

Developments at the Yorkshire Highways Alliance

An Update

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- **West Yorkshire Combined Authority (WYCA)**
- **Yorkshire Highways Alliance**
- **Drivers for collaboration**
- **Asset management**
- **Collaboration structure and delivery**
- **Progress**
- **Outcomes and learning**



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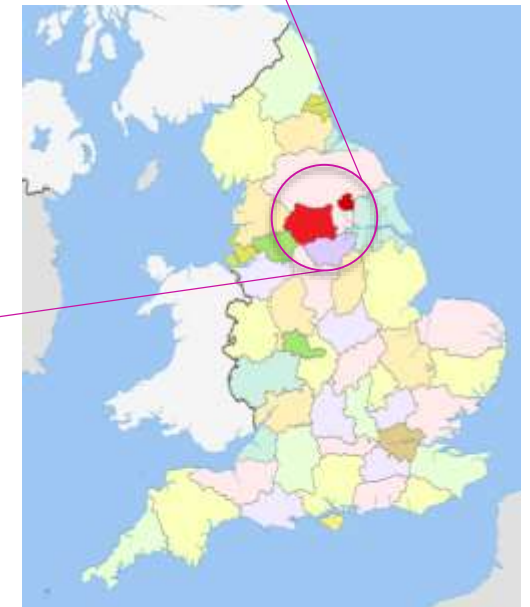
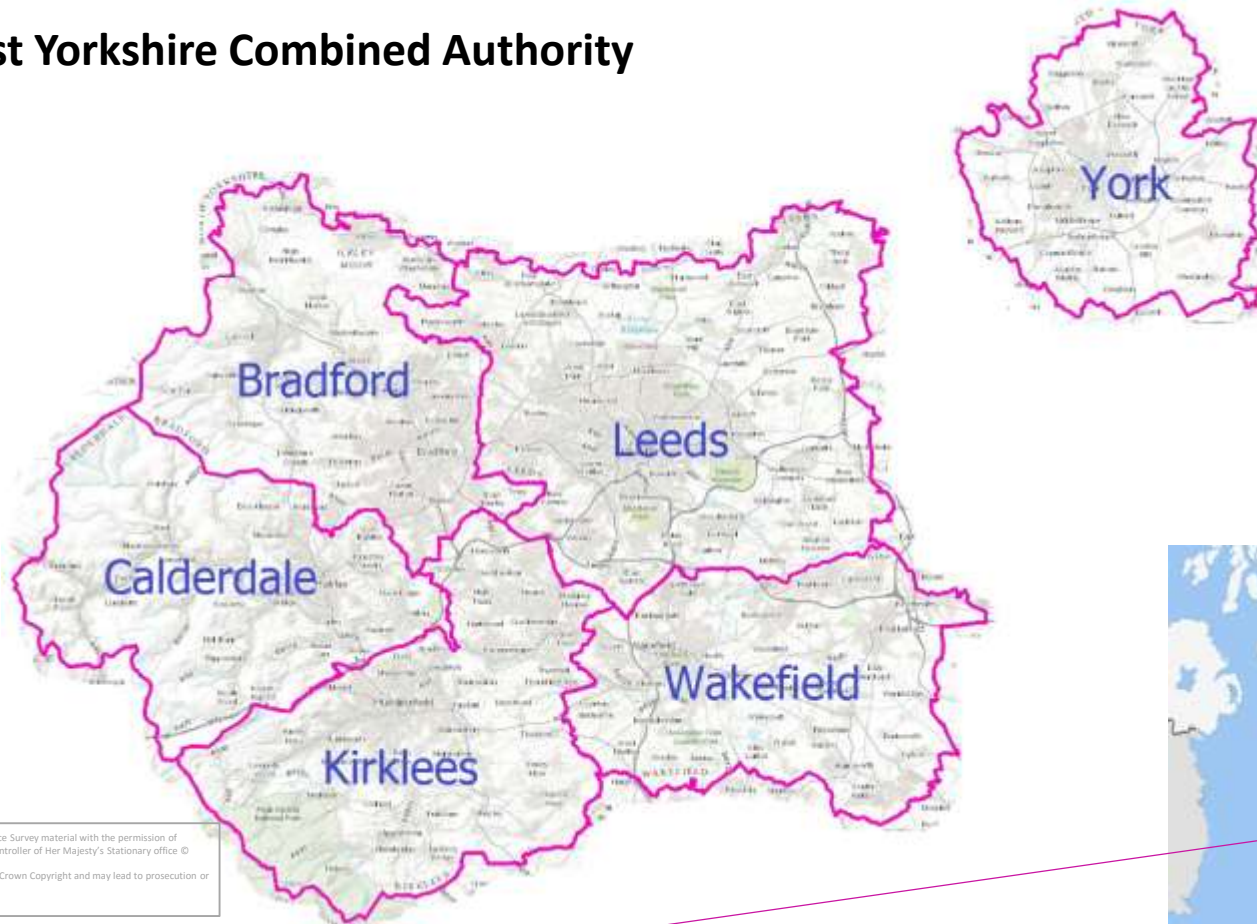


