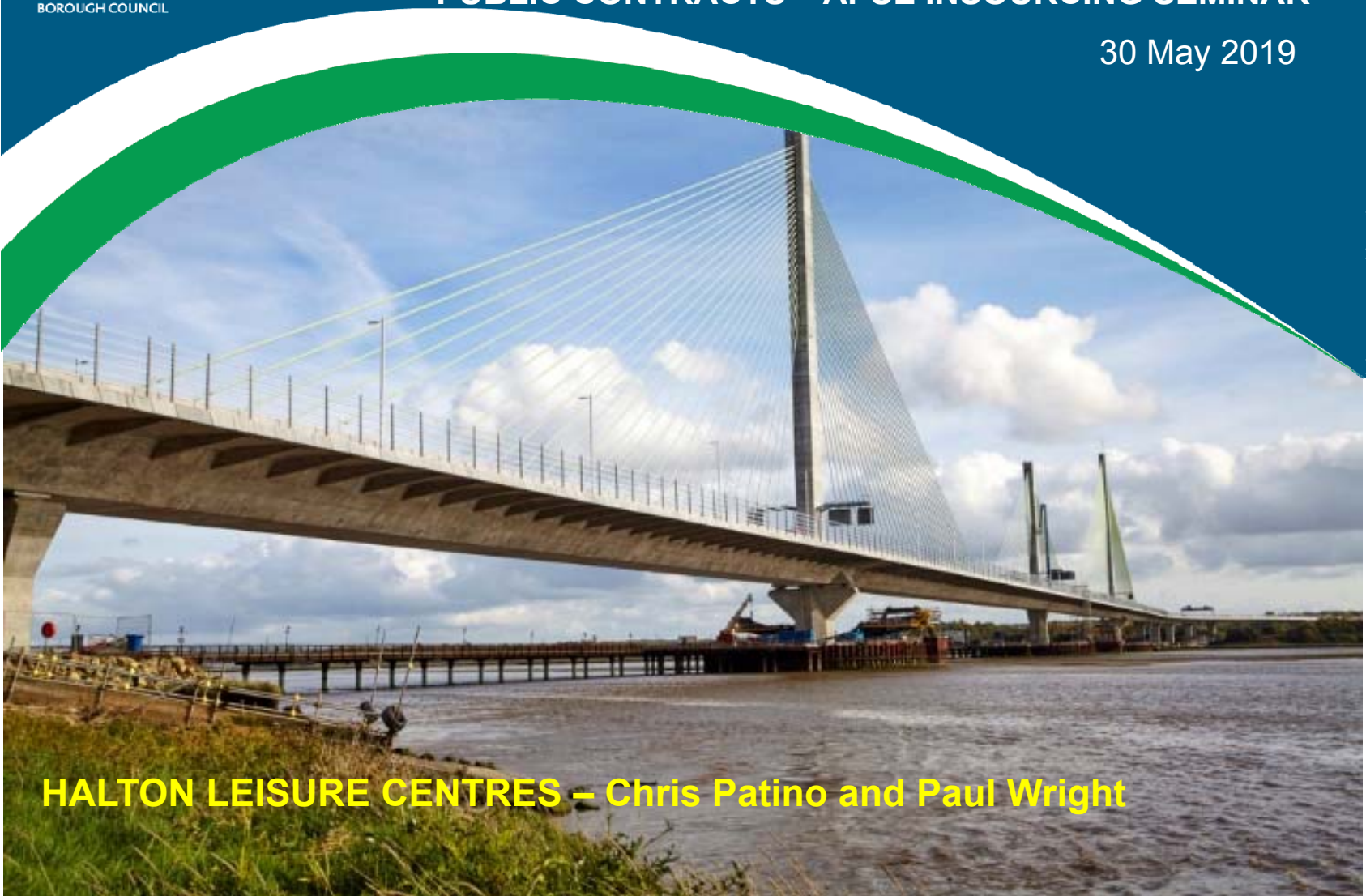




REBUILDING CAPACITY THE CASE FOR INSOURCING PUBLIC CONTRACTS – APSE INSOURCING SEMINAR

30 May 2019



HALTON LEISURE CENTRES – Chris Patino and Paul Wright

HALTON'S LEISURE PROVISION (A QUICK HISTORY)



Runcorn Swimming Baths – Opened 1856

Brookvale Leisure Centre – Opened 1979

Kingsway Leisure Centre – Opened 1981

THE LEISURE CONTRACT



The management of three facilities had been outsourced in 1999.

The last contract had commenced in 2002 And was due to end on 31 March 2016. The last contractor was PLP.

The contract value in the last year was £1.8 Million.

MOST HBC SERVICES HAD BEEN KEPT IN-HOUSE

ISSUES WITH THE LEISURE CONTRACT



AT A TIME WHEN THE COUNCIL WAS HAVING TO MAKE SIGNIFICANT SAVINGS THE LEISURE CONTRACT FEE HAD REMAINED STABLE. THIS WAS NOT SUSTAINABLE IN THE AUSTERITY ERA.

THE THREE CENTRES WERE SHOWING THEIR AGE AND THERE WAS NEED FOR SIGNIFICANT INVESTMENT.

In September 2015 a decision was taken to bring back in house the management of the 3 Leisure Centre sites.



In March 2016 the 3 Leisure Centres and all of the associated staff became an in-house service of the Council.

**Overall cost saving
Of £350,000 per annum**



1. STAFF TERMS AND CONDITIONS
2. INFRASTRUCTURE
3. THE TIMESCALE
4. NO IN-HOUSE EXPERTISE
5. CAPACITY

Early involvement of staff and trades unions is vital to successfully returning services in-house. Bringing services back in-house has been a chance for authorities to redevelop internal expertise and capacity at the end of a contract. It can be linked to new smarter working to eliminate waste and design services efficiently around user needs.