

# APSE Scotland Roads & Street Lighting Advisory Group

Friday 29 March 2019

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Campbell Christie's key message ....

"...unless Scotland embraces a radical, new, collaborative culture throughout our public services, both budgets and provision will buckle under the strain."







The Commission proposed four main principles for reform

- to empower individuals and communities
- to ensure there is integrated service provision
- to prevent negative outcomes; and finally
- to provide efficient public services.







#### **Roads and Transportation Shared Service**

# **Detailed Business Case**

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# **Ayrshire Roads Alliance**

- Service Commencement Date was the 1 April 2014
- East Ayrshire Council is the Lead Authority
- We report to a Joint Committee.







# **Governance - Joint Committee**

- Sets strategic policy framework
- Scrutiny of performance and risk
- Budget monitoring
- Councils approve annual plans and budgets
- Complements established governance arrangements.



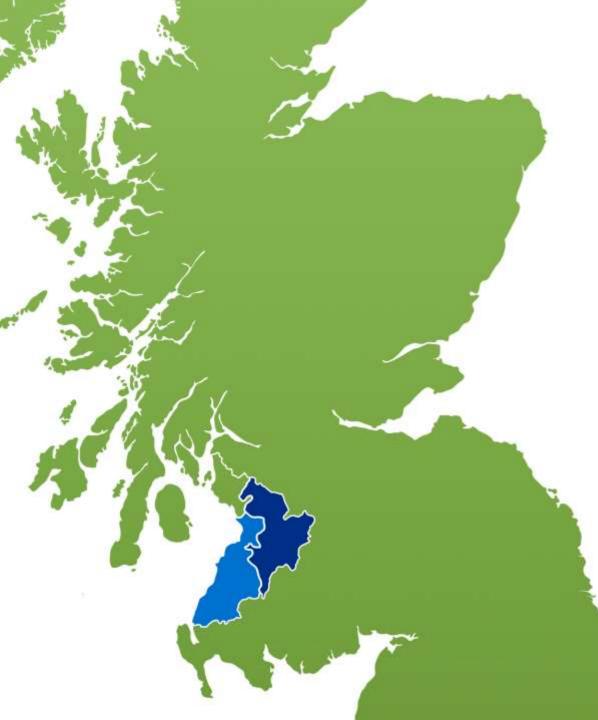




# **Key Facts**







- Collaboration between East Ayrshire & South Ayrshire Councils
- 2,378 km of carriageways
- 1,956 km of footways
- 40,274 streetlights
- 206 employees
- £33.37m total budget 19/20
- £8,634m savings (10 years)



# All roads and transportation activity ...

- Maintenance of roads, bridges and footpaths
- Street lighting
- Traffic calming and road safety
- Flood management
- Roads and structural design
- Coast protection
- Parking enforcement
- Bus infrastructure and interchange facilities
- Winter maintenance
- Girvan Harbour







# 1 April 2014.....Day One







# How?







#### Improved service performance

- Leaner processes
- Devolved management responsibilities
- System upgrades
- Workforce development
- Health and Safety strengthened with standardised policy

# Improved customer satisfaction

- Consistent service standards
- Responsive and customer focussed





- Road Condition Index improving for both Councils
- Better repudiation rates for Public Liability Insurance claims for both Councils
- Smarter response to Customer Complaints and enquiries
- Absence rates have fallen
- Improving public perception of the service, from 2017 Residents' Survey







## Reduced costs ...

- Staffing
- Plant and vehicle
- Street lighting
- Supplies and services
- Through reducing duplication
- Improved procurement processes
- Compute systems
- Consistency in standards of service delivery







#### Improvements and good performance

- Carried out a complete review of winter service.
- Increased Inspectors from 3 to 5
- Altered and improved our response times for CAT 1 to 4
- Benefitted from £10m capital investment over 5 years
- Introduced Winter Resilience training and ran winter seminars
- In 2018/19 linked the roads costing system to our defect instructions WDM
- Moved Inspectors to mobile working with direct live access to RMMS
- Introduced ARA Blog







# **PN Data improved performance**

- Reduced customer enquiries inspection from 5 to 3 days
- Achieved 100% safety inspections within timescales
- Introduction of monthly footway inspections in Town Centres







# **Future Areas of Focus**

- Next Stage to move operational staff to complete mobile working with direct live access to RMMS
- Officer led group to review our asset management
- Introduction of PIP to enable customers to enter details direct to RMMS
- Working with Improvement Service on national training programme
- Supporting Foundation Apprenticeships







# **Our Key Messages**

We are a partnership between East Ayrshire Council and South Ayrshire Council providing a high quality roads maintenance service

We are a proactive service with the customer at its heart.

We deliver on service improvements for the benefit of all customers.







# **Our Key Messages**

**Consistent Standards of Service Delivery** 

We have maintained the integrity of the road network.

Delivered Savings for both Councils from the Shared Service

New & Improved Customer Service Strategy

One Set of Processes, and not two

One Service, and not two.







# **Our The Way Forward**

- Status quo is not an option
- Be open minded to change
- Take the longer view
- Be ambitious for the future of Local Government
- Be ambitious for the future of Scotland's roads.



