

# Bringing a Household Waste Recycling Centre In-house

Sam Barstow – Service Director  
Rotherham Metropolitan Borough Council

# Rotherham HWRC in-sourcing

- Where were we
- What changed
- How did we deliver
- Novel procurement
- Where will we be

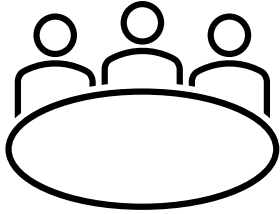
# Where were we



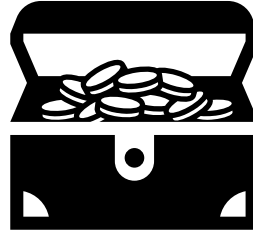
**BDR** Barnsley  
Doncaster  
Rotherham  
Waste Partnership



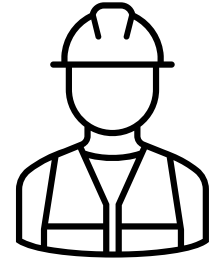
# What changed



Politics

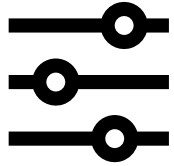


Finances



Capability

# How did we deliver



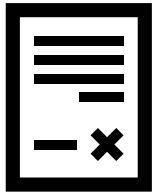
## Realistic options

- Contract with partners
- Immediate insource
- Novel procurement approach



## Clear on cost

- Capital
- Revenue
- Best value



## Procurement

- Delivery of the full service
- Haulage and disposal
- Novel (to us) elements

# Novel procurement



Delivery phase included explicit support

Haulage and disposal (+ extension)

Split costing with contract admin clear and not front-loaded



Asset procurement by the contractor

Separation of haulage and treatment

Income generating – market value

Fluctuating cost – contractor risk



Joint board with contractor

Recruitment

Cost benefits

# Where will we be

- In-sourced by October 26
- Extended opening hours
- Improved terms and conditions
- Reuse/ added value
- Operational control



# Questions

