

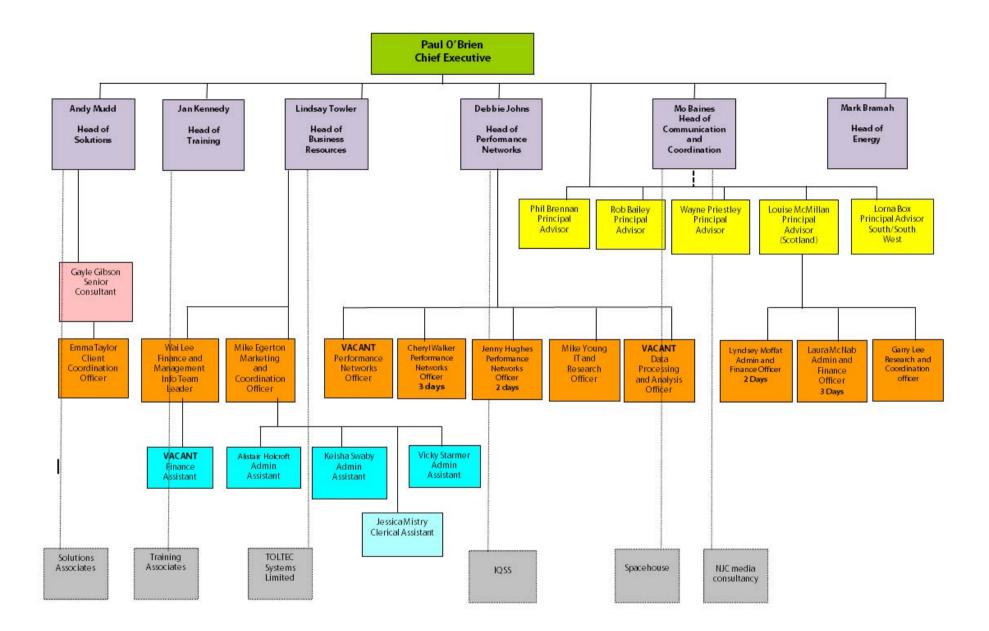
# **Full Association update report**

**Paul O'Brien** 

## **Business Plan**



- A louder more influential voice
- Research, media and advocacy
- To promote the Ensuring Council
- Growing and expanding our core services by 15 to 20%
- 6 integrated business strands working together to deliver 2014 to 2017

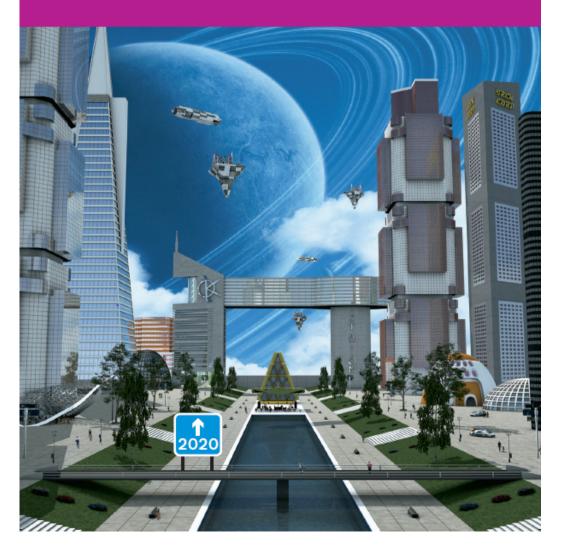


#### The road to 2020

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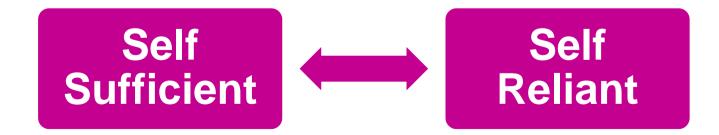




