts pub.
- If you are using sat nav then please use the postcode M17 1EX.

#### By train/tram

- The nearest train stations are Manchester Piccadilly, Manchester Oxford Road and Manchester Victoria.
- The nearest tram stations are Old Trafford or Trafford Bar, both a 10 minute walk from the venue.

### APSE Policy Seminar 23 JANUARY 2019 | Hotel Football, Old Trafford, Manchester

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cancellation & Refund Policy: Reservation is a contract. Substitution of delegates is acceptable any time in writing by post, email to **vstarmer@apse.org.uk** or fax to 0161 772 1811. Cancellations must be made in writing at least 10 working days before the event, and will incur a 20% administration fee. No refunds can be given for cancellations received less than 10 working days before the event or for non-attendance. In the unlikely event of cancellation by the organisers, liability will be restricted to the refund of fees paid. The organisers reserve the right to make changes to the programme, speakers or venue should this become necessary.