wakefield
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YORK
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West Yorkshire Combined Authority



10,500km roads

1,800 bridges

274,000 street lights

Around 4% of England local highways assets

West Yorkshire Combined Authority

- Established 1st April 2014.
- Brings together economic development and strategic transport roles across West Yorkshire.
- Consolidates key decision-making powers into a single organisation.
- Working with Leeds City Region Enterprise Partnership to deliver the Strategic Economic Plan for the City Region.
- Legal duty to maintain a Local Transport Plan for West Yorkshire.
- Is not the Highway Authority but has a key role in LTP funding for local roads.

Yorkshire Highways Alliance

- Set up in 2011.
- Initially to deliver procurement savings & deal with dwindling staff numbers by collaboration.
- Now covers all HMEP themes - Asset Management, Communication, Collaboration and Delivery.
- Maturity of the group allows robust conversations.



Drivers for collaboration

- Highways colleagues working together since the late 1980's.
- Procurement and winter service – advanced collaboration from the Alliance.
- Asset Management - sharing best practice but not true collaboration.
- WYCA Highway Asset Management Steering Group established to:
 - Collaborate to achieve efficiencies.
 - Develop a common approach.
- Guided by HMEP recommendations.

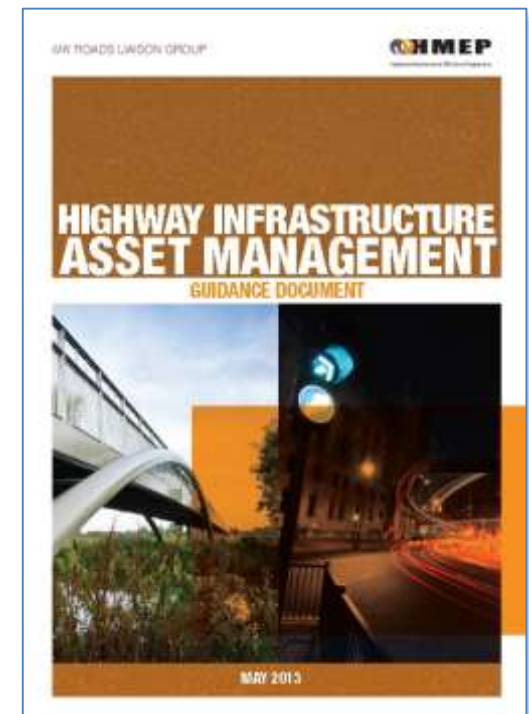
Drivers for collaboration

Steering Group identified the need to:

