

Raymond Smith, Roads Manager, Falkirk Council

SCOTS Asset Management Project





Presentation Overview

Introduction - SCOTS and the Asset Management Project

Background - History of Asset Management in Scotland

Road to the SCOTS Road Asset Management Project

Benchmarking



SCOTS Asset Management Project



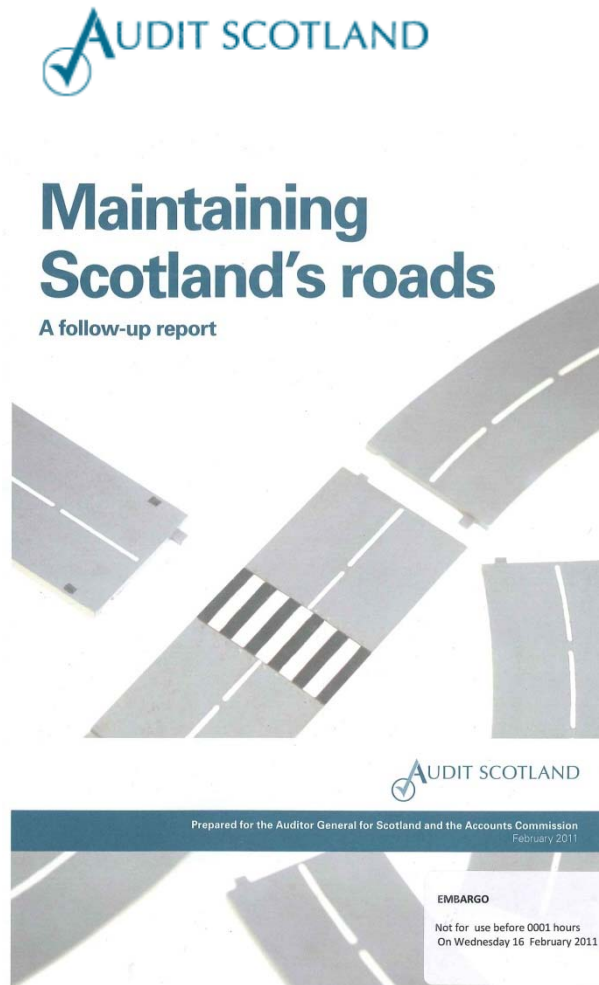
2004

“Councils should establish a long-term strategy for road maintenance in the overall context of their transportation and road asset management strategies. They need to work together to achieve economies of scale”.

“Councils should develop a framework of performance indicators and outcome targets against which to measure the performance of the road maintenance system.”



SCOTS Asset Management Project



2011

“Councils have made limited progress in responding to our previous recommendation to improve the management of road maintenance. Some councils still lack the basic inventory and information systems necessary to support effective asset management”.

Since 2004 councils through SCOTS PI Focus Group have developed around 80 local performance indicators but different ones are used by different councils. This lack of consistency means they seldom compare their costs and performance with other councils or the private sector”.



SCOTS Asset Management Project

Transport Scotland National Roads Maintenance Review

National Roads Maintenance
Review

Phase 2 Report

For approval at local and national level

October 2011

Halcrow Group Limited
City Park, 368 Alexandra Parade, Glasgow G31 3AU
tel +44 141 552 2000 fax +44 141 552 2525
halcrow.com

Halcrow Group Limited has prepared this report in accordance with
the instructions of the client, Transport Scotland, for the client's sole and specific use.
Any other persons who use any information contained herein do so at their own risk.

© Halcrow Group Limited 2011

- **Published October 2011**
Phase 1
- **Prioritisation of implementation of RAMPS**
- **Benchmarking and Monitoring**
- **Collaborative working**
- **Adoption of the SCOTS Roads (Highways) KPIs by all local authorities in Scotland**

