



The state of leisure

Rob Bailey
Principal Advisor

Management Arrangements



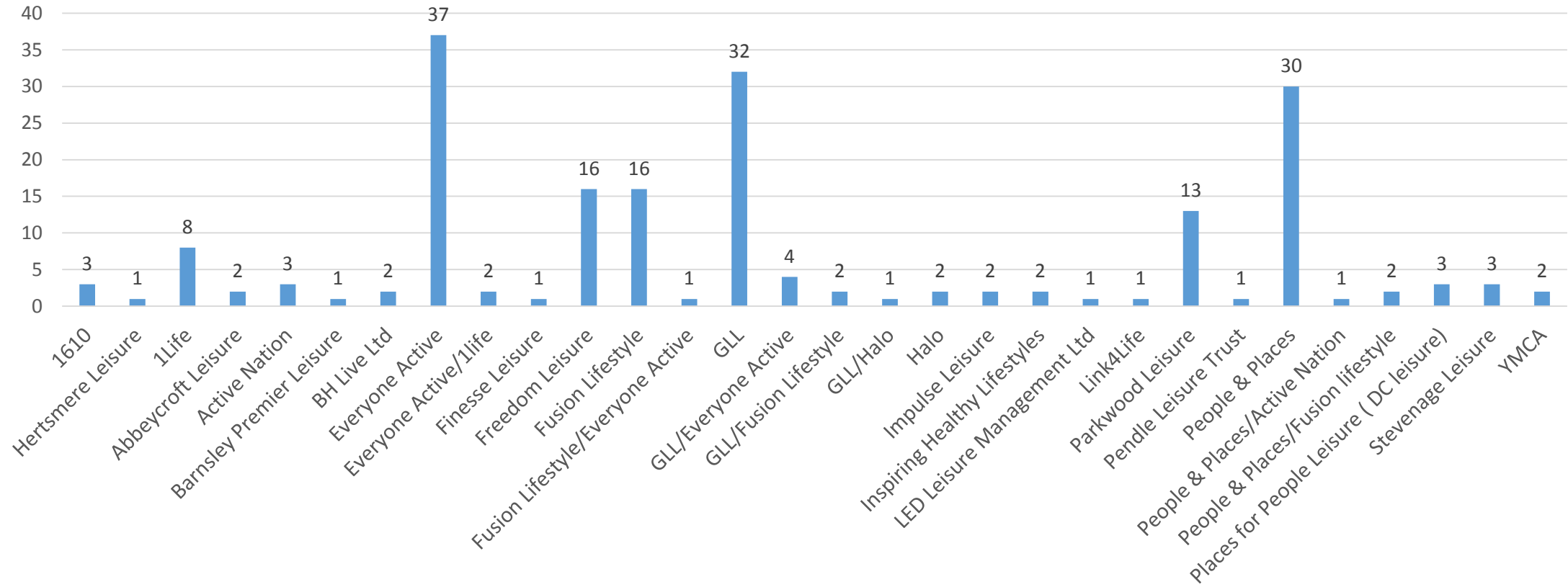
		% All	% Leisure
Contract	194	46%	49%
In-house	97	23%	25%
Trust	85	20%	22%
N/A	24	6%	
Other	18	4%	5%
Total	418	100%	100%

By Region



	Inhouse	Contract	Trust	CIC	Other
EAST	19%	57%	19%	0%	4%
EM	30%	58%	13%	0%	0%
GL	3%	85%	12%	0%	0%
NE	42%	42%	17%	0%	0%
NI	82%	9%	0%	0%	9%
NW	28%	26%	41%	3%	3%
SE	6%	68%	22%	0%	4%
SCOTLAND	22%	0%	56%	22%	0%
SW	18%	71%	11%	0%	0%
WM	37%	50%	3%	3%	7%
WALES	50%	23%	27%	0%	0%
YORK	48%	29%	24%	0%	0%

Who's delivering leisure contracts





Future Funding

- **NNDR** – benefit to authority from trusts diminishing
- **VAT** – recent Court case means LA's treated the same
- **H&WB** - leisure and health more closely connected
- **Income generation**
 - delivering day care activities
 - individual services – e.g. coaching
 - Commercial leisure – climbing walls, leisure pools



LOCAL SERVICES
LOCAL SOLUTIONS



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