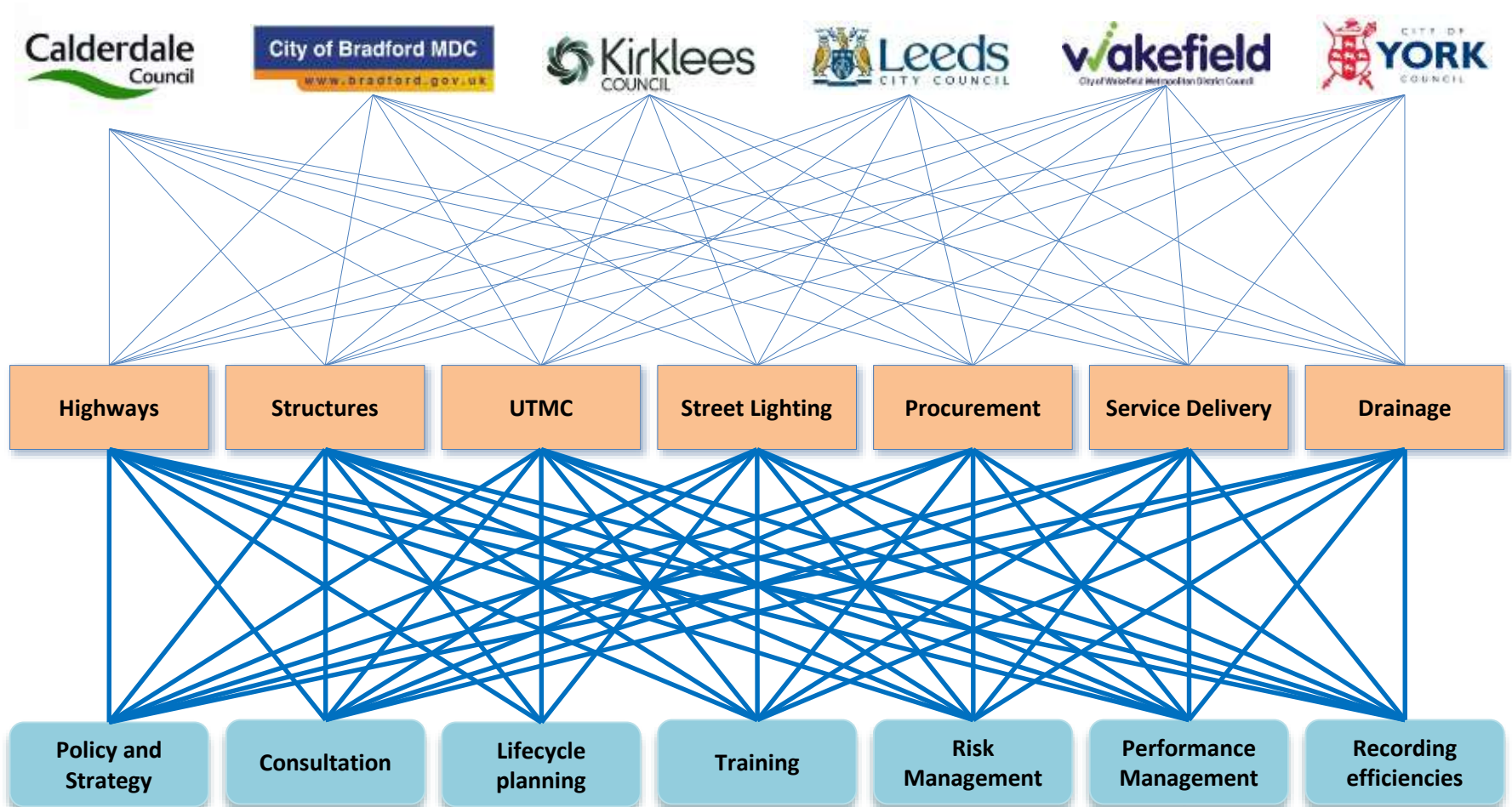
- Understand current level of maturity across all member councils.
- Agree common objectives.
- Identify opportunities for collaborative working.
- Develop a common framework.
- Implement an action plan.

Step 1 – Asset Management Maturity Assessment.