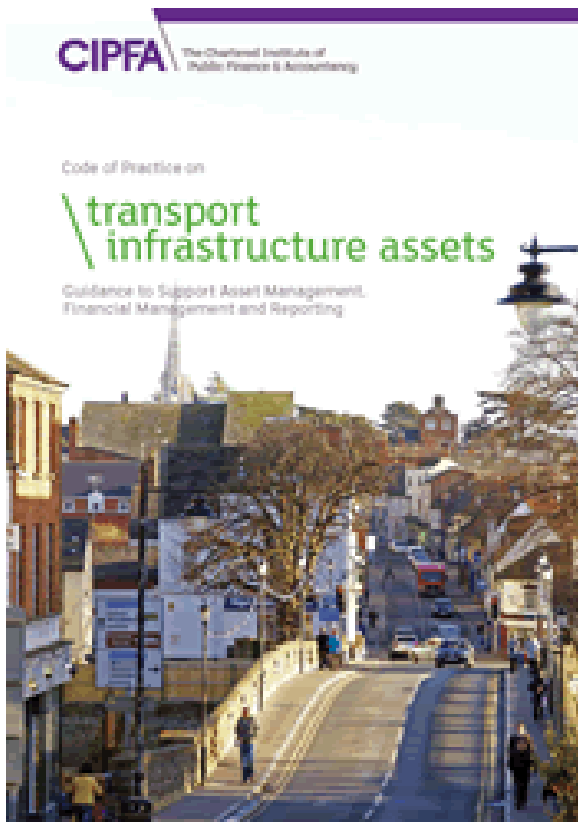
Phase 2 (Further research required)

- **Option 26 – Consistent unit cost benchmarking**



SCOTS Asset Management Project

2010



CIPFA Transport Infrastructure Assets Code

- “each authority should develop a single set of financial management information about these assets that is robust and consistent between transport authorities and supports:
- performance assessment and benchmarking locally, at regional level and nationally
- delivery of efficiency savings and service improvements”

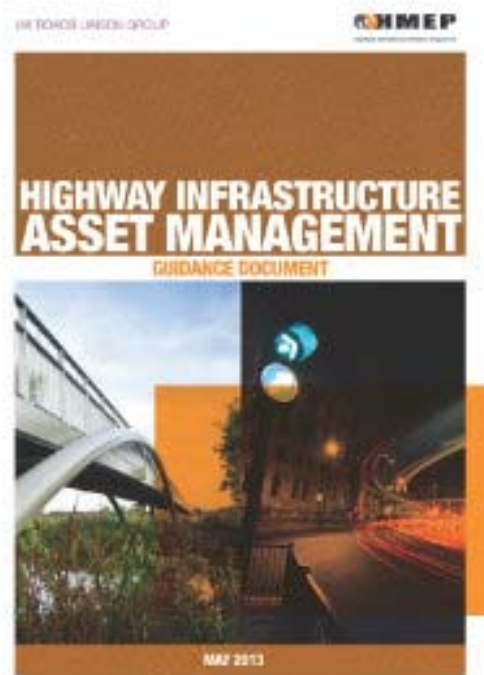


SCOTS Asset Management Project

May 2013

Section 15 – Performance Monitoring

- A well developed approach to performance monitoring will provide authorities with the ability to continuously improve their asset management knowledge, processes and systems to support effective delivery of asset management and to build on lessons learnt to enable them to continuously improve.



SCOTS Asset Management Project

14 October 2013

 All Party Parliamentary Group
on Highway Maintenance

www.highwaysmaintenance.org



“Asset Management Plans should become mandatory in return for access to central government funds for highway maintenance”





SCOTS Asset Management Project

Scottish Approach to Asset Management

- 2008 - SCOTS National RAMP Project (4 years)
 - Pragmatic
 - Task based
 - Collaborative





SCOTS Asset Management Project

2009 – 2012

■ Project developed – stand alone tasks included:-

- Budget allocation
- Inventory
- Condition
- Lifecycle Plans for individual assets (Cipfa)
- Levels of Service
- Performance Indicators
- Focus groups
- Financial Reporting Tool
- Rudimentary Asset Management Plans



SCOTS Asset Management Project

Focus Group – “SCOTS Performance Management and Improvement Focus Group”

- 2009 –SCOTS and APSE agreed to work together to have one set of PI’s leading to:-
- More widespread benchmarking opportunities
- Cost benchmarking
- 2011-present – sharing good practice/collaborating with APSE and CSS Wales.



CSS (Cymru)





SCOTS Asset Management Project

How was all this achieved?

- All 32 Councils in Scotland agreed to join together to procure consultancy advice
- Councils had no additional resources available
- Councils had to collaborate on work streams
- No duplication in developing databases or systems
- Consistency in approach
- Strength in numbers





SCOTS Asset Management Project

Future Developments

- Collaboration
- Joint Working
- 2013 – 2017 RAMP Project – Consultant procured jointly between SCOTS and CSS Wales





End of Presentation

Thank you for listening