



Partnering with the private sector to address Climate Change

Coventry City Council

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Coventry's Climate Change Challenge

- Coventry City Council has a critical role to play in tackling climate change as a leader, service provider, policy maker and asset owner...

BUT

- We don't have sufficient capital, resource or expertise to tackle climate change in isolation.
- Major investment and resource needed to reduce our emissions and energy bills and unlock opportunities across the city



How can the private sector help tackle Climate Change in Coventry?

Working with the private sector will unlock infrastructure projects with environmental, commercial and social benefits across the city.

The Council and E.ON have formed a 15-year Strategic Energy Partnership to:

- provide capacity, expertise and investment to support our net zero transition
- use public sector infrastructure, assets and local knowledge to develop projects
- deliver value for money & provide opportunities to generate revenue
- generate social value to benefit local people



What is Coventry's Strategic Energy Partnership model?

- Contractual JV partnership to deliver whole-system approach and step change to decarbonisation in Coventry
- Collaborative approach
 - public & private sector co-located team
 - governance/gateway process to initiate /develop projects together - making case for investment
- Enables long-term and sustainable infrastructure planning, with investment to support the transition to net zero
- Helps maximise the resources we have, cutting down on procurement time and cost
- Opportunity to re-invest revenue generated to grow the City's decarbonisation programme



Four Strategic Themes will drive the partnership forward and help to deliver our mission



Clean Local Energy

- Increase the **volume of locally generated** green energy
- **Reduce exposure** of residents & businesses to global energy market
- Position Coventry as **sustainable and investable**



Jobs & Skills

- Bolster the local energy sector's **job market**
- Develop **energy-related skills of the future**
- Establish a strong **local supply** chain whilst promoting of green jobs
- Demonstrate our strong **ED&I** principles



Innovation & Scale

- Develop a series of **scalable, energy innovation projects**
- Test **new technologies** to decarbonise energy, improve resilience, and reduce energy bills
- Contribute to Coventry's **circular economy**



Community Benefit

- Support **local communities**
- Help to **reduce fuel poverty** in the region
- Collaborate with **associations and non-government organisations**, as well as directly with **individuals**



How projects are funded and delivered

- Strategic Business Plan and Annual Business Plan with governance and gateway process
- Value for money is an integral part of our partnership
- Funding for projects are determined on a project-by-project basis. Varied funding models which can include:
 - 100% grant funded
 - Partially grant funded
 - Capital funding
 - Income from third parties (including businesses and residents)
- Innovation fund and social benefit fund
- Resources provided by E.ON working together with the Council's SEP programme team



Replicating the model at other local authorities

- Brought together a SEP project team plus specialist external advisors
- Designed procurement process to focus on needs of City and partnership approach - not project specific
- Two stage procurement process – SQ stage - Selection Questionnaire then Invitation To Tender – ITT
- Coventry is leading the way – first partnership of its kind in the UK



How it's going so far

- We've effectively doubled the size of our core Climate Change team through the SEP
- 16+ projects in progress, ranging from a solar farm, public sector building and fleet decarbonisation, solar for schools, electric vehicle charging infrastructure and domestic retrofit
- Building the SEP brand and engagement is key to get buy in and support from our businesses and communities
- Exciting opportunities around innovation that we are jointly exploring which wouldn't have been possible before SEP