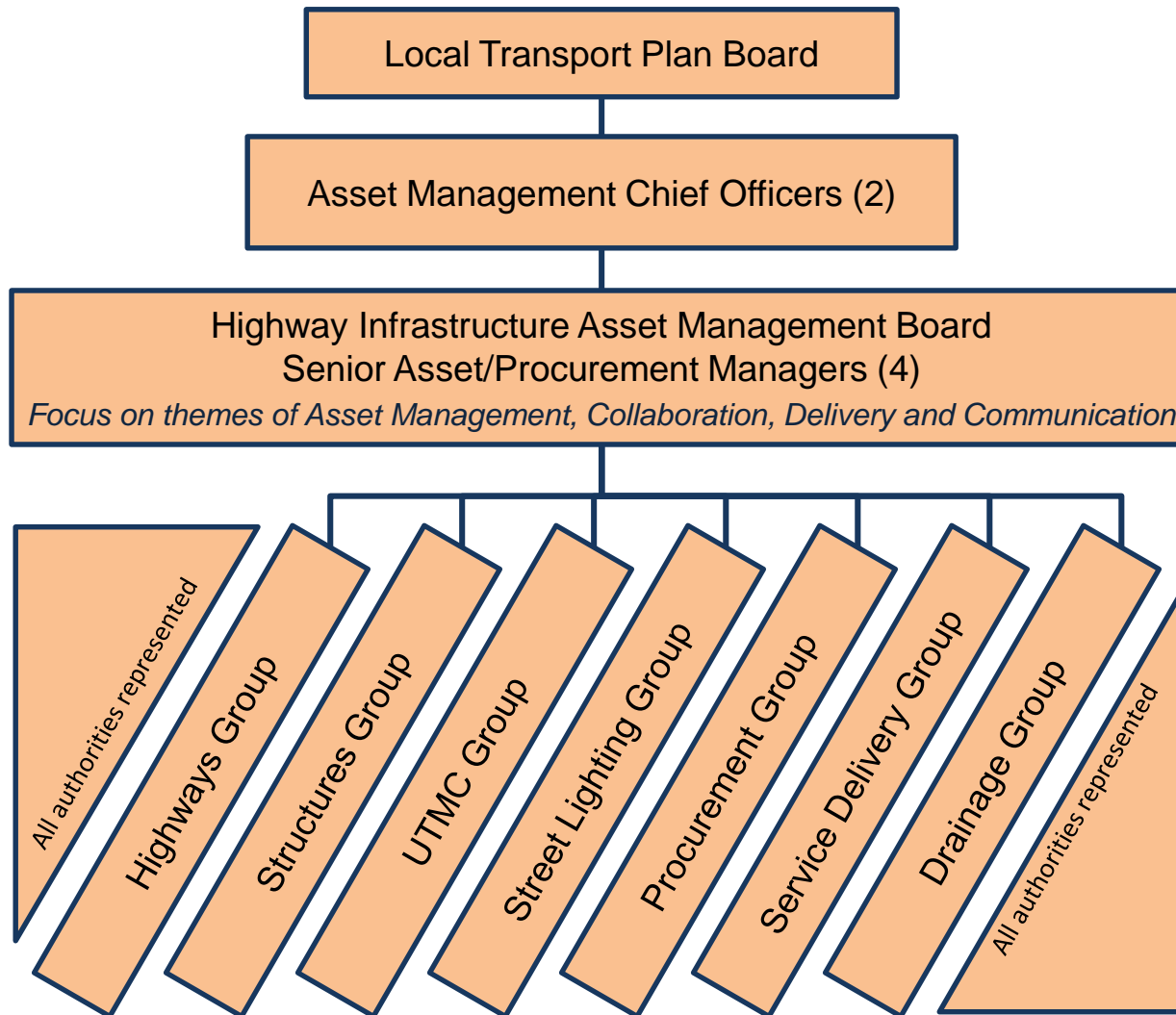
Metis Consultants engaged to help....



Collaboration structure and delivery



Collaboration structure and delivery



Collaboration structure and delivery

Working Groups:

- Clear terms of reference, initiated by each group.
- Each group to determine own priorities.
- Statement of principles for all participants:
 - Full engagement/commitment.
 - All authorities will provide resources to deliver the programme workload.
 - Share knowledge and experience to achieve best practice.
 - Challenge current practice and be innovative.
 - Open and trust each other.
 - Decision making will be on a consensus basis and binding on all.
 - Disputes will be referred to LTP Board.
 - Decisions will be taken on the basis of the greatest benefit to West Yorkshire and York overall.

Collaboration structure and delivery

Task and finish groups:

- Task and finish group membership aligned to knowledge and skills.
- All authorities not represented on all task groups.
- Trusted to deliver.

Priorities for Working Groups and Task and Finish groups reported to and coordinated by the HIAM Board.

