

Municipal Burials – the true cost of funeral services.

Andy Mudd, Head of APSE Solutions

The cost of dying



- UK funeral prices to be probed BBC 1/6/18
- Have prices suddenly gone up?
- Average price of a basic funeral 2014 was £3,500 up 10% on year before
- Now £3,800 according to the CMA

Axa Survey 2015

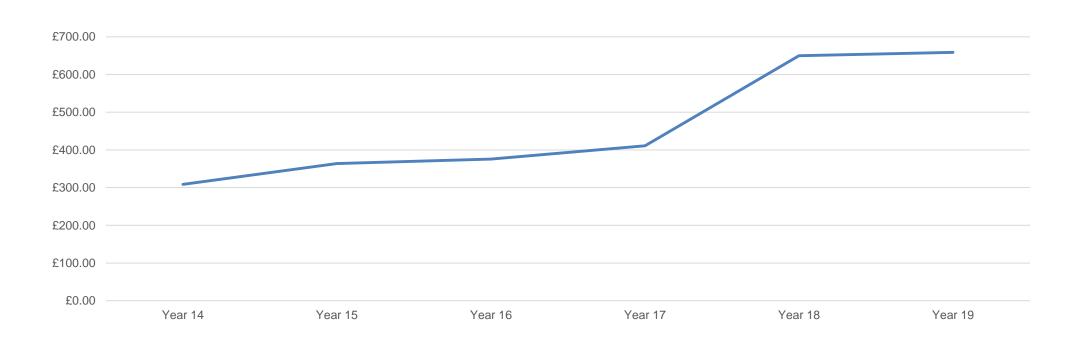


	2014	2024	2034
Basic funeral	3,590	6,140	10,001
Ancillary services	1,833	3,135	5,106
Legal/profess ional fees	3,004	5,137	8,369
Total	8,427	14,412	23,476

It must be down to councils putting prices up right?



CREADT



What else is going on



- Nature of funeral market
 - Disciplined
 - Entrenched
 - Dominated by a small number of providers
- Rising council fees
 - Removed subsidy
 - Opened up commercial potential of the public bit

Potential for disruption



- High margins
 - Resistant
 - Related to volume of trade
- Customer pressure
 - Funeral poverty
- End to end potential
 - Rise of companies like Memoria and movement of Dignity into crematoria
 - Expansion of municipal funeral offer

Are others making a move?



- Forward integration prompted by disposal now being cost effective business
 - Dignity
 - Memoria
- Simple funeral offers
 - Dignity just cut its prices for its basic offer by 25% £1995
 - Fair Price Funerals £2150
- Minimal funeral offers
 - Simplicity (Dignity) £1495
 - CremationFuneral Service £895
- Council basic funeral offers
 - Cardiff
 - Nottingham and quite a few others
 - Part of increased level of competition

Substitute products



- Simple funeral growing in popularity
- Dignity version now 15% of business
- Minimal funeral niche market

Opportunities for a council offer



- Partnership approach
 - Can get price down to around 2k
 - But all profits still with private undertaker
 - No real reduction inn costs
- End to end approach
 - Councils' USP
 - With scale can genuinely reduce cost at a price point of 2k
 - And generate a surplus of around 130k on 500 funerals pa
- Ancillary sales

This is a an industry that is ripe for disruption



- End to end
 - Yes we can and yes we should
 - Potential for acquisition route to market
- Shared/centralised cremation facilities
 - This is a game changer that changes the cost basis
 - And could bring prices down much further
- Greatly expanded range of funeral venues
 - Does everybody want to go to one of just 3 venues for funerals
 - Makes it more like modern weddings
- Which greatly expands range of different sorts of 'send offs'
 - Alternative processes
 - Alternative arrangements

Consultancy

Andy Mudd, Head of Solutions, APSE

Email: amudd@apse.org.uk



Interim management requirements

Roads & Highways, Building Maintenance, Bereavement Services, Environmental, Parks & Open Spaces, Waste, Facilities & Leisure etc.

Emma Taylor, Client Coordination Officer, APSE

Email: etaylor@apse.org.uk

Association for Public Service Excellence

2nd floor Washbrook House, Lancastrian Office Centre, Talbot Road, Old Trafford, Manchester M32 OFP.

telephone: 0161 772 1810

fax: 0161 772 1811 web:www.apse.org.uk





