



What's in store for Local Government front-line services?

Local Government Finance

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The Chartered Institute of
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[For more information visit CIPFA Solutions](#)

Key financial challenges and developments

Backloaded tax rises

Unprecedented changes in funding creating winners and losers

Protection, smoothing and some fudging!

More (Exceptional) Financial Support

Continued growth in taxes raised locally

Fundamental structural reform with significant costs of transition

No let up in growth in demand in key services

Bigger focus on data and benchmarking than ever before

Vital need for scenario planning

Policy paper

Local government finance policy statement 2026-27 to 2028-29

Published 20 November 2025



How do front line services cope?

What's your baseline?

Know your numbers!

Bring service performance and finance together

Put everything on the table and challenge!

Balance ambition with reality...gritty not glossy!

Understand your shared risk appetite

Risk vs. Demand

The role of the statutory officers



**MAJOR
INCIDENT**

**How To
Create An
Emergency
Budget**



Be Prepared