Procurement Group

Contracts in place for:

- Supply of Rock Salt
- Weather Forecasting
- Supply of Coated Materials, Ready Mixed Concrete and Aggregates
- Supply of Pre-cast Concrete Products
- Hire of Plant and Equipment
- Drainage- Minor Maintenance
- Surfacing and Planing
- Surface Dressing
- Specialist Surfacing



Procurement Group

Future Contracts

- Management of Recyclable Waste Materials
- Supply of Ancillary Materials
- Small Works (PROW etc)
- Highway Condition Surveys
- Professional Services
- Supply and Install Traffic Signal Equipment



Combined Winter Service Policy

- Challenges of Appendix H.
- Savings.
- Benefits of pooling Winter Maintenance experience to develop best practice.
- Safety in numbers.
- Assist in resisting/dealing with third party claims.
- Manage Road users' expectations



Service Delivery Group

Formed from the Combined Winter Policy Working Group

Tasked to look at the following work themes:

- HMEP Pothole Review – Implementation.
- Gulley Emptying – trial of software, common standards etc.
- Appendix H – Operational Plan.
- Benchmarking with our WYCA peers and Amey - Productivity/overheads etc.
- Training Plan –deliver this collaboratively to maintain service delivery and reduce costs.
- Health and Safety issues in delivering services e.g Traffic Management for Gulley cleaning, Risk Assessments etc.
- Standardise working practices based on best practice and our shared experiences.
- Potential for sharing resources – material testing etc.
- Permit Scheme.

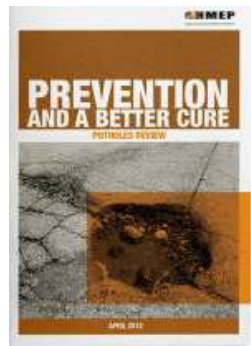
Service Delivery Group - Working Methods Comparison



Service Delivery Group

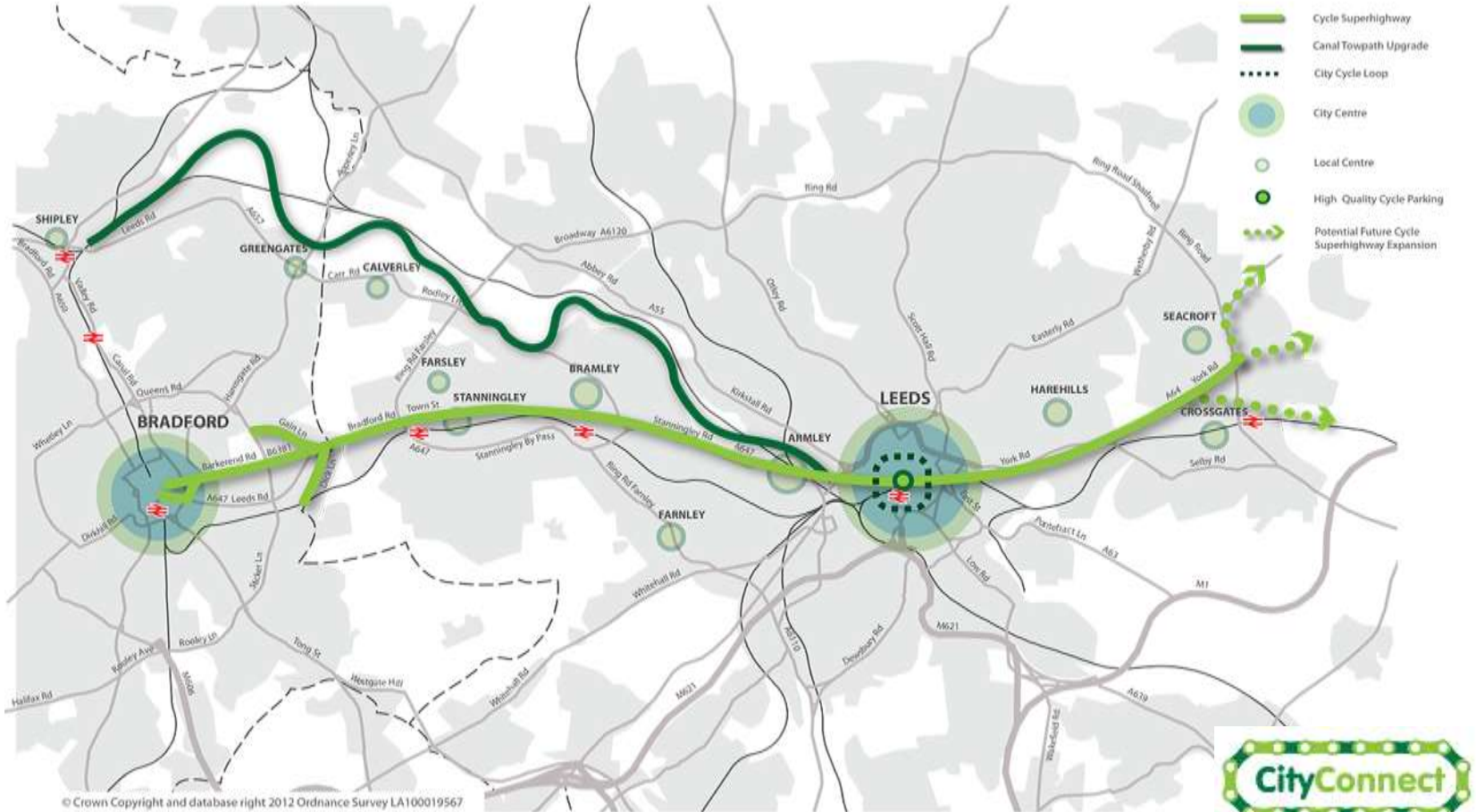
Pothole Repairs – progress:

