# Swansea Council **Carbon Reduction** Service Modelling and Supply Chains

12<sup>th</sup> July 2023



# **Journey So Far**

### Key Points

- Net Zero Action Plan Approved by Cabinet
- 30 Actions across all Services
- Collaborative and joined up approach
- Appointment of a Carbon Reduction PM Role
- Behaviour Change Toolkits
- Monitoring Tools
- Regional Projects
- Rolling Retrofit Programme
- Fleet Transition
- Increased Reporting and Awareness through KPI's
- Increased Governance



## Swansea Council - 30 Actions by 2030

Buildings & Energy	Fleet & Mobile Equipment	Land Use
<ul> <li>Decarbonise our public estate by reviewing our asset management strategy.</li> <li>Reduce the energy consumed across the council's buildings and estate.</li> <li>Encourage employee behaviour change through training and process improvement</li> <li>Decarbonise street lighting with more LED's</li> <li>Ensure all new buildings are constructed to the highest possible sustainability standards.</li> </ul>	<ul> <li>Transition the Council's fleet to zero emission equivalents in accordance with the Welsh Government's expectation of light commercial vehicles by 2025 and other vehicles by 2030</li> <li>Establish a fleet vehicle charge point infrastructure that supports this transition</li> <li>Optimise fleet vehicle use and efficiency</li> <li>Establish integrated data systems for GHG measurement</li> <li>Revise and approve the appropriate supporting policies, procedures and working practices</li> <li>Decarbonise Grey Fleet travel</li> <li>Decarbonise mobile plant equipment</li> </ul>	<ul> <li>LDP policy reviewed to protect land soils and habitats rich in carbon</li> <li>Increase terrestrial Central Area GI to 26%</li> <li>Tree planting areas mapped county wide 1000s new trees planted</li> <li>30% of protected sites (local nature reserves, etc.) in positive management for biodiversity</li> </ul>
Waste	New Ways of Working	Supply Chain
<ul> <li>Encourage circular economy values within Swansea Council – to minimise and prevent - reduce, reuse, recycle,</li> <li>Reduce operational single use plastics wherever possible</li> <li>Reduce operational waste e.g. food, paper</li> <li>Encourage operational recycle and repair.</li> <li>Reduce Construction Waste</li> </ul>	<ul> <li>Develop emissions data monitoring processes</li> <li>Reduce commuting miles</li> <li>Deliver agile working policy</li> <li>Develop staff active travel plan</li> <li>Implement Healthy Travel Charter in Swansea Council</li> <li>Develop an Electric Vehicle Charging Strategy</li> </ul>	<ul> <li>Commit to Net Carbon Zero in our supply chain by 2050</li> <li>Through forward planning and innovation develop new specifications for our contracts that deliver Net Carbon Zero</li> <li>Map and monitor our progress, with appropriate prioritisation and target setting</li> </ul>

### 'So What is Behind the Low Hanging Fruits'



# **A New Look Service?**

- Where do we go from here....
- Changes on how we operate day to day
- Asset consolidation
- Dual service locations
- Fleet utilisation
- Impacts of NWOW
- Travel Plans
- Recycle and Reuse Hubs
- Staff Training in Building Services
- Project and Day to Day Purchasing Specifications
- Supplier requirements e.g., Carbon Emission Data/ Carbon Reduction Plans
- Expectation of a 'More From Less Approach'
- Buy in and behaviour change Importance 'It's Everyone's Business'



• Policy and Funding Critical

# **The Impacts of Supply Chain**

- Demand Changes
- Requirement and Specification Changes
- Limited resources
- Capacity Challenges
- Skill levels
- Need for Innovation

## All of which Increase cost in the Supply Chain and often cause delays.

#### How can we support?

- Drive collaborative approaches
- Economies of scale projects
- Local Training for Local Companies
- Contract and Tender Specifications
- Supply Chain Analysis



# **In Summary**

- Great progress in a short period of time
- Risk of momentum stalling

### Future Challenges?

- Behaviour Change
- Funding
- Available Resources
- Skills Gap
- Uncertainty













