What's happening in the shadows?

Karen Hargan

Director of Human Resources and Organisation Development

Mid and East Antrim District Council



The Story so far....





Its been a long and winding road.....however

We now have:

- ▶ 11 new Chief Executives appointed
- ▶ 462 Councillors Elected
- All 11 new councils have now held their first meeting.
- Chief Executives are beginning to appoint staff to key roles

Where are we going??

- ► Towards a stronger, more efficient, more flexible and more accountable local government
- New powers in respect of planning, urban regeneration, community development, housing, car parking, local economic development and local tourism
- Integrating with existing council functions to achieve a more productive joined up approach for citizens

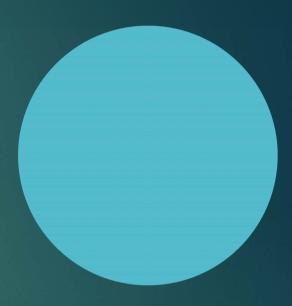


The priorities in the next 10 months

- Developing the Governance Structures for the new Council
- ▶ Capacity building with Elected Members
- Organisation Design
- Appointing the senior team
- Developing the Corporate Plan
- Striking the rate
 - ▶ Rates Convergence
 - ► Aligning the budgets
- Integrating services across the new council areas
- Transferring staff

...and there's more

- Setting the Foundations for Community Planning
 - ▶ Developing the processes
 - ▶ Developing capacity
 - Working in partnership
- ▶ Transfer of the Planning Function
 - ► Building the processes
 - ► Transferring and integrating the staff
 - ▶ Building the Capacity of Elected Members
- Urban Regeneration powers
 - Keeping the show on the road
 - Developing the forward Plan
- ► AND....andand



Emerging issues

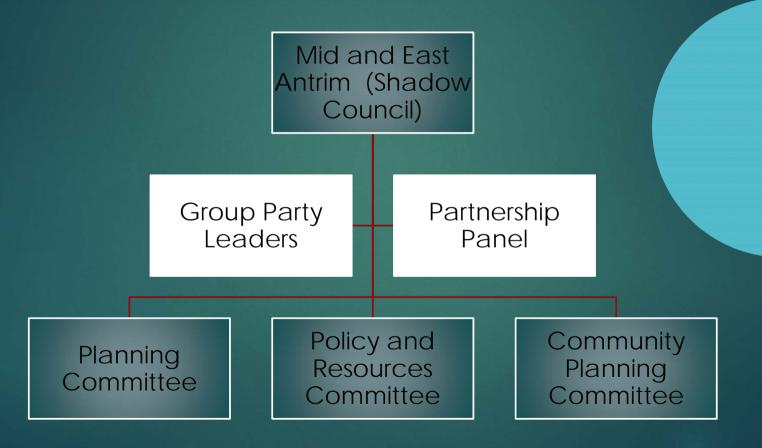
- ▶ The scale of the task...
- Setting solid foundations for the new organisation
 - ▶ Governance
 - ▶ Culture
 - ▶ Structures
 - ▶ Building Teams
- A new organisation that staff and citizens can identify with
- Utilising civic facilities across the new council area

Emerging Issues

- The broad range of capacity building required
 - ▶ Elected Members
 - Officers
 - Civil Servants
- Staff key concerns
 - ▶ Do I have a job?
 - ▶ Where will it be?
 - ▶ What will I be paid?
- Visible Leadership
- Communicate, communicate, communicate
- Dealing with the legislation, regulations and guidance
- Maintaining the focus on citizen focused outcomes and services



Mid and East Antrim Interim Governance Structure



Lets take it step by step

- ► Work through the Stages
 - ▶ Transition to March 2015
 - ► Transformation post April 2015
 - ▶ Local Government Reform will continue well beyond 1 April 2015 !!
- ▶ Working on the plan
- ▶ Keep on track
- Maintaining our perspective, motivation and sanity

Lets remember what its all about!

- Delivering high quality services for our citizens
- Implementing the new powers and functions to permit a more joined up approach across planning, regeneration and community planning
- Using the new powers to shape and improve the economic, social and environmental well being of local areas
- Joint working and cooperation between the NI Executive and local government
- Supporting innovation and improvement through a new performance management regime
- ▶ The bottom line
- Working in partnership with others to improve outcomes for citizens



The future

The future will see us working within a community planning framework, where we are not simply responsible for spending 5-6% of the public pound, but also for influencing the delivery of the other 95% for the benefit of all of our citizens.