- Defining categorisation/Repair timescales
- Methods of repair
- Preparation – Bond Coat Material
- Joint Treatment
- Repair Materials
- Over banding
- Compliance with ADEPT / HMEP recommendations
- Sharing Organisational and financial information



	Local Authority - Leeds City Council
About Leeds	<ul style="list-style-type: none"> • Leeds district covers some 551 square kilometres of which two thirds is green belt. • Population circa 800,000 • 11,800 roads/streets • Network covers: <ul style="list-style-type: none"> ▪ A Roads – 386km ▪ B Roads – 79km ▪ C and Unclassified Roads – 2456km ▪ Gullies – 140,000 ▪ Street lights – 92,000
Delivery.	<ul style="list-style-type: none"> • Approx 60/40 split between in-house contractor (DLO) and external contractors. • Specialist contractors carry out surfacing of main roads, surface dressing, Micro-asphalt, Road Markings, Drainage Maintenance, Slurry Seal. • Term Maintenance contractor provides a top-up service to deliver planned works and Traffic schemes. • Gully Maintenance done by Environmental Services, Highways deal with blockages, damaged pipework etc • No Client/DLO split, Operational Managers and teams in depots deal with all customer complaints relating to maintenance.
Turnover (Internal delivery)	<ul style="list-style-type: none"> • £12 million Highway Maintenance–excludes contractors work. • £1.4 million Winter Service (All delivered internally)
Depot/s	<ul style="list-style-type: none"> • Pottery Fields Depot, Jack Lane, Hunslet • Seacroft Depot, Limewood Approach, Seacroft • Henshaw Depot, Focus Way, Rawdon • Viaduct Road (salt resilience store only)

City Connect





City Connect

- Government funded segregated Cycle Super Highway
- Approximately 23 km in length
- Divided into Sections
- Sections A to E being constructed by North Midland Construction
- Section G, being constructed by Leeds City Council's DLO
- Bradford, Kirklees and Wakefield Councils have delivered some of Leeds' capital schemes in order to allow Leeds DLO to deliver



Outcomes and learning

- Common appreciation of best practice.
- Combined knowledge of six authorities.
- Efficient use of resources.
- Breaks down silos of all working groups.
- Need to be prepared to compromise.
- Need to trust task groups to deliver.
- Should have started earlier!
- Great preparation for Incentive Fund self-assessment.

Moving Forward

Expanding the Alliance

- North Yorkshire recently joined and are playing an active part in the Procurement Group.
- Aspiration is for East Riding to Join
- Rotherham and Doncaster have already expressed strong interest
- Barnsley not yet committed
- More members allows us to share the cost of procurement exercises

Be prepared to compromise!

It's worth it.

The group is the winner.

Thank you for listening

Any Questions?

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