# What will local government look like in 2020?









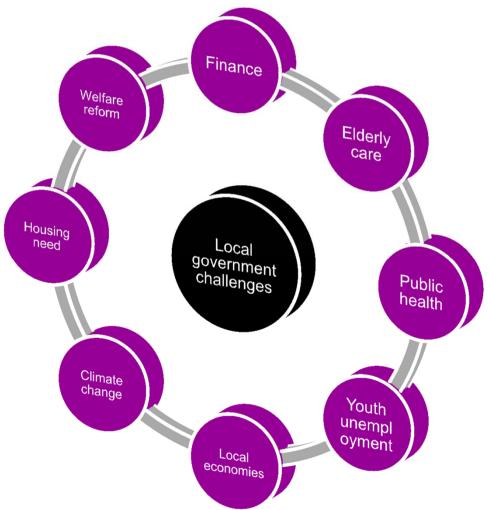
### **Defining an Ensuring Council**

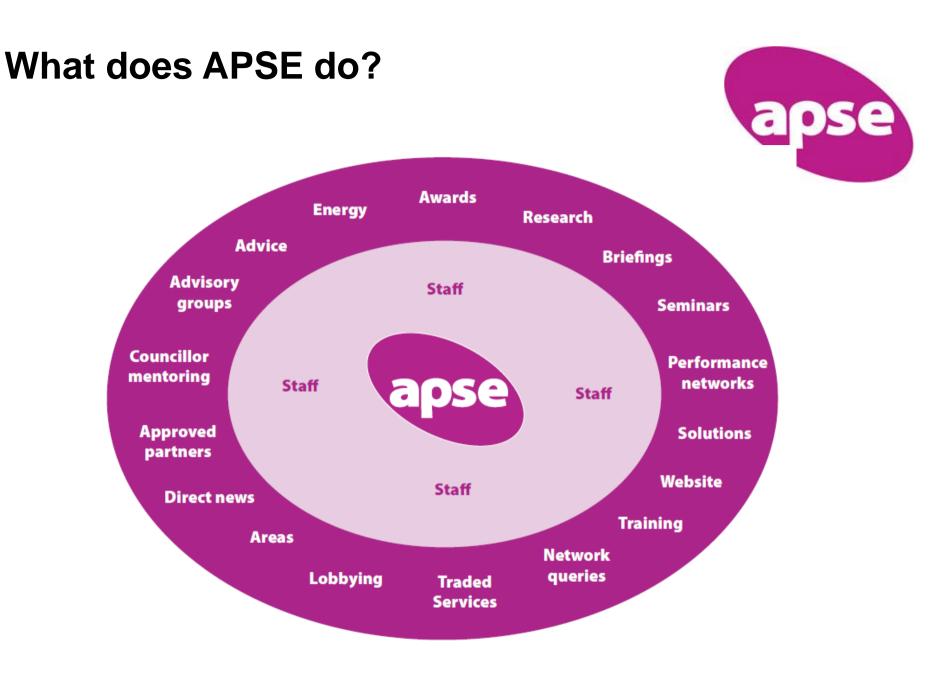


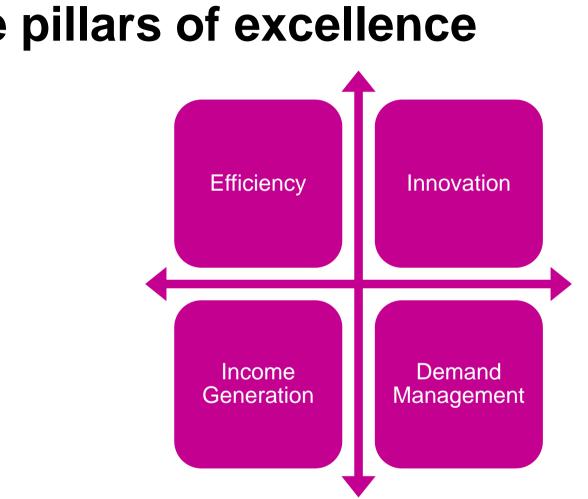
- Exercising stewardship
- Retaining core capacity
- Municipal entrepreneurship
- Collaboration not competition
- Primacy of politics
- Promoting social justice

# **Public policy challenges**









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### The pillars of excellence

#### **APSE Research Programme 2014**

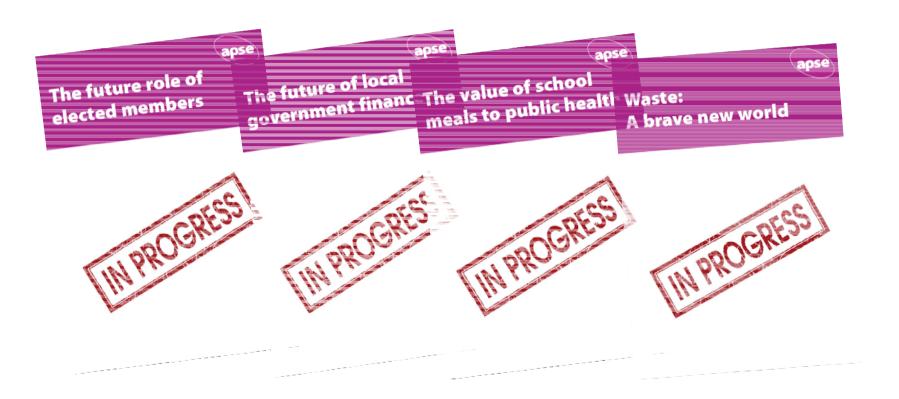




#### **APSE Research Programme**



### **Upcoming research...**



#### SE Research Programme

### coming research...









#### **Contact details**

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Association for Public Service Excellence