

## **REVVING THE ENGINES OF SUCCESS**

# **Transport Service Solutions Ltd**

Wednesday 13<sup>th</sup> July 2016 National Motorcycle Museum





#### **TSS – Embracing Change and Driving Success**

- How did we get where we are today?
- What else do we do and for whom?
- Keeping the Customer Satisfied









#### **Cheshire East ASDVs**

(Alternative Service Delivery Vehicles)



Wholly owned companies



Charitable trust



Outsource







#### **Give me Something for the Pain**

- Delayed go-live
- Funding gap
- Savings plan
- Governance arrangements
- 19<sup>th</sup> December contract signing







### The Wheels on the Bus – Surviving Day 1

- Business as usual operations
- Computers and phones still working
- Money in the bank
- Getting staff paid
- Paying operators and suppliers
  - = SEAMLESS SERVICE







# Change is inevitable - except from a vending machine

- Restructure
- Staff Workshops
- Away Day
- New Business
  Developments
- Business Plan
- Zero based budget







## **Change Resistance**

- Organisational
- Group
- Individual







#### 'Show me the money, show me the money!'

- Getting it in quickly
- Making more of it
- Spending it wisely
- Saving it efficiently
- Counting it accurately
- Showing it commercially







#### **Procurement - Buying things Smarter**

- The law
- Terms and conditions
- The CHEST
- Let the ICT do the hard work
- Shop at Wilkos







#### Process review - why do we do it that way?

• 'If you do it the same as you did last time, you will get the same outcome, in which case, what's the point?'

**BUT** 

'If it ain't broke don't fix it'





# If my dog's ill, I'll take him to the vet – review of service contracts

- Can we do it better?
- Can we do it cheaper?
- Can we do it faster?







#### What do we look like now?

New professional image, achieved through consistently

applied branding across our vehicles, our people and our activities









# **Selling the Dream**

New Business

+

New Operators

+

New Customers

=

New Money







#### Taking on the operator – calming the nerves

 Seeking new suppliers and working with them to improve services

NOT

Stealing their work







#### 'Bussy McBusface' – the New Fleet

- Fleet review
- Contract hire v lease v own
- Liveries and logos
- O-licence
- New drivers
- Bus naming competition







Leading the way in passenger transport



#### Celebrate it!

- We've brought in fresh blood
- We've won a school contract
- We've been awarded ISO 9001
- Our staff survey was excellent
- Sickness levels are down
- New, better office accommodation
- We have a new fleet of buses
- We have an O-licence
- We made a profit











### **Prove it! – Performance Reporting**

The contractKPIs, etc



- The customer customer survey, complaints & commendations
- The company inward monitoring and improving





#### **Keeping The Customer Happy!**

- Making sure that we are customer focussed
- Putting the customer at the heart of everything we do
- Looking after the commissioner







#### The difficult second album!

- Build on first year
- New Fleet
- New terms and conditions
- Review of HR policies and procedures
- Robust financial control and reporting
- Concessionary Fares
- Expand contracts with schools, etc
- Reduced management fee more efficiencies











#### What are we going to do now?

- Bespoke comprehensive transport service
- Private hire / one off transport provision
- Marketing work
- Publicity
- Procurement advice
- Printing Service

#### And who for?

- CEC services, Highways, Planning, ASDVs, CEC Cabinet.
- Local Businesses, Chamber of Commerce
- Schools, Colleges, Leisure Centres
- Community Groups, Parish Councils, Day Centres







#### **Governance**

- The Owner
- The Board
- The Customer
- Management Teams
- Performance Strategy
- Business Plan
- Audit
- The Public







### 'Leave me Alone, I know what I am doing!'

- Manage by outcomes not inputs
- Understand the specification
- What gets measured gets done KPIs
- Support Services
- Governance
- Remember why you set up the company
- Annual Profits or one off savings







#### **TSS At YOUR service**

- Developing supporting publicity materials and our website to advertise our services
- Offering large format print and marketing services







# How can we help you?

- Get in touch...
  - Take a card
  - Take a flyer



- Visit <u>www.transportservicesolutions.co.uk</u>
- Call us on 01270 371428





# Thank you



• <u>www.transportservicesolutions.co.uk</